



London Borough of Hammersmith & Fulham

Cabinet

Agenda

MONDAY
1 SEPTEMBER 2014
7.00 pm

COURTYARD ROOM
HAMMERSMITH
TOWN HALL
KING STREET
LONDON W6 9JU

Membership

Councillor Stephen Cowan, Leader of the Council
Councillor Michael Cartwright, Deputy Leader
Councillor Sue Macmillan, Cabinet Member for Children and Education
Councillor Andrew Jones, Cabinet Member for Economic Development and Regeneration
Councillor Max Schmid, Cabinet Member for Finance
Councillor Vivienne Lukey, Cabinet Member for Health and Adult Social Care
Councillor Lisa Homan, Cabinet Member for Housing
Councillor Sue Fennimore, Cabinet Member for Social Inclusion
Councillor Wesley Harcourt, Cabinet Member for Environment, Transport & Residents Services

Date Issued
21 August 2014

If you require further information relating to this agenda please contact: David Viles, Committee Co-ordinator, Governance and Scrutiny, tel: 020 8753 2063 or email: David.Viles@lbhf.gov.uk

Reports on the open Cabinet agenda are available on the Council's website: http://www.lbhf.gov.uk/Directory/Council_and_Democracy

PUBLIC NOTICE

The Cabinet hereby gives notice of its intention to hold part of this meeting in private to consider item 11 which is exempt under paragraph 3 of Schedule 12A to the Local Government Act 1972, in that they relate to the financial or business affairs of any particular person, including the authority holding the information.

The Cabinet has received no representations as to why the relevant part of the meeting should not be held in private.

Members of the Public are welcome to attend.
A loop system for hearing impairment is provided, together with disabled access to the building

DEPUTATIONS

Members of the public may submit a request for a deputation to the Cabinet on non-exempt item numbers **4-8** on this agenda using the Council's Deputation Request Form. The completed Form, to be sent to David Viles at the above address, must be signed by at least ten registered electors of the Borough and will be subject to the Council's procedures on the receipt of deputations. **Deadline for receipt of deputation requests: Wednesday 27 August 2014.**

COUNCILLORS' CALL-IN TO SCRUTINY COMMITTEES

A decision list regarding items on this agenda will be published by **Wednesday 3 September 2014**. Items on the agenda may be called in to the relevant Policy and Accountability Committee.

The deadline for receipt of call-in requests is: **Monday 8 September 2014 at 3.00pm**. Decisions not called in by this date will then be deemed approved and may be implemented.

A confirmed decision list will be published after 3:00pm on **Monday 8 September 2014**.

Cabinet Agenda

1 September 2014

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| 1. | MINUTES OF THE CABINET MEETING HELD ON 11 AUGUST 2014 | 1 - 5 |
| 2. | APOLOGIES FOR ABSENCE | |
| 3. | DECLARATION OF INTERESTS | |
| | <p>If a Councillor has a disclosable pecuniary interest in a particular item, whether or not it is entered in the Authority's register of interests, or any other significant interest which they consider should be declared in the public interest, they should declare the existence and, unless it is a sensitive interest as defined in the Member Code of Conduct, the nature of the interest at the commencement of the consideration of that item or as soon as it becomes apparent.</p> <p>At meetings where members of the public are allowed to be in attendance and speak, any Councillor with a disclosable pecuniary interest or other significant interest may also make representations, give evidence or answer questions about the matter. The Councillor must then withdraw immediately from the meeting before the matter is discussed and any vote taken.</p> <p>Where Members of the public are not allowed to be in attendance and speak, then the Councillor with a disclosable pecuniary interest should withdraw from the meeting whilst the matter is under consideration. Councillors who have declared other significant interests should also withdraw from the meeting if they consider their continued participation in the matter would not be reasonable in the circumstances and may give rise to a perception of a conflict of interest.</p> <p>Councillors are not obliged to withdraw from the meeting where a dispensation to that effect has been obtained from the Audit, Pensions and Standards Committee.</p> | |
| 4. | CORPORATE REVENUE MONITOR 2014/15 MONTH 2 | 6 - 34 |
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| 7. | PROPOSED REVOCATION OF DECISIONS TO DISCONTINUE SULIVAN PRIMARY SCHOOL AND ENLARGE NEW KING'S PRIMARY SCHOOL : OUTCOME OF STATUTORY REPRESENTATION PERIOD REGARDING THE REVOCATIONPROPOSALS | 148 - 234 |
| 8. | OLD OAK AND PARK ROYAL MAYORAL DEVELOPMENT CORPORATION CONSULTATION - LBHF RESPONSE | 235 - 253 |
| 9. | FORWARD PLAN OF KEY DECISIONS | 254 - 269 |
| 10. | EXCLUSION OF PRESS AND PUBLIC | |

The Cabinet is invited to resolve, under Section 100A (4) of the Local Government Act 1972, that the public and press be excluded from the meeting during the consideration of the following items of business, on the grounds that they contain the likely disclosure of exempt information, as defined in paragraph 3 of Schedule 12A of the said Act, and that the public interest in maintaining the exemption currently outweighs the public interest in disclosing the information.

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|------------|---|--|
| 11. | EXEMPT MINUTES OF THE CABINET MEETING HELD ON 11 AUGUST 2014 (E) | |
|------------|---|--|

London Borough of Hammersmith & Fulham



Cabinet

Minutes

Monday 11 August 2014

PRESENT

Councillor Andrew Jones, Cabinet Member for Economic Development and Regeneration
Councillor Max Schmid, Cabinet Member for Finance
Councillor Vivienne Lukey, Cabinet Member for Health and Adult Social Care
Councillor Lisa Homan, Cabinet Member for Housing

1. ELECTION OF CHAIR

In the absence of the Leader and Deputy Leader, Councillor Max Schmid was nominated and elected as the Chair for the meeting only.

RESOLVED:

That Councillor Max Schmid be elected as Chair for the meeting.

2. MINUTES OF THE CABINET MEETING HELD ON 14 JULY 2014

RESOLVED:

That the minutes of the meeting of the Cabinet held on 14th July 2014 be confirmed and signed as an accurate record of the proceedings, and that the outstanding actions be noted.

3. APOLOGIES FOR ABSENCE

Apologies for Absence were received from Councillors Stephen Cowan, Michael Cartwright, Wesley Harcourt, Sue Fennimore and Sue Macmillan.

4. DECLARATION OF INTERESTS

There were no declarations of interest.

5. COMMUNITY INFRASTRUCTURE LEVY (CIL) DRAFT CHARGING SCHEDULE (DCS) CONSULTATION

Cabinet was informed that the proposed CIL DCS public consultation represents the 2nd stage of public consultation in the process that will lead to the introduction of CIL charges in the borough from 2015 according to the Council's timetable. Developers can provide contributions to help fund infrastructure needed to support development in the borough. These contributions can be by way of a Community Infrastructure Levy (CIL) and in the form of S106 Agreements. CIL will be charged at fixed rates of £/m² on most new development that creates net additional floorspace, subject to a number of exemptions and reliefs.

RESOLVED:

- 1.1. That approval be given for publication of the Community Infrastructure Levy (CIL) Draft Charging Schedule (DCS) and associated evidence base documents for public consultation in accordance with Regulation 16 of the CIL Regulations 2010 (as amended).
- 1.2. That the strategy for securing the provision of, or financial contributions to, the cost of infrastructure to support development in White City East and Earls Court & West Kensington Opportunity Area should continue to be S106 agreements (S106s) rather than CIL (£0/m² CIL rates are proposed for these two areas in the CIL DCS).
- 1.3. That approval be given for public consultation on other related issues including the Equalities Impact Assessment (EqIA) and Neighbourhood CIL.
- 1.4. That the Bi-Borough Executive Director for Transport & Technical Services, in consultation with the Cabinet Member for Transport, Environment & Resident Services, be authorised to approve any technical and other minor amendments to the proposed public consultation documents.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

6. STREET LIGHTING PROGRAMME 2014/15

The Director of Transport and Technical Services informed the meeting that the revenue budget expenditure would be lower than outlined in the report. A virement would be requested to reflect the lower level of spend.

RESOLVED:

- 1.1. That approval be given to use the budgets set out in Section 4.5 of the report to maintain and improve the Council's lighting assets, using the existing public lighting term contractor.
- 1.2. That approval be given for capital replacement of columns that have reached the end of their serviceable life based on structural condition testing (an indicative programme for the replacement of older columns is attached in Appendices 1 and 2).
- 1.3. That authority to make amendments to the capital replacement programme as set out in Appendices 1 and 2 of the report for operational and cost effectiveness reasons, in order to make the optimum use of resources, be delegated to the Cabinet Member for Environment, Transport and Residents Services in conjunction with the Bi-borough Director of Transport and Highways.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

7. HOUSING ASBESTOS SURVEYS

RESOLVED:

- 1.1. That a 5 year contract be awarded to ACEPSI for the provision of asbestos surveys, sampling and air monitoring for Housing Properties (with the potential addition of schools and corporate buildings).
- 1.2. That the tendered costs (identified in the exempt report) are in line with budgeted allowances for the financial year 2014/2015, be noted.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

8. PARKING ENFORCEMENT ON HRA LAND

Cabinet was informed that the Council was unable to effectively enforce parking restrictions on HRA land due to a change in law. The report proposed the introduction of interim measures until a more permanent solution was introduced. It was noted that it could take up to 18 months for traffic management orders to be effectively put in place. Councillor Homan noted that this was a massive issue on housing estates for tenants and residents who were keen for an interim solution to be introduced to address the challenges they face.

RESOLVED:

That the report be noted.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

9. FORWARD PLAN OF KEY DECISIONS

The Key Decision List was noted.

10. EXCLUSION OF PRESS AND PUBLIC

RESOLVED:

That under Section 100A (4) of the Local Government Act 1972, the public and press be excluded from the meeting during consideration of the remaining items of business on the grounds that they contain information relating to the financial or business affairs of a person (including the authority) as defined in paragraph 3 of Schedule 12A of the Act, and that the public interest in maintaining the exemption currently outweighs the public interest in disclosing the information.

[The following is a public summary of the exempt information under S.100C (2) of the Local Government Act 1972. Exempt minutes exist as a separate document.]

11. **HOUSING ASBESTOS SURVEYS : EXEMPT ASPECTS (E)**

RESOLVED:

That the report be noted.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.

Note of dispensation in respect of any declared conflict of interest:

None.

12. **PARKING ENFORCEMENT ON HRA LAND : EXEMPT ASPECTS (E)**

RESOLVED:

That the recommendation contained in the exempt report be approved.

Reason for decision:

As set out in the report.

Alternative options considered and rejected:

As outlined in the report.

Record of any conflict of interest:

None.


Note of dispensation in respect of any declared conflict of interest:

None.

Meeting started: 7.00 pm
Meeting ended: 7.11 pm

Chairman

Agenda Item 4

| | |
|---|---|
|  hammersmith & fulham | London Borough of Hammersmith & Fulham CABINET 1 SEPTEMBER 2014 |
| CORPORATE REVENUE MONITOR 2014/15 MONTH 2 | |
| Report of the Cabinet Member for Finance : Councillor Max Schmid | |
| Open report. | |
| Classification - For Decision Key Decision: Yes | |
| Wards Affected: All | |
| Accountable Executive Director: Jane West – Executive Director of Finance and Corporate Governance | |
| Report Author: Gary Ironmonger – Finance Manager (Revenue Monitoring) | Contact Details: Gary Ironmonger Tel: 020 (8753 2109) E-mail: gary.ironmonger@lbhf.gov.uk |

1. EXECUTIVE SUMMARY

- 1.1. The General Fund outturn forecast is a favourable variance of £1.086m with budget risks of £3.128m. The forecast underspend is before taking account of contingencies. Risks will be monitored and mitigating actions taken should they develop into overspends.
- 1.2. The HRA is forecast to break-even with HRA general reserves of £10.657m at year end. The HRA budget risks are £0.130m.
- 1.3. General Fund virement requests of £0.811m are recommended for approval. The HRA virement request total £0.112m for Month 2.
- 1.4. Write off requests totalling £0.037m have been submitted.

2. RECOMMENDATIONS

- 2.1. To note the forecast underspend of £1.086m for the General Fund and the break-even position for the HRA.
- 2.2. To approve the virement requests totalling £0.811m General Fund and £0.112m Housing Revenue Account as detailed in Appendix 11.

- 2.3. That Transport & Technical Services debts of £0.037m are written off. These debts are old and deemed uncollectable due to the debtor being insolvent or untraceable.

3. REASONS FOR DECISION

- 3.1. The decision is required to comply with the financial regulations.

4. CORPORATE REVENUE MONITOR (CRM) 2014/15 MONTH 2 GENERAL FUND

Table 1: General Fund Projected Outturn – Period 2

| Department | Revised Budget At Month 2 £000s | Forecast Year End Variance At Month 2 £000s |
|--|------------------------------------|--|
| Adult Social Care | 64,403 | 384 |
| Centrally Managed Budgets | 28,674 | 0 |
| Children's Services | 48,741 | 802 |
| Unaccompanied Asylum Seeking Children | 1,013 | 0 |
| Environment, Leisure & Residents' Services | 31,134 | (33) |
| Finance and Corporate Services | 16,834 | 0 |
| Housing & Regeneration | 7,726 | (505) |
| Library Services (Tri- Borough) | 3,212 | 0 |
| Public Health Services | 346 | (346) |
| Transport & Technical Services | 14,922 | 194 |
| Controlled Parking Account | (20,298) | (1,582) |
| Net Operating Expenditure* | 196,707 | (1,086) |
| Key Risks | | 3,128 |

*note: figures in brackets represent underspends

- 4.1. Detailed variance and risk analysis by department can be found in Appendices 1 to 9.

CORPORATE REVENUE MONITOR 2014/15 HOUSING REVENUE ACCOUNT

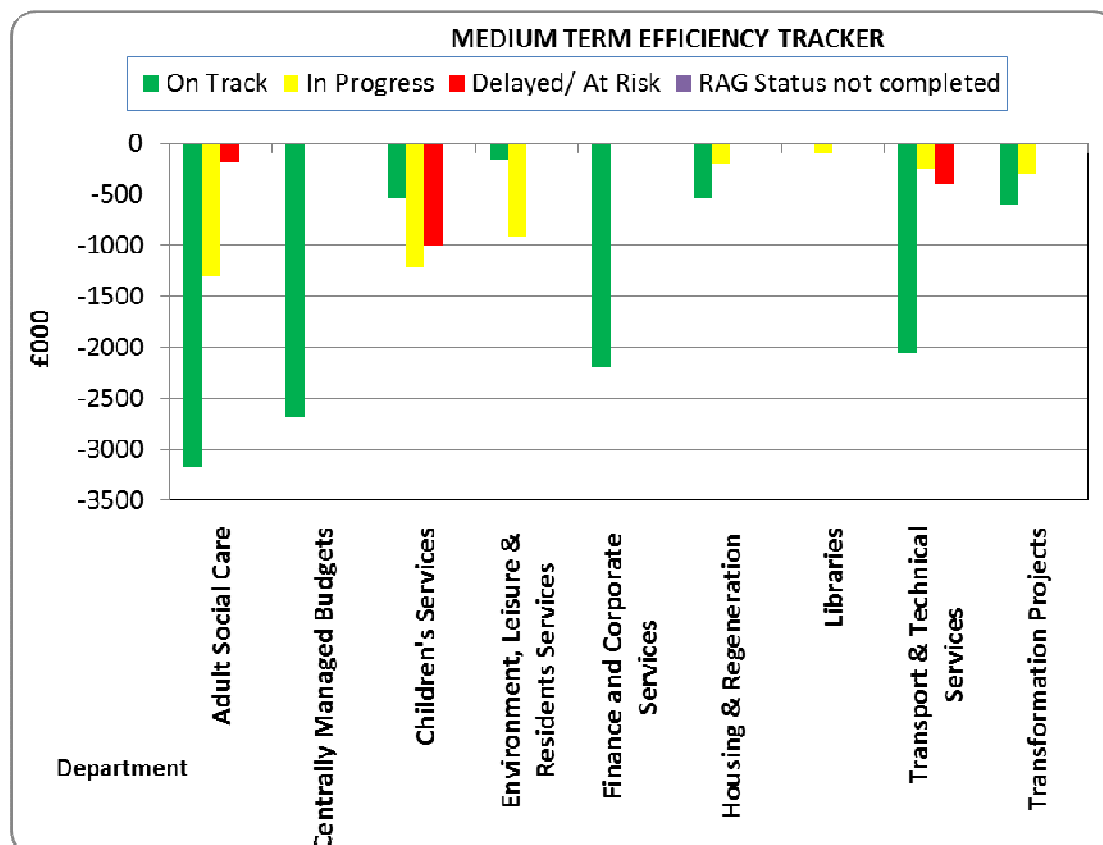
Table 2: Housing Revenue Account Projected Outturn - Period 2

| Housing Revenue Account | £000s |
|--|-----------------|
| Balance as at 31 March 2014 | (7,494) |
| Add: Budgeted Contribution to Balances | (3,163) |
| Projected Balance as at 31st March 2015 | (10,657) |
| Key Risks | 130 |

4.2. Detailed variance and risk analysis can be found in Appendix 10.

5. MEDIUM TERM FINANCIAL STRATEGY EFFICIENCY TRACKER SUMMARY

5.1. The 2014/15 budget included efficiency proposals of £19.905m. Progress against these is summarised below and detailed in Appendices 1 to 9.



6. VIREMENTS & WRITE OFF REQUESTS

6.1. Cabinet is required to approve all budget virements that exceed £0.1m.

6.2. Virements totalling £0.811m to General Fund budgets and £0.112m for the HRA are requested (Appendix 11).

6.3. Technical and Transport Services are requesting write off of £0.037m of old debts that are uneconomic to pursue.

7. CONSULTATION

7.1. Not applicable.

8. EQUALITY IMPLICATIONS

8.1. It is not considered that the adjustments to budgets will have an impact on one or more protected group so an EIA is not required.

9. LEGAL IMPLICATIONS

9.1. There are no legal implications for this report.

10. FINANCIAL AND RESOURCES IMPLICATIONS

10.1. The General Fund outturn forecast at Month 2 is for a favourable variance of £1.086m.

10.2. The HRA outturn forecast at Month 2 is a break-even position.

10.3. Implications verified/completed by: James Arthur / Gary Ironmonger.

11. RISK MANAGEMENT

11.1. Details of actions to manage financial risks are contained within departmental Appendices (1-10).

12. PROCUREMENT AND IT STRATEGY IMPLICATIONS

12.1. Not applicable.

LOCAL GOVERNMENT ACT 2000 **LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT**

| No. | Description of Background Papers | Name/Ext of holder of file/copy | Department/ Location |
|------------|---|---|-----------------------------|
| 1. | CRM2 | Gary Ironmonger Tel. 020 8753 2562/2109 | FCS |

List of Appendices

| | |
|-------------|--|
| Appendix 1 | Adult Social Care Revenue Monitor |
| Appendix 2 | Centrally Managed Budgets |
| Appendix 3 | Children's Services Revenue Monitor |
| Appendix 3a | Unaccompanied Asylum Seeking Children Revenue Monitor |
| Appendix 4 | Environmental Leisure and Residents Services Revenue Monitor |
| Appendix 5 | Finance and Corporate Services Revenue Monitor |
| Appendix 6 | Housing and Regeneration Department Revenue Monitor |
| Appendix 7 | Library Services (Tri-Borough) Monitor |
| Appendix 8 | Public Health Services Monitor |
| Appendix 9 | Transport and Technical Services Monitor |
| Appendix 9a | Controlled Parking Account Revenue Monitor |
| Appendix 10 | Housing Revenue Account Monitor |
| Appendix 11 | Virements Requests |

**APPENDIX 1: ADULT SOCIAL CARE
BUDGET REVENUE MONITORING REPORT – PERIOD 2**

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--|-----------------------|-------------------------|
| | £000s | £000s |
| Operations | 36,983 | 598 |
| Provided Service and Mental Health Partnership | 8,962 | (226) |
| Commissioning | 9,039 | 12 |
| Procurement and Business Intelligence | 1,038 | 0 |
| Finance | 7,910 | 0 |
| Directorate | 471 | 0 |
| Total | 64,403 | 384 |

2.Variance Analysis with Action Plans to Address Forecast Overspends/(Underspends)

| Departmental Division | Variance £000s | Explanation & Action Plans |
|------------------------------------|-----------------------|---|
| Operations | 598 | <p>In line with Tri-Borough ASC strategy to support clients at home, there are pressures on the Home Care Packages and Direct Payments budgets. For Older People and Physical Disabilities Services, there is a net projected overspend of £311,000 in these areas. Discussions are on-going with the Clinical Commissioning Groups to secure permanent acute sector funding for the increasing demand of meeting Care at Home.</p> <p>The other area of the projected overspend is primarily due to three MTFs savings items. The first relates to the customer journey workstream of £287,000. When the savings plans were drafted we had hoped that the outcome of the customer journey work would have begun to be achieved, but we won't see this until 2015/16. The second is an unachieved MTFs savings relating to price reductions for the new Home Care contract of £118,000 due to the delay in the tendering exercise. The third is an income shortfall on Careline of £400,000. Both these last two pressures can be met from the Departmental pressures and demand balance sheet reserve this year.</p> |
| Mental Health and Provided Service | (226) | <p>Within the Provided Service Division there is a projected underspend of (£238,000) due to the passenger transport procurement saving of (£138,000) being greater than expected and a lower number of no recourse to the Public Funds clients of (£100,000). There is a delay in implementing the Learning Disability residential supporting living contract of £36,000, which can be funded from the</p> |

| Departmental Division | Variance £000s | Explanation & Action Plans |
|-----------------------------|----------------|--|
| | | 2013-14 carry forward of underspend. |
| Commissioning | 12 | Within the Community Commissioning third sector budget, there is £101,000 delay in achieving MTFS savings on the new advocacy contract. This overspend can be partly compensated for by (£40,000) from the 2013-14 carry forward. There is a £30,000 projected overspend on the legal cost budget, which is offset by a (£79,000) underspend from Supporting People contract variations and two services which have been decommissioned. |
| Procurement & Business Int. | 0 | |
| Finance | 0 | |
| Directorate | 0 | |
| Total | 384 | |

3. Table 3: Key Risks

None to report.

4. Table 4: MTFS Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFS Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|-------------------|-----------------------|------------------|---------------------|------------------------|
| | £000s | £000s | £000s | £000s |
| Adult Social Care | (4,664) | (3,172) | (1,307) | (185) |

5. Comments from the Executive Director

Adult Social Care (ASC) is projecting a net overspend of £384,000 at this early stage of the financial year. The draft outturn for the department for 2013/14 was (£1,108,000) underspend, after the carry forward of £1,570,000. A number of the underspends were early achievements contributing towards the 2014-15 MTFS savings.

The department is expected to deliver savings of £4,664,000 in this financial year and at this stage of the year 68% are on track to be delivered. The remaining savings are classified as amber as discussions are on-going with the service providers and at this stage are expected to be delivered. There is one saving, relating to Customer Journey for Operational services, which is classified as red until the outcome of the review is known.

Within the Operations Division, in the Community Independence Service there is an income shortfall on Careline of £400,000 which the department can fund from the balance sheet reserves in the current year. The service is currently being reviewed as part of a wider project to include telehealth.

The Department is proposing to drawdown the following balances from the carry forward of the 2013-14 underspend to arrive at the projected outturn position of £384,000.

| | |
|---|-----------------|
| Careline Income | £ 400,000 |
| Review of Advocacy Support | £ 40,000 |
| Review of LD Residential Supported Living | <u>£ 36,000</u> |
| Total | <u>£476,000</u> |

At this early stage of the financial year, this is a light touch monitoring report and as the months progress, more detail monitoring work will be undertaken.

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|---|-----------------------|-------------------------|
| | £000s | £000s |
| Corporate & Democratic Core | 5,839 | 0 |
| Housing and Council Tax Benefits | (90) | 0 |
| Levies | 1,570 | 0 |
| Net Cost of Borrowing | 2,751 | 0 |
| Other Corporate Items (Includes Contingencies, Insurance, Land Charges) | 8,609 | 0 |
| Pensions & Redundancy | 9,995 | 0 |
| Total | 28,674 | 0 |

2. Variance Analysis with Action Plans to Address Forecast Overspends/(underspends)

None to report.

3. Table 3: Key Risks

None to report.

4. Table 4: MTFs Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFs Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|---------------------------|------------------------------|-------------------------|----------------------------|-------------------------------|
| | £000s | £000s | £000s | £000s |
| Centrally Managed Budgets | (2,686) | (2,686) | 0 | 0 |

5. Comments from the Director

Early analysis indicate that Centrally Managed expenditure will be in line with budgets.

APPENDIX 3: CHILDREN'S SERVICES

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--|-----------------------|-------------------------|
| | £000s | £000s |
| Tri Borough Education Service | 5,180 | (541) |
| Family Services | 32,063 | 817 |
| Children's Commissioning | 5,601 | 526 |
| Finance & Resources | 5,853 | 0 |
| Dedicated School Grant & Schools Funding | 44 | 0 |
| Total | 48,741 | 802 |

2. Variance Analysis with Action Plans to Address Forecast Overspends/(underspends)

| Departmental Division | Variance £000s | Explanation & Action Plans |
|-------------------------------|-----------------------|--|
| Finance & Resources | 0 | |
| Family Services | 817 | Significant placement pressures remain with regards to Southwark Judgement cases £250k, No Resource to Public Funds £300k, and Secure Remand £200k Support to children and families in need £100k |
| Children's Commissioning | 526 | The division is expecting a shortfall of at least £146k on Adult Schools Meals income in the current financial year. This should be funded by DSG which is yet to be confirmed. There are pressures within the division relating to transport commissioning and risk regarding in year MTFS. |
| Tri-Borough Education Service | (541) | Major saving is from new Tri-borough transport contract. This is being used to offset pressures elsewhere in the department |
| DSG & School Funding | 0 | |
| Total | 802 | |

3. Table 3: Key Risks

| Risk Description | Lower Limit | Upper Limit |
|---|--------------------|--------------------|
| | £000s | £000s |
| Secure Remand | 100 | 200 |
| No Recourse To Public Funds | 200 | 300 |
| Southwark Judgement Support | 150 | 250 |
| Kinship Fees related to the Tower Hamlets Judgement | 0 | 450 |
| Total | 450 | 1,170 |

4. Table 4: MTFs Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFs Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|----------------------------|------------------------------|-------------------------|----------------------------|-------------------------------|
| | £000s | £000s | £000s | £000s |
| Children's Services | (2,780) | (544) | (1,225) | (1,011) |

5. Comments from the Executive Director

The Children's Services Department is projecting an overspend of £802,000 at this early stage of the financial year. The department's 13/14 outturn was a balanced position with no further balances established to assist with pressures and risks in this financial year.

The department has identified and expects to deliver £2,780m of savings in this financial year.

Significant pressures remain in this financial year and are ongoing issues created by changes in legislation and court rulings affecting the delivery of services to children and young people in need.

Cases presenting under the Southwark Judgement continue to cause a pressure and we are expecting additional expenditure of approximated £250k this year.

Changes to the youth offending remand funding has previously been identified as a risk and is on-going, last year the dept. saw 23 young people remanded. Since April 14 five young people have been in remand.

The department have experienced increasing numbers of families presenting who have no recourse to public funds. In last financial year 95 cases were in need of support costing a total £213k. We continue to experience high levels of cases presenting for support and expect at this stage that the expenditure will be at a similar level. Further evidence based analysis will be undertaken with the aim of driving down demand and therefore costs associated with this group.

The risk arising from the recent Tower Hamlets court case challenging an authority's right not to pay kinship carers the same fees as registered foster carers remains. Tower Hamlets lost the case and we are therefore currently looking at the qualifying criteria which carers will have to meet in order to receive the carer fee element in line with main stream foster cares. The current foster carer weekly fee is £237. The potential risk on a full year basis if all kinship carers qualified for a fee payment would be £450k .

APPENDIX 3a: UNACCOMPANIED ASYLUM SEEKING CHILDREN

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|---------------------------------------|-----------------------|-------------------------|
| | £000s | £000s |
| Unaccompanied Asylum Seeking Children | 1,013 | 0 |
| Total | 1,013 | 0 |

2. Variance Analysis (include Action Plans to Address Forecast Overspends)

None to report.

3. Table 3: Key Risks

None to report.

4. Comments from the Executive Director

At this early stage in the financial year no material risks have been identified.

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--------------------------------------|-----------------------|-------------------------|
| | £000s | £000s |
| Cleaner, Greener & Cultural Services | 693 | (403) |
| Safer Neighbourhoods | 9,134 | 370 |
| Customer & Business Development | 21,393 | 0 |
| Director & Resources | (86) | 0 |
| Total | 31,134 | (33) |

2. Variance Analysis with Action Plans to Address Forecast Overspends

| Departmental Division | Variance £000s | Explanation & Action Plans |
|------------------------------|-----------------------|--|
| CCGS – Waste disposal | (403) | Overall waste tonnages have been broadly the same for the past 2 years, but more expensive general waste tonnages have been increasing whilst cheaper recycling tonnages have been decreasing. However, general waste tonnage costs are less than budgeted this year due to contractor underspends on building the new energy from waste plant. A waste innovation group has been formed to pilot new waste reduction initiatives with the aim of reducing waste tonnages and increasing recycling in the medium to long term. |
| SND - Transport | 200 | The continued reduction in the council's vehicle fleet over a number of years as services have been outsourced has resulted in a loss of fleet management and repairs income for the Transport service. Budget growth will be requested in 2014/15 to permanently recalibrate the budgets in line with current demand, which could be mitigated through a one off draw down of the £100k balance on the Transport Reserve. |
| SND - Coroners & Mortuary | 100 | A reduction in corporate overheads has led to a reduction in the level of expenditure that can be recharged to partner boroughs, but recharge income budgets have remained the same. A paper will request budget growth to permanently realign the income budget from 2014/15. |
| SND - CCTV | 70 | Options to address this through a realignment of budgets within the directorate are being explored. |
| Total | (33) | |

3. Table 3: Key Risks

| Risk Description | Lower Limit | Upper Limit |
|---|--------------------|--------------------|
| | £000 | £000 |
| Hammersmith All Weather Pitch – loss of income due to delayed opening of the new facility. £70k full year impact mitigated by £35k carry forward from 2013/14. | 0 | 35 |
| Non-guaranteed income target for new ducting concession contract (£90k guaranteed income). | 0 | 55 |
| Cemeteries income shortfall if 2013/14 levels are not exceeded. | 0 | 50 |
| Risk of increased waste disposal and contamination tonnages, which may be driven by increased number of dwellings or changes in waste disposal habits. Fly tipping on housing estates is also increasing. | (500) | 100 |
| Non-achievement of People Portfolio savings. | 0 | 124 |
| Total | (500) | 364 |

4. Table 4: MTFs Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFs Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|-------------------|------------------------------|-------------------------|----------------------------|-------------------------------|
| | £000s | £000s | £000s | £000s |
| ELRS Department | (1,105) | (160) | (920) | (25) |

The red risk reflects the plan to rationalise the number of bring back recycling units currently being on hold whilst the impact on recycling rates and the street scene is being assessed.

5. Comments from the Executive Director

The department forecasts a small underspend for year end, although a number of risk areas exist as reported here. Work is already underway to permanently address these early in the financial year.

Service managers are routinely challenged on budget pressures through DMT forum each month and all areas of financial performance are rigorously challenged at the Quarterly Performance Review Board. This is to ensure that action to address adverse variances is being proactively and promptly progressed.

In the 2013/14 financial year the Department successfully delivered its MTFs savings and managed budget pressures that emerged in year, enabling the department to deliver a balanced outturn overall. Although the financial position is much more challenging in 2014/15, ELRS expects to be able to do the same this year.

APPENDIX 5: FINANCE AND CORPORATE SERVICES

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|---|-----------------------|-------------------------|
| | £000s | £000s |
| H&F Direct | 19,006 | 0 |
| Innovation & Change Management | (188) | 0 |
| Legal Democratic Services | (1,296) | 0 |
| Third Sector, Strategy & Communications | 1,133 | 0 |
| Finance & Audit | 409 | 0 |
| Procurement & IT Strategy | (2,455) | 0 |
| Executive Services | (466) | 0 |
| Human Resources | 691 | 0 |
| Other | 0 | 0 |
| Total | 16,834 | 0 |

2. Variance Analysis with Action Plans to Address Forecast Overspends/(underspends)

None to report.

3. Table 3: Key Risks

None to report.

4. Table 4: MTFS Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFS Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|------------------------------|------------------------------|-------------------------|----------------------------|-------------------------------|
| | £000s | £000s | £000s | £000s |
| Finance & Corporate Services | (2,192) | (2,192) | 0 | 0 |

5. Comments from the Director

At this early stage of the financial year, no material variances have been identified.

APPENDIX 6: HOUSING & REGENERATION DEPARTMENT

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--|----------------|------------------|
| | £000s | £000s |
| Housing Options, Skills & Economic Development | 7,785 | (505) |
| Housing Strategy & Regeneration | 4 | 0 |
| Housing Services | 40 | 0 |
| Finance & Resources | (103) | 0 |
| Total | 7,726 | (505) |

2. Variance Analysis with Action Plans to Address Forecast Overspends/(underspends)

| Departmental Division | Variance £000s | Explanation & Action Plans |
|--|----------------|---|
| Housing Options, Skills & Economic Development | (505) | This relates mainly to a forecast reduction in the net costs of Bed and Breakfast (B&B) accommodation of (£362k) due to a reduction in average client numbers from a budgeted figure of 275 to a forecast of 129. Additionally, the net costs of Private Sector Leasing (PSL) accommodation are expected to reduce by (£150k) due to a fall in the average number of units from a budgeted figure of 853 to a forecast of 636. Other minor variances of £7k are also predicted. |
| Housing Strategy & Regeneration | 0 | |
| Housing Services | 0 | |
| Finance & Resources | 0 | |
| Total | (505) | |

3. Table 3: Key Risks

| Risk Description | Lower Limit | Upper Limit |
|---|-------------|-------------|
| | £000s | £000s |
| BBC Business Incubator Units – due to ongoing negotiations with the prospective leaseholders regarding the terms of occupation, the income of £15k expected from these units is at risk plus the potential cost of business rates of £35k. An action plan is currently being formulated to ensure the collection of the income due, and this will be | 4 | 50 |

| | | |
|-------------------------|--------------------|--------------------|
| Risk Description | Lower Limit | Upper Limit |
| | £000s | £000s |
| reported on for CRM 3. | | |
| Total | 4 | 50 |

4. Table 4: MTFS Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFS Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|------------------------|------------------------------|-------------------------|----------------------------|-------------------------------|
| | £000s | £000s | £000s | £000s |
| Housing & Regeneration | (750) | (750) | 0 | 0 |

5. Comments from the Executive Director

The Housing and Regeneration department currently expects the overall outturn for the year 2013/14 to produce a favourable variance of (£505k). The reasons for this are set out in Table 2 above.

APPENDIX 7: LIBRARY SERVICES (Tri-Borough)

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--|-----------------------|-------------------------|
| | £000s | £000s |
| Tri-borough Libraries & Archives Service | 3,212 | 0 |
| Total | 3,212 | 0 |

2. Variance Analysis with Action Plans to Address Forecast Overspends

None to report.

3. Table 3: Key Risks

| Risk Description | Lower Limit | Upper Limit |
|---------------------------------------|--------------------|--------------------|
| Income from customer fees and charges | 10 | 50 |
| Westfield premises and utility costs | 10 | 30 |
| Total | 20 | 80 |

4. Table 4: MTFs Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFs Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|----------------------------------|------------------------------|-------------------------|----------------------------|-------------------------------|
| | £000s | £000s | £000s | £000s |
| Tri-borough Libraries & Archives | (100) | (100) | 0 | 0 |

5. Comments from the Director

At this stage in the year no significant financial issues causing an unmitigated pressure are foreseen. However areas of risk include income from fees and charges due to income generated from increasingly obsolete formats (DVDs, CDs). Room and space hire opportunities are being reviewed as a means to mitigate these pressures over the longer term. Rising utility costs across all premises cause pressures.

APPENDIX 8: PUBLIC HEALTH SERVICES

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--|----------------|------------------|
| | £000s | £000s |
| Sexual Health | 6,978 | 0 |
| Substance Misuse | 5,464 | 0 |
| Behaviour Change | 2,110 | 0 |
| Intelligence and Social Determinants | 40 | 0 |
| Families and Children Services | 2,608 | 0 |
| Substance Misuse – Grant, Salaries and Overheads | (5,470) | 0 |
| Public Health – Grant, Salaries and Overheads | (11,384) | (346) |
| Total | 346 | (346) |

2. Variance Analysis with Action Plans to Address Forecast Overspends/ (Underspend)

| Departmental Division | Variance £000s | Explanation & Action Plans |
|--|----------------|----------------------------|
| Sexual Health | 0 | |
| Substance Misuse | 0 | |
| Behaviour Change | 0 | |
| Intelligence and Social Determinants | 0 | |
| Families and Children Services | 0 | |
| Substance Misuse – Grant, Salaries and Overheads | 0 | |
| Public Health – Grant, Salaries and Overheads | (346) | See Director's comments |
| Total: | (346) | |

3. Table 3: Key Risks

| Risk Description: | Lower Limit £000 | Upper Limit £000 |
|---|------------------|------------------|
| PCT Legacy invoices – low risk. Dispute over ownership of liability (and corresponding NHS funding) | 0 | 244 |
| Total | 0 | 244 |

4. Table 4: MTFFS Progress (with explanations of schemes at red status)

None to report.

5. Comments from the Director

It is currently expected that the budgeted contribution from the general fund (£346K) will not be required to be drawn down, as there is sufficient Public Health Grant to meet all existing and expected commitments.

Included within the Public Health budget are unallocated funds of £2.2M (after removing general fund contribution). We have a number of plans in the pipeline and have invited other departments within the council to submit proposals for Public Health funding. To be funded from the ring-fenced grant, projects must fit with Public Health's priorities and meet the Department of Health conditions.

APPENDIX 9: TRANSPORT AND TECHNICAL SERVICES

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--------------------------------------|----------------|------------------|
| | £000s | £000s |
| Building & Property Management (BPM) | (2,408) | (167) |
| Transport & Highways | 11,768 | 213 |
| Planning | 2,747 | (117) |
| Environmental Health | 3,332 | 14 |
| Support Services | (517) | 251 |
| Total | 14,922 | 194 |

2. Variance Analysis (include Action Plans to Address Forecast Overspends)

| Departmental Division | Variance £000s | Explanation & Action Plans |
|--|----------------|---|
| Advertising Hoardings | (221) | Income is consistently over performing against budget, although there is a risk that Hammersmith Flyover closures may have an adverse impact. |
| Building Control | (19) | Building Control income is slightly higher than budgeted. This is mainly from large building schemes. |
| Facilities Management | 229 | There is some pressure in the Total Facilities Management contract partly offset by a forecast underspend in the EC Harris contract |
| Civic Accommodation | (201) | The favourable variance is due to a combination forecast over-recovery of income (£120k) on rent and an underspend on electricity (£136k) charges. The effect of these variances is partially offset by an unachievable accommodation savings target (£50k) and a number of other minor overspends. |
| Sections within Building & Property management | 45 | The overall forecast overspend is mainly from the Business Support Team and the Valuation Services. |
| Total - BPM | (167) | |
| Transport and Highways | 213 | The 2014/15 MTFS included a new £250k income target for advertising on pavements. A trial has shown that there is insufficient demand in the market to allow this income budget to be met. |
| Planning | (117) | The forecast underspend is due to high levels of routine planning applications expected as the wider economy recovers and applicants seek to beat the Community Infrastructure Levy deadline. In regeneration, income from developers is expected to fall significantly, and planning regeneration expenditure will need to be managed down. If income falls more quickly than expenditure Planning will experience financial pressure. |
| Environmental Health | 14 | The overspend is due to delays in co-locating the EH team preventing the full implementation of the Bi- |

| Departmental Division | Variance £000s | Explanation & Action Plans |
|-----------------------|----------------|---|
| | | borough service review. |
| Support Services | 251 | This budget is holding on behalf of the whole department a savings target of £214k from the People Portfolio (relating to the use of interns, flexible working, etc.). This target is not expected to be met as the financial benefits of these initiatives will tend to flow back to non-General Fund budgets. |
| Total: | 194 | Unfavourable. |

3. Table 3: Key Risks

| Risk Description | Lower Limit £000s | Upper Limit £000s |
|---|----------------------|----------------------|
| In regeneration, income from developers is expected to fall significantly, and planning regeneration expenditure will need to be managed down. If income falls more quickly than expenditure Planning will experience financial pressure. | 0 | 500 |
| The budget and forecast include increase in licensing fee income. These increases are subject to consultation that may or may not be agreed. | 0 | 40 |
| Total | 0 | 540 |

4. Table 4: MTFS Progress (with explanations of schemes at red status)

| Department | 2013/2014 MTFS Target £000s | On Track (Green) £000s | In Progress (Amber) £000s | Delayed/ At Risk (Red) £000s |
|--------------------------------|-----------------------------------|------------------------------|------------------------------------|---------------------------------------|
| Transport & Technical Services | (2,725) | (2,068) | (256) | (401) |

Currently there are three schemes on red status:

- Planned increases in Licensing fee income of £30k which is subject to consultation and yet to be confirmed.
- Bi-borough service review savings reduced by delays in co-location.
- Plans for Advertisement on Pavements generating income of £250k cannot be progressed due to lack of demand.

5. Debt Write Off Request.

TTS requests authority to write off Environmental Health invoices of £37k. These debts are extremely old and have been deemed uncollectable due to insolvency or because the debtor is untraceable. This amount has been provided for in the bad debt provision already set aside.

6. Comments from the Executive Director

The overall position is an unfavourable variance of £194k at this early stage of the year. The significant risks to the 2014/15 budget are explained in this report.

Progress in all budget areas will continue to be monitored closely by the Executive Director and the management team who will exercise the necessary financial control to ensure that the department achieves its budget by year end.

APPENDIX 9a: CONTROLLED PARKING ACCOUNTS (CPA)

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Activity Area

| Activity Area | Revised Budget | Variance Month 2 |
|--|-----------------------|-------------------------|
| | £000s | £000s |
| Pay & Display (P & D) | (12,613) | 424 |
| Permits | (4,690) | 16 |
| Chief Enforcement Officer (CEO) Issued Penalty Charge Notice (PCN) | (6,814) | (186) |
| Bus Lane PCN | (915) | 149 |
| CCTV PCN | (616) | (728) |
| Moving Traffic PCN's | (5,814) | (629) |
| Parking Bay Suspensions | (1,530) | (791) |
| Towaways / Removals | (352) | 67 |
| Expenditure and Other Receipts | 13,046 | 96 |
| Total | (20,298) | (1,582) |

2. Variance Analysis (include Action Plans to Address Forecast Overspends)

| Activity Area | Variance £000s | Explanation & Action Plans |
|--------------------------------|-----------------------|---|
| Pay & Display | 424 | Pay and Display receipts are forecast to be in line with the previous year. |
| Permits | 16 | |
| CEO Issued PCN | (186) | CEO Issued PCNs have been forecast at a similar level as in 2013-14, but the recovery rate has improved, resulting in an improved forecast |
| Bus Lane PCN | 149 | Bus Lane PCNs have been forecast at a similar level as in 2013-14. |
| CCTV PCN | (728) | CCTV parking PCNs have been forecast to continue at a similar level as in 2013-14. |
| Moving Traffic PCN's | (629) | Moving traffic offences have been forecast at a similar level to the previous year, but the recovery rate has improved, resulting in an improved forecast. |
| Parking Bay Suspensions | (791) | Parking bay suspensions receipts have continued at a higher than budgeted level, following the change in pricing structure in 2013-14. The receipts from three long-term suspensions starting in 2013-14 – totalling £182k – have been carried forward for the period relating to 2014-15, and are included in this forecast. |
| Towaways / Removals | 67 | The unfavourable variance is due to a shortfall in receipts from fines of (£284k) compared to a budget of (£351k). |
| Expenditure and Other Receipts | 96 | A delay in the introduction of IT requirements has caused a delay in the full implementation of the new Bi-borough staffing structure for the Parking Office. This is expected to cause an additional cost of around £30k per month – creating a £360k overspend. |

| Activity Area | Variance £000s | Explanation & Action Plans |
|---------------|-------------------|---|
| | | This is offset by budgets of £100k for a CCTV enforcement vehicle and £100k for IT that are not expected to be used. There is also an underspend expected on the P&D machine maintenance contract |
| Total | (1,582) | |

3. Table 3: Key Risks

| Risk Description | Lower Limit £000s | Upper Limit £000s |
|---|-------------------------|-------------------------|
| If the government prevent the use of CCTV for Parking enforcement | 0 | 650 |
| Total | 0 | 650 |

4. Comments from the Executive Director

The TTS Parking department is forecasting a favourable variance of £1,582k against a net budget of (£20,298k) at this early stage of the year. Activity is broadly assumed to be in line with the previous year, but with an improvement in the payment rate for penalty charge notices. Receipts in advance for suspensions that began in 2013-14 have also improved the forecasts.

APPENDIX 10: HOUSING REVENUE ACCOUNT

BUDGET REVENUE MONITORING REPORT – PERIOD 2

1. Variance by Departmental Division

| Departmental Division | Revised Budget | Variance Month 2 |
|--|-----------------------|-------------------------|
| | £000s | £000s |
| Finance and Resources | 14,954 | 0 |
| Housing Services | 9,945 | 0 |
| Commissioning and Quality Assurance | 3,237 | 0 |
| Property Services | 2,058 | 0 |
| Housing Repairs | 13,359 | 0 |
| Housing Income | (75,939) | 0 |
| Housing Options | 402 | 0 |
| HRA Central Costs | 0 | 0 |
| Adult Social Care | 48 | 0 |
| Regeneration | 331 | 0 |
| Safer Neighbourhoods | 578 | 0 |
| Housing Capital | 27,864 | 0 |
| (Contribution to)/ Appropriation From HRA General Reserve | (3,163) | 0 |

2. Variance Analysis with Action Plans to Address Forecast Overspends/(underspends)

None to report.

3. Table 3: Key Risks

| Risk Description | Lower Limit | Upper Limit |
|--|--------------------|--------------------|
| | £000 | £000 |
| Advertising hoarding income: BPM advise that a shortfall is likely following delays in letting various sites due to a retendering process and other planning delays | 105 | 130 |
| Total | 105 | 130 |

4. Table 4: MTFs Progress (with explanations of schemes at red status)

| Department | 2014/2015 MTFs Target | On Track (Green) | In Progress (Amber) | Delayed/ At Risk (Red) |
|-------------------------|------------------------------|-------------------------|----------------------------|-------------------------------|
| | £000s | £000s | £000s | £000s |
| Housing Revenue Account | 3,299 | 3,299 | 0 | 0 |

5. Table 5 HRA General Reserve

| | B/Fwd | Budgeted (Contribution to)/Appropriation from General Reserve | HRA Variance (Surplus)/ Deficit | Forecast C/F |
|---------------------|---------|---|---------------------------------|--------------|
| | £000s | £000s | £000s | £000s |
| HRA General Reserve | (7,494) | (3,163) | 0 | (10,657) |

6. Comments from the Executive Director

The Housing Revenue Account currently forecasts no budget variances for 2014/15.

The Council has received a challenge from Wilmot Dixon Partnerships to a procurement process. In September 2013, the stay which had prevented the Council from signing the proposed new Repairs and Maintenance contract with MITIE was lifted and this contract is now signed. However, the challenge to the procurement process remains, and should this continue to court the outcome is not expected to be decided sooner than July 2014. The Council continues to work on quantifying the extent of this claim.

Following Cabinet approval to enter into contract with Pinnacle Housing Ltd for housing management and estate services, it is now requested to make monthly contributions to a Community Pot earmarked reserve. This reserve is to be held in accordance with the contract awarded to Pinnacle Housing Ltd which agreed to set aside 0.5% of the contractual inflationary uplift each year towards a fund for community-led initiatives such as estate improvement or youth diversionary activity. The anticipated level of contributions during 2014/15 is £21k. These funds will be invested via a decision making process to be agreed following consultation with residents and the Cabinet Member for Housing.


It is also proposed to draw down a budget of £106k from an earmarked reserve to meet the costs of surrendering the Council's lease at Unit 20 Mitre Bridge through paying a reverse premium.

APPENDIX 11 - VIREMENT REQUEST FORM

BUDGET REVENUE MONITORING REPORT – PERIOD 2

| Details of Virement | Amount (£000) | Department |
|---|----------------------|--|
| GENERAL FUND: | | |
| Drawdown from Pressures and Demand earmarked reserve balance sheet code to fund Careline Income shortfall as part of agreed 2013-14 carry forward to 2014-15. | 400/(400) | ASC |
| There has been a persistent underspend on Highways and Street lighting maintenance in the last few years offset by an underachievement against income budgets for recharging officer time to projects funded from sources other than the General Fund (e.g. those funded by TFL). To remove this anomaly the Head of Highways and Transport has agreed that expenditure budget totalling £335,200 should be transferred from Highways and Street lighting into professional income thereby reducing both budgets. | 335/(335) | TTS – within Transport and Highways Division |
| Drawdown from Pressures and Demand balance sheet code to fund review of Advocacy Support as part of agreed 2013-14 carry forward to 2014-15. | 40/(40) | ASC |
| Drawdown from Pressures and Demand balance sheet code to fund review of LD Residential Supported Living as part of agreed 2013-14 carry forward to 2014-15. | 36/(36) | ASC |
| | | |
| Total General Fund Virements (Debits) | 811 | |
| | | |
| HRA: | | |
| Uplift for housing management & estate services contracts for 2014/15 transferred from Finance and Resources (F&R) to Housing Services and Commissioning and Quality Assurance (CQA) | (112) 76 36 | HRA |
| Total HRA Virements (Debits) | 112 | |

| Departmental Name Abbreviations | |
|--|--------------------------------|
| ASC | Adult Social Care |
| HRA | Housing Revenue Account |
| TTS | Transport & Technical Services |

| | |
|--|--|
|  | <p>London Borough of Hammersmith & Fulham</p> <p>CABINET</p> <p>1 SEPTEMBER 2014</p> |
| <p>CORPORATE REVENUE MONITOR 2013/14 OUTTURN</p> | |
| <p>Report of the Cabinet Member for Finance : Councillor Max Schmid</p> | |
| <p>Open Report.</p> | |
| <p>Classification - For Decision Key Decision: Yes</p> | |
| <p>Wards Affected: All</p> | |
| <p>Accountable Executive Director: Jane West – Executive Director of Finance and Corporate Governance</p> | |
| <p>Report Author: Gary Ironmonger – Finance Manager (Revenue Monitoring)</p> | <p>Contact Details: Gary Ironmonger Tel: 020 (8753 2109) E-mail: gary.ironmonger@lbhf.gov.uk</p> |

1. EXECUTIVE SUMMARY

- 1.1. The Accounts for 2013/14 are currently being reviewed by the external auditors. Following the completion of external audit the Accounts must be signed off by Audit, Pensions and Standards Committee by 30th September.
- 1.2. The General Fund provisional outturn is a favourable variance of £8.6m (excluding contingencies). £2.6m of the underspend relates to an exceptional write-off of Civica balances ¹
- 1.3. The £8.6m underspend is net of approved departmental carry forward budget underspends of £5.4m, into 2014/15, and contingencies of £3.0m not drawn down.

¹ A review of the CIVICA purchase order system indicated that since 2005 a number of purchase order invoices were paid as non-purchase order invoices. This led to a double count of revenue expenditure and an overstatement of creditors that is now corrected.

- 1.4. The performance and the outcome of the 2013/14 revenue accounts has enabled a transfer to general balances and earmarked reserves of £11.6m.
- 1.5. The HRA outturn is a £1.5m underspend with HRA general reserves at £7.5m. HRA reserves have increased by £3.2m, due to the underspend of £1.5m, and budgeted contribution to HRA general reserves of £1.7m.

2. RECOMMENDATIONS

- 2.1. To note the General Fund underspend of £11.5 m (including contingencies) and the HRA underspend of £1.5m.
- 2.2. To note the transfer to general reserves and earmarked reserves of £11.6m.
- 2.3. To note the increase in the HRA reserves of £3.2m.

3. REASONS FOR DECISION

- 3.1. The decision is required to comply with the financial regulations.

4. CORPORATE REVENUE MONITOR (CRM) 2013/14 GENERAL FUND OUTTURN

Table 1: General Fund Outturn 2013/14

| Department | Revised Budget | Actual | Variance |
|--|----------------|----------------|-----------------|
| | £'000 | £'000 | £'000 |
| Adult Social Care | 67,522 | 66,414 | (1,108) |
| Children's Services | 75,245 | 75,214 | (31) |
| Unaccompanied Asylum Seeking Children | 1,521 | 1,524 | 3 |
| Environment, Leisure & Residents Services | 31,682 | 31,680 | (2) |
| Finance and Corporate Services | 22,301 | 22,239 | (62) |
| Housing & Regeneration | 7,004 | 6,818 | (186) |
| Libraries (Tri Borough Service) | 4,932 | 4,932 | 0 |
| Public Health Service | 312 | 1 | (311) |
| Transport and Technical Services | 17,093 | 16,720 | (373) |
| Controlled Parking Account | (21,253) | (22,652) | (1,399) |
| Centrally Managed Budgets | 24,366 | 19,251 | (5,115) |
| Net Operating Expenditure | 230,725 | 222,141 | (8,584) |
| Contingencies Not Drawn Down | 3,000 | 0 | (3,000) |
| Resources Available For Reserves and Balances | 233,725 | 222,141 | (11,584) |

*Figures in brackets represent underspends against budget.

- 4.1. The £8.6m underspend in Table 1 is after departmental carry forwards of £5.4m and excludes contingencies not drawn down of £3.0m These variances are expanded on in Appendix 1.
- 4.2. The Accounts for 2013/14 are currently being reviewed by the external auditors. Following external audit the Accounts must be signed off by Audit, Pensions and Standards Committee by 30th September.

5. CORPORATE REVENUE MONITOR 2013/14 HOUSING REVENUE ACCOUNT

Table 2: Housing Revenue Account Outturn 2013/14

| Housing Revenue Account | £000s |
|--|----------------|
| Balance as at 31 March 2013 | (4,263) |
| Plus: Budgeted Contribution to Balances | (1,747) |
| Add: In- year Underspend | (1,484) |
| Projected Balance as at 31st March 2014 | (7,494) |

- 5.1. The HRA underspent by £1.484m in 2013/14 as shown in Table 2. The reasons for the underspend are explained in Appendix 2.
- 5.2. At the outturn stage, the HRA balances have increased by £3.231m and it is attributable to the in- year underspend of £1.484m and the budgeted contribution to balances of £1.747m.

6. RESERVES, BALANCES AND PROVISIONS

- 6.1. The favourable outturn (including contingencies not drawn down) resulted in a transfer to general balances and earmarked reserves of £11.584m (Table 3). This is in addition to the previously approved carry forward of departmental budget underspends of £5.4m.

Table 3: Transfers to Earmarked Reserves

| Proposed Transfers to Reserves | £'000 |
|---|-------|
| Efficiency Projects Reserve – To top up this reserve to meet future implementation costs of delivering efficiencies | 5,000 |
| Demand Pressures Reserve – New reserve to cover demand led budget pressures such as Southwark Judgement cases. Welfare reform, etc. | 2,462 |
| MTFS Delivery Risk Reserve – To allow for potential shortfall in delivery of MTFS savings as a result of implementation delays or shortfalls against targets. | 1,118 |
| IT Enablers Fund – To support one off costs incurred in delivering improved ICT service. | 1,000 |

| | |
|---|---------------|
| Managed Services Reserve – To allow for potential additional implementation costs. | 500 |
| VAT Reserve. This is to meet any potential VAT issues especially in relation to VAT exemption issues. | 500 |
| Net contribution to General Fund Balance | 1,004 |
| Total Contribution to Reserves and Balances | 11,584 |

- 6.2. The proposed net contribution to General Fund Balances of £1.004m will leave them at £19.004m (4% of the gross budget). This is within the range of £14m-£20m identified as prudent in the 2014/15 Budget Report. The 2014/15 Budget Report also identified financial risks and challenges facing the Council of £17.2m in 2014/15. The increase in balances will help mitigate against such risk.
- 6.3. Earmarked reserves are projected to be £92.6m at the close of 2013/14. The departmental split is set out in Table 4 and detailed in Appendix 3. Provisions are £17.7m as set out in table 4 and expanded on in appendix 4.

Table 4: Earmarked Reserves, Balances and Provisions at 31 March 2013.

| | Balance at 31 March 2014 |
|---|---------------------------------|
| | £'m |
| Adult Social Care | 6.177 |
| Children's Services | 2.503 |
| Environment, Leisure and Residents Services | 1.381 |
| Libraries | 0.038 |
| Housing and Regeneration | 4.754 |
| Transport and Technical Services | 5.940 |
| Corporate | 60.817 |
| General Fund Earmarked Reserves | 81.610 |
| Housing Revenue Account Reserves | 10.978 |
| Earmarked Reserves* | 92.588 |
| Provisions** | 17.734 |
| General Balance | 19.004 |
| Total | 129.326 |

* Reserves are specific amounts set aside for future policy purposes or to cover contingencies.

** A provision is in essence a liability of uncertain timing or amount

7. VIREMENTS

- 7.1. In order to produce the final accounts to statutory deadline of 30th June, a number of actions are required that normally need Cabinet approval (final budget carry forwards, use of reserves, budget virements, level of bad debt provision etc.). In order to meet the deadline, Cabinet delegated

decision making in relation to these issues to the Executive Director of Finance and Corporate Governance in consultation with the Council Leader.

8. CARRY FORWARD PROPOSALS

- 8.1. Departments have presented justifications to carry forward underspend budgets of £5.4m into 2014/15 (Table 5). These have been previously approved and noted here for information only.

Table 4: Departmental Budget Carry Forward to 2014/15

| Department | Approved Budget Carry Forward |
|--|--|
| | £000s |
| Adult Social Care | 1,570 |
| Children's Services | 220 |
| Environment Leisure and Residents Services | 719 |
| Finance and Corporate Services | 458 |
| Housing and Regeneration Department | 685 |
| Libraries and Archives | 37 |
| Parking | 525 |
| Public Health | 0 |
| Transport and Technical Services | 1,214 |
| Total | 5,428 |

9. CONSULTATION

- 9.1. Not applicable.

10. EQUALITY IMPLICATIONS

- 10.1. It is not considered that the adjustments to budgets will have an impact on one or more protected group so an EIA is not required.

11. LEGAL IMPLICATIONS

- 11.1. Not applicable.

12. FINANCIAL AND RESOURCES IMPLICATIONS

- 12.1. These are covered in the paragraphs above.

- 12.2. Implications verified/completed by: Gary Ironmonger.

13. RISK MANAGEMENT

- 13.1. The 2014/15 Budget Report identified financial risks and challenges facing the Council of £17.2m. These risks will be monitored and actions to lessen their impacts will be taken to ensure that identified risks do not crystallise into overspends.

14. PROCUREMENT AND IT STRATEGY IMPLICATIONS

- 14.1. Not applicable.

LOCAL GOVERNMENT ACT 2000 LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT

| No. | Description of Background Papers | Name/Ext of holder of file/copy | Department/ Location |
|-----|----------------------------------|---------------------------------|----------------------|
| | 2-13/14 accounts | Gary Ironmonger \Tel. | |

List of Appendices

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| Appendix 1 | Departmental Analysis – General Fund 2013/14 Revenue Outturn |
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| Appendix 3 | Movement in Earmarked Reserves |
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APPENDIX 1:

**DEPARTMENTAL ANALYSIS – GENERAL FUND 2013/14 REVENUE
OUTTURN**

ADULT SOCIAL CARE (ASC)

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|------------------------------|-------------------------------|--------------------------|---|
| | £000s | £000s | |
| Operations | 41,603 | 439 | <p>The outturn variance in the Operations Division is mainly due to an underspend of (£586,000) in the Older People and Physical Disabilities Placements budget, due to an ongoing reduction in client numbers. Between April 2012 and March 2014 there was a net decrease of 24 clients. This has been a welcomed early achievement contributing towards the MTFs savings, assisting the Council in meeting future savings targets and has been factored into the financial savings plan with a budget reduction of £1,346,000 in 2014-15.</p> <p>The Tri-Borough ASC strategy is to support clients at home. However, there are pressures on the Home Care Packages and Direct Payments budgets. For Older People and Physical Disabilities Services, there is a net overspend of £36,000 in these areas.</p> <p>Following the transfer of the Meals Service to the new service provider from the 1st July 2013, there is an overspend of £174,000. Over the life of the contract the savings anticipated are £1,214,000 which is revised to account for the delay in the commencement of the contract.</p> <p>Within the Learning Disability (LD) Service, there is a net underspend of (£82,000). The main reason for the underspend relates to lower activity levels in the LD Placements of (£228,000), a reduction of 3 placements since April 2013 and the de-registration of an</p> |

| Departmental Division | Revised Budget 2013-14 £000s | Year End Variance £000s | Explanation of Variance |
|---|---------------------------------|----------------------------|---|
| | | | LD service, saving (£258,000) which is an early MTFs savings for 2014-15. The underspend is offset by continued pressures of £155,000 in Day Care and a pressure of £249,000 for LD clients supported at home. The outturn variance includes £895,000 carry forward to fund various ASC initiatives and budget pressures |
| Provided Service and Mental Health (MH) Partnership | 12,290 | (764) | There is an underspend of (£320,000) in MH Placements, which is in line with the Departmental strategy with a focus on recovery and Community Care Support. Another underspend is staff savings of (£286,000) which will assist in achieving the MTFs proposed savings from 2014-15. The No Resource to Public Funds clients were lower than anticipated, with resultant savings of (£98,000). |
| Commissioning | 12,138 | (612) | There is an underspend of (£882,000) in Commissioning, which is mainly due to Supporting People savings on new contracts from the West London Framework agreement and variations on existing contracts. In total 24 contracts have been varied and there has been a reduction in subsidy payments in one particular contract. The early achievement of these savings will contribute to the total savings target of £875,000 proposed for 2014-15. The other main area of underspend was with the Mental Capacity, voluntary sector and Carers grants budgets of (£253,000). The outturn variance includes £639,000 carry forward to fund various ASC initiatives and budget pressures. |
| Procurement and Business Intelligence | 298 | (28) | The workforce development training budgets are underspent by (£28,000). |
| Finance | 519 | (133) | The underspend relates to lower redundancy payments of (£136,000). |
| Directorate | 674 | (10) | |
| Total | 67,522 | (1,108) | |

CHILDREN'S SERVICES DEPARTMENT (CHS)

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|--|------------------------|-------------------|---|
| | £000s | £000s | |
| Tri Borough Education Service | 6,738 | (1,012) | Underspends across the service, particularly relating to Special Education Needs transport due to better route planning, and staff vacancies. |
| Family Services | 33,672 | 757 | Increased number of permanency arrangements as well as child in need support provided to children and families. Semi-independent accommodation over spends have occurred as a result of increased number of 16/17 year olds requiring accommodation and an increase in the numbers of young people qualifying for care leavers support post 21. Increase in families and young people with no recourse to public funds. |
| Children's Commissioning | 7,143 | (88) | Underspends in Youth Commissioning |
| Finance & Resources | 28,792 | 313 | 1 st Year costs pertaining to 3BM contract, offset by additional rent income and lower than budgeted maintenance costs. |
| Dedicated School Grant & Schools Funding | (1,100) | (1) | |
| Total | 75,245 | (31) | |

UNACCOMPANIED ASYLUM SEEKING CHILDREN

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|---------------------------------------|-------------------------------|--------------------------|--------------------------------|
| | £000s | £000s | |
| Unaccompanied Asylum Seeking Children | 1,521 | 3 | |
| Total | 1,521 | 3 | |

ENVIRONMENT LEISURE AND RESIDENT'S SERVICES

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|--------------------------------------|------------------------|-------------------|---|
| | £000s | £000s | |
| Customer & Business Development | 1,001 | (114) | <p>(£156k) Commercial Waste – £254k underspend on waste disposal, partly offset by £25k income shortfall. Income has increased by £122k (4%) since last year.</p> <p>£59k Markets & Street Trading – £50k income shortfall. Income has increased by £14k (4%) from 2013/14 and is the highest level achieved for many years. Income shortfall largely related to a more robust focus on debt management (licenses were not renewed for traders with large debts).</p> <p>£7k - Business Improvement - £50k carry forward approved at CRM10, offset by staffing underspends.</p> <p>(£24k) Other</p> |
| Cleaner, Greener & Cultural Services | 20,743 | (428) | <p>(£394k) Waste Disposal –One off waste rebates from Western Riverside Waste Authority (£978k), partially offset by £449k carry forwards approved at CRM10. Contamination has varied between 12%-20% in year, with average contamination at 16%. Contamination costs were £95k more than the £150k growth approved in the MTFS. General waste tonnages were slightly more than expected (£40k).</p> <p>(£33k) Other</p> |
| Safer Neighbourhoods | 9,926 | 540 | <p>£196k Transport – The outturn includes a £111k one off credit from an old accrual, so the underlying net overspend is £297k. This has resulted from the continued reduction of the council's fleet over a number of years as services have been outsourced. Budget growth will be requested in 2014/15 to permanently recalibrate the budgets in line with current demand.</p> |

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|----------------------------------|------------------------|-------------------|--|
| Safer Neighbourhoods (continued) | | | <p>£128k CCTV – savings from the bi-borough service were less than budgeted in the MTFS. Mostly this is an ongoing pressure that will be addressed in 2014/15.</p> <p>£109k Coroners and Mortuary – A reduction in corporate overheads has led to a reduction in the recharge income from partner boroughs. A paper quantifying the ongoing impact will request budget growth to permanently realign the recharge income budget. £20k one off inquest.</p> <p>£70k Parks and Open Spaces – Increased utility spend due mostly to significant backdated water bills</p> <p>£105k Cemeteries - £50k increased utility spend on backdated bills. £50k income shortfall due to quarter 4 being worse than expected. Income overall is 10% up on the previous year. (£68k) Other</p> |
| Director & Resources | 12 | 0 | <p>£34k shortfall on People Portfolio savings (£53k of £86k target achieved). Offset by one off contingency from 2013/14. Ongoing risk as the People Portfolio savings target increases to £124k in 2014/15.</p> |
| Total | 31,682 | (2) | |

FINANCE AND CORPORATE SERVICES

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|---|------------------------|-------------------|--|
| | £000s | £000s | |
| H&F Direct | 21,895 | 182 | Higher use of agency staff to manage benefit claims. |
| Innovation & Change Management | (317) | (203) | Difficulties in recruiting staff. |
| Legal Democratic Services | (836) | (119) | Salary and Supplies & Services underspend in both Councillor's & Electoral Services. |
| Third Sector, Strategy & Communications | 929 | (58) | Small trading surplus on the new bi borough graphic design trading account. |
| Finance & Audit | 1,079 | (215) | Posts held vacant, pending 'Managed Services'. |
| Procurement & IT Strategy | 101 | 80 | Small shortfall on the Hammersmith and Fulham Bridge Partnership trading account |
| Executive Services | (483) | (64) | Salary & Supplies & Services underspend |
| Human Resources | (67) | (291) | Posts held vacant, pending 'Managed Services'. |
| Other | 0 | 626 | £558k relates to underspends stated above, carried forward into 2014/15. |
| Total | 22,301 | (62) | |

Housing & Regeneration - General Fund

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|--|------------------------|-------------------|---|
| | £000s | £000s | |
| Housing Options, Skills & Economic Development | 6,549 | (197) | <p>This relates mainly to lower than expected void rates on private sector leased (PSL) properties (£371k), lower than expected rent and subsidy loss costs relating to the Housing Association Leasing Scheme (HALS) (£343k) and a reduction in net costs of Bed & Breakfast (B&B) accommodation of (£178k) due to a reduction in average client numbers. This is offset by the impact of the overall benefit cap which has resulted in a need to increase the bad debt provision on Temporary Accommodation properties overall resulting in an adverse variance of £124k. There are favourable variances on staffing vacancies (£193k) and other minor variances of £79k. The overall underspend has been offset by a carry forward of £160k for HB Assist Plus, £400k for Incentive payments to private sector landlords (Direct Lettings), £70k for Universal Credit – project management and preparation of a local support framework, and £55k for initial project management costs to support service transformation in order to secure the preliminary MTFS savings targets of £1.97m from 2015/16 rising to £6.52m from 2018/19 onwards.</p> |
| Housing Strategy & Regeneration | 429 | 53 | |
| Housing Services | 40 | (7) | |

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|------------------------------|-------------------------------|--------------------------|--------------------------------|
| | £000s | £000s | |
| Finance & Resources | (14) | (35) | |
| Total | 7,004 | (186) | |

Libraries (Tri Borough Service)

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|----------------------------------|-------------------------------|--------------------------|--------------------------------|
| | £000s | £000s | |
| Tri-borough Libraries & Archives | 4,932 | 0 | |
| Total | 4,932 | 0 | |

Public Health Service

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 £000s | Year End Variance £000s | Explanation of Variance |
|--|---------------------------------|----------------------------|--|
| Sexual Health | 6,950 | (208) | The majority of this variance was due to an under spend on Chlamydia screening. The funding came over from the Primary Care Trust (PCT) as a budget (rather than a contract) however additional screening was not commissioned. |
| Substance Misuse | 5,568 | 141 | There was over spend on the community based drugs and alcohol treatment as well as detox places. Both of these are activity based. However, savings were achieved in the Drug Intervention Programme/offenders service as well as various other minor savings. |
| Behaviour Change | 2,182 | (245) | Behaviour Change saw savings in all areas; <ul style="list-style-type: none"> • Community/Diabetic Champions £36K • Health Checks £82K • Stop Smoking £63K • Health Trainers £64K |
| Intelligence and Social Determinants | - | 17 | The £17k spend relates to libraries work. |
| Families and Children Services | 2,484 | (32) | Savings in Family and Children were due to lower than budgeted spend on dental projects. |
| Substance Misuse – Grant, Salaries and Overheads | (5,314) | (286) | Variance due to additional PCT funds carried forward and applied before use of the Public Health Grant. |
| Public Health – Grant, Salaries and Overheads | (11,558) | 302 | Net reduction in Public Health Grant draw-down, due to; <ul style="list-style-type: none"> • Savings on contracts • PCT Funds applied • Salary savings • Reduction of net cost to the General Fund |
| Total | 312 | (311) | |

TRANSPORT & TECHNICAL SERVICES DEPARTMENT

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|--------------------------------------|------------------------|-------------------|---|
| | £000s | £000s | |
| Building & Property Management (BPM) | (1,876) | (238) | <p>Overall, the underspend of (£238k) resulted from the following main factors.</p> <ul style="list-style-type: none"> • Additional external income in building control (£60k), advertising hoardings income (£225k), together with significant underspends on Utilities (£222k) and Carbon Reduction costs (£129k). • There was a one off Change Control Notice contribution of (£144k) relating to the de-commissioning of systems from the Total Facilities Management contract. • The Technical Support section under spent its salaries and supplies & services budgets by (£130k). <p>These underspends were offset by the following:</p> <ul style="list-style-type: none"> • Architecture, Surveying, Engineering section adverse variance was £249k. This was due to overheads retained in TTS after the transfer of Building Technical Services into Housing Department. This has been resolved through the MTFS process for 2014/15. • £446k of the overall underspend has been transferred into reserves to address any adverse consequences arising from the reassessment of the share of the cost of Total Facilities Management between the three boroughs, to fund any unbudgeted variable works, and to cover additional costs occurring such as strategic space planners, revisions to the service matrix. |
| Transport & Highways | 13,094 | 90 | The unfavourable variance mainly arises from a reduction in the income from professional fees charged to other |

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|-----------------------|------------------------|-------------------|--|
| | | | budgets (such as TFL funded schemes). |
| Planning | 2,649 | (324) | The favourable variance of (£324k) was due to higher external developers' income in the Planning and Regeneration Section and fee income from Development Management Section of (£721K). The favourable position was however reduced by additional spend of £397k mainly on agency and consultancy costs, non-staff advertising and printing charges. |
| Environmental Health | 3,558 | (103) | The favourable variance of (£103k) was mainly due to additional Housing in Multiple Occupation income, Works in Default recharges and Schools Service Level Agreement income. |
| Support Services | (332) | 202 | Pressures on this budget resulted from the in-year virement of budgets from Support Services to Building Control and Environmental Health. These movements were required to realign unachievable income targets. There were further pressures due to inadequate funding being provided to meet the cost of the finance restructure (world-class financial management). |
| Total | 17,093 | (373) | |

CONTROLLED PARKING ACCOUNTS (CPA)

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 £000s | Year End Variance £000s | Explanation of Variance |
|--|---------------------------------|----------------------------|--|
| Pay & Display | (12,599) | 315 | The overall receipts were slightly higher than in the previous year. This was mainly due to the roll out of the Smart Visitors Permits. The council repaid VAT on receipts from two off street car parks for the past 4 years, at a cost of £50k. |
| Permits | (4,690) | 52 | There was a 1% reduction in overall receipts from Permits, as compared to the previous year. |
| Civil Enforcement Officer (CEO) Issued Penalty Charge Notice (PCN) | (6,814) | (223) | There was an overall increase in the numbers of contraventions, as compared to the previous year. This led to receipts greater than budgeted. |
| Bus Lane PCN | (915) | 217 | The budget for Bus Lane PCNs was increased in 2012-13 to bring it in line with the activity. However, the activity level fell in the first 5 months of the current year, due to problems with one of the cameras used for enforcement, and roadworks requiring the bus lane to be used by traffic. This has now been resolved but the receipts for the year remained under the budgeted level. |
| Parking CCTV PCNs | (616) | (734) | CCTV Parking PCN issue numbers increased, staying above the level on which the budget was based. |
| Moving Traffic PCN's | (5,814) | (440) | There was an increase in the number of contraventions detected in the year, leading to an increase in the total receipts. |

| Departmental Division | Revised Budget 2013-14 | Year End Variance | Explanation of Variance |
|--------------------------------|------------------------|-------------------|--|
| Parking Bay Suspensions | (1,530) | (561) | The parking bay suspensions receipts budget was increased by £263k in 2013-14 to reflect the introduction of a graduated charging structure. This was introduced from 1 September 2013. The average monthly receipts were greater than budgeted following the introduction of the new charges. There were also three long term suspensions in 2013-14, extending beyond the end of the financial year. |
| Towaways / Removals | (352) | (5) | |
| Expenditure and Other Receipts | 12,077 | (20) | There was an underspend in staffing, due to a number of vacant posts. The monthly cost of the contract for towaways reduced, resulting in an underspend against budget. There were also underspends in IT and CCTV enforcement vehicle costs. £525k has been carried forward to fund a new Parking IT system. |
| Total | (21,253) | (1,399) | |

CENTRALLY MANAGED BUDGETS

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013-14 £000s | Year End Variance £000s | Explanation of Variance |
|----------------------------------|---------------------------------|----------------------------|---|
| Corporate & Democratic Core | 6,124 | (101) | Underspend on audit fees (£50k) and Tri Borough Accommodation (£51k) |
| Housing and Council Tax Benefits | (32) | (691) | Underspend due to improved recovery of Housing Benefit overpayments and maximising subsidy through minimising Local Authority HB error. |
| Levies | 1,16 | (162) | Actual levy payments less than budget. This reduction is now factored into base budget for 2014/15. |
| Net Cost of Borrowing | 4,384 | (1,121) | The forecast underspend relates to additional investment income (from higher than expected cash balances) and lower borrowing. The Capital Financing Requirement is £13m lower than budgeted due to additional debt repayment in 2012/13. |
| Other Corporate Items | 1,936 | (371) | Better than expected income from Land Charges of £700k. Favourable variance on maternity budgets £171k. Settlement of Procurement contract with Agilisys (adverse £500k) |
| Civica Write-Off | | (2,600) | Accounting adjustments for Civica write off |
| Pensions & Redundancy | 10,238 | (69) | |
| CMB | 24,366 | (5,115) | |
| Contingencies not drawn down | 3,000 | | |
| Total | 27,366 | | |

APPENDIX 2

DEPARTMENTAL ANALYSIS –HRA 2013/14 REVENUE OUTTURN

HOUSING REVENUE ACCOUNT

Variance Analysis by Departmental Division

| Departmental Division | Revised Budget 2013/14 | Year End Variance | Explanation of Variance |
|------------------------------|-------------------------------|--------------------------|---|
| | £000s | £000s | |
| Finance and Resources | 12,403 | (297) | This is comprised of under-spends on staffing costs (£149k), consultancy (£71k), redundancy (£94k) and recruitment costs (£97k) offset by overspends of £114k on corporate recharges and other running costs. |
| Housing Services | 10,645 | (408) | This variance consists of under-spends on staffing costs (£273k), legal costs (£81k), a contingency budget set aside for unplanned costs relating to the Pinnacle caretaking contract (£107k), activities and events (£60k), printing and postage (£73k), grounds maintenance (£39k), other minor variances (£108k) and additional income from caretaking services provided to Notting Hill Housing Trust for 12/13 of (£47k). This was partly offset by overspends on trade waste of £94k, communal electricity of £165k, revenue costs of development voids £71k and an under-receipt of income for rechargeable repairs of £50k. |

| Departmental Division | Revised Budget 2013/14 | Year End Variance | Explanation of Variance |
|-------------------------------------|------------------------|-------------------|--|
| | £000s | £000s | |
| Commissioning and Quality Assurance | 2,621 | (437) | This variance is comprised of under-spends on the cost of decant accommodation (£70k), Hammerprint charges (£70k), a contingency budget set aside for any unplanned costs relating to the Pinnacle contract (£64k), bookkeeping and other support for Resident Associations (£95k), and other minor variances of (£138k) in total. |
| Property Services | 2,587 | 101 | The variance is made up of overspending on legal costs of £277k, staffing and agency costs of £426k, offset by increased capitalisation of salaries (£438k), under-spends on Garchey charges (£64k) and other running costs (£100k). |
| Housing Repairs | 14,147 | (373) | This relates to reduced costs resulting from final assessments of costs relating to the termination of the Kier and Willmott Dixon responsive repairs contracts of (£950k) and (£350k) respectively. Additionally, net under-spends on other contracts of (£273k) are offset by a contribution to reserves of £1,200k (£700k for funding the HRA MTFs transformational programme, and £500k to fund a pilot project to enhance the current voids specification). |
| Housing Income | (73,327) | 10 | |
| Housing Options | 632 | (23) | This relates mainly to lower than expected void rates on hostel properties (£62k), lower than expected repairs and utilities costs (£80k) and an increase in net income on Temporary on Licence dwellings (£38k) plus other minor variances of (£43k). Finally, a transfer to earmarked reserves of £200k to enable termination of the two commercial leases at Mitre Bridge has been agreed. |

| Departmental Division | Revised Budget 2013/14 | Year End Variance | Explanation of Variance |
|--|-------------------------------|--------------------------|--|
| | £000s | £000s | |
| HRA Central Costs | 39 | (29) | |
| Adult Social Care | 48 | 0 | |
| Regeneration | 264 | 236 | This relates to overspends on planning recharges of £48k, under-capitalisation of £165k plus other running cost overspends of £23k. |
| Safer Neighbourhoods | 575 | 0 | |
| Housing Capital | 27,619 | (264) | This variance relates to an increase in the income from interest achievable on HRA balances (£205k) and a revision to the recharge for debt management expenses of (£59k). |
| (Contribution to)/ Appropriation From HRA General Reserve | (1,747) | (1,484) | |

APPENDIX 3: MOVEMENT IN EARMARKED RESERVES

| Dept | Reserve Description | Balance at 31 March 2013 | Movement in Year | Balance at 31 March 2014 |
|--|-----------------------------------|--------------------------------|---------------------|-----------------------------------|
| | | £000's | £000's | £000's |
| Adult Social Care | Redundancy Reserve | (671) | 671 | 0 |
| | Home Care IT Cost | (41) | 0 | (41) |
| | Homecare Income Shortfall | 0 | 0 | 0 |
| | No Recourse to Public Funds | (50) | 0 | (50) |
| | Participle Projects | (21) | 21 | 0 |
| | Public Finance Initiative Reserve | (133) | 0 | (133) |
| | Portfolio Management Res. Plan | 0 | (457) | (457) |
| | Pressures & Demands | (2,393) | (704) | (3,097) |
| | Preventative & Early Intervent | (245) | 31 | (214) |
| | S117 Reserve | (57) | 0 | (57) |
| | Social Care Reform | 0 | (140) | (140) |
| | Strokes Association Payments | (36) | 36 | 0 |
| | Supporting People Programme | (1,989) | 0 | (1,989) |
| Training Support | (50) | 50 | 0 | |
| Adult Social Care Total | | (5,685) | (492) | (6,177) |
| Children's Services | Children Leaving Care Support | (100) | 100 | 0 |
| | Adoption Reform Reserve | 0 | (226) | (226) |
| | Education Excellence | (250) | 150 | (100) |
| | Pressures and Demands | (1,861) | 1,106 | (755) |
| | Redundancy Reserve | (446) | 446 | 0 |
| | Triborough Integration | (280) | (83) | (363) |
| | Troubled Families Reserve | 0 | (709) | (709) |
| | Focus on Practice | 0 | (350) | (350) |
| Children's Services Total | | (2,937) | 433 | (2,503) |
| Centrally Managed Budgets | Bishops Park Reserve | (412) | 54 | (358) |
| | Capital Reserve (Earmarked) | (400) | (1,134) | (1,534) |
| | King Street Reserve | (699) | 31 | (668) |
| | Business Board Reserve | (571) | (787) | (1,358) |
| | Computer & IT Funds | (444) | (1,308) | (1,752) |
| | Contribution to Local Election | (150) | (175) | (325) |
| | Corporate Demand Pressures | 0 | (3,516) | (3,516) |
| | Corporate Redundancy | (1,000) | (2,028) | (3,028) |
| | Council Tax Discount Admin | 0 | (135) | (135) |


| Dept | Reserve Description | Balance at 31 March 2013 | Movement in Year | Balance at 31 March 2014 |
|--|--|--------------------------|------------------|--------------------------|
| | | £000's | £000's | £000's |
| | Debtors Review Reserve | (619) | 0 | (619) |
| | Dilapidations/Office Moves Res | (2,970) | (757) | (3,726) |
| | Economic Downturn Res | (1,000) | 1,000 | 0 |
| | Efficiency Projects Reserve | (7,661) | (2,735) | (10,396) |
| | Electronic Data Mgt System | (100) | 0 | (100) |
| | Housing Benefit Reserve | (2,591) | 176 | (2,415) |
| | Human Resources Reserve | (1,000) | 0 | (1,000) |
| | Imperial Wharf Reserve | (800) | 0 | (800) |
| | Insurance Fund | (4,993) | 174 | (4,820) |
| | IT Infrastructure | (2,813) | 0 | (2,813) |
| | London Pension Fund Authority Sub Fund | (1,000) | 0 | (1,000) |
| | Managed Services | (1,800) | (2,950) | (4,750) |
| | MTFS Delivery Risk | (5,882) | (1,118) | (7,000) |
| | Non-Domestic Rates Deficit Support | 0 | (6,021) | (6,021) |
| | Price Pressures | 0 | 0 | 0 |
| | Vat Reserve | (2,000) | (500) | (2,500) |
| | White City Neighbourhood | (536) | 352 | (183) |
| Centrally Managed Budgets Total | | (39,441) | (21,377) | (60,817) |
| Environment Leisure and Residents' Services | Avonmore Community Centre | (45) | 0 | (45) |
| | Barclays Sports Grant | (29) | 0 | (29) |
| | Boat Race | (20) | 20 | 0 |
| | Community Safety Reserve | (167) | (215) | (382) |
| | IT Reserve | 0 | (20) | (20) |
| | Fulham Palace Reserve | (15) | (444) | (459) |
| | Local Area Agreement waste grant | (47) | (90) | (137) |
| | Linford Christie Fund | (9) | 0 | (10) |
| | Marketing Reserve | (40) | (125) | (165) |
| | Migrant Impact Fund | (261) | 261 | 0 |
| | Parks Reserve | (30) | 0 | (30) |
| | Sports Grant | (4) | 0 | (4) |
| | Transport Reserve | (100) | 0 | (100) |
| Environment Leisure and Residents' Services Total | | (769) | (613) | (1,381) |
| Housing Revenue | Commercial Property leases | 0 | (200) | (200) |

| Dept | Reserve Description | Balance at 31 March 2013 | Movement in Year | Balance at 31 March 2014 |
|---|--|--------------------------|------------------|--------------------------|
| | | £000's | £000's | £000's |
| Account (HRA) | | | | |
| | Efficiency Reserve | (320) | (700) | (1,020) |
| | Human Resources Reserve | (83) | 83 | 0 |
| | IT Recharges Reserve | (162) | (43) | (205) |
| | Legal Costs | 0 | (200) | (200) |
| | Non-dwellings Impairment Reserve | (1,244) | (5,101) | (6,346) |
| | Past Service Pension Cost | (209) | 209 | 0 |
| | Pay Increase | (161) | 161 | 0 |
| | Strategy and Regeneration and Housing Development | (1,246) | (500) | (1,746) |
| | Utilities | (300) | (461) | (761) |
| | Improved Voids Specification | 0 | (500) | (500) |
| | Housing Revenue Account (HRA) Total | (3,725) | (7,253) | (10,978) |
| Housing and Regeneration Department (General Fund) | | | | |
| | Adult Learning Skills Service Skills Funding Agency 2011/12 Allocation | (235) | 48 | (187) |
| | Catalyst Housing Support Grant | (2) | 2 | 0 |
| | DCLG - Portas & Town Team Part | 0 | (9) | (9) |
| | HB Assist Plus | 0 | (160) | (160) |
| | Homelessness Grant | (113) | 14 | (99) |
| | Housing Options Re-org Impleme | (75) | 23 | (52) |
| | Incentive payment Direct Lettings | 0 | (400) | (400) |
| | Local Authority Business Grow Incentive | (55) | 55 | 0 |
| | No Recourse to Public Funds | (50) | 0 | (50) |
| | Online Housing Applications Reserve | 0 | 0 | 0 |
| | Overcrowding Grant | (9) | 0 | (9) |
| | Probation Service Grant | (27) | 11 | (16) |
| | Review of Housing Register | (100) | 46 | (54) |
| | Skills for Care Apprenticeship | (42) | 42 | 0 |
| | SULIVAN SERVICE CHARGES | (33) | 7 | (26) |
| | Temp Accom Health & Safety Imp | (118) | 93 | (25) |
| | Temporary Accommodation | (3,506) | 0 | (3,506) |
| | Tenants Incentive Scheme | (27) | 0 | (27) |
| | Training Support | (18) | 9 | (9) |

| Dept | Reserve Description | Balance at 31 March 2013 | Movement in Year | Balance at 31 March 2014 |
|---|---|--------------------------------|---------------------|-----------------------------------|
| | | £000's | £000's | £000's |
| | Universal Credit Project Management | 0 | (125) | (125) |
| Housing and Regeneration Department (General Fund) Total | | (4,408) | (345) | (4,754) |
| Libraries | Libraries Reserve | 0 | (38) | (38) |
| Libraries Total | | 0 | (38) | (38) |
| Transport and Technical Services | Asbestos Management Reserve | 0 | (100) | (100) |
| | Computer & IT Funds | (399) | (15) | (414) |
| | Controlled Parking Fund | (407) | (288) | (695) |
| | Depot Improvements Reserve | (175) | 0 | (175) |
| | Earls Court Reserve | 0 | (44) | (44) |
| | Redundancy reserve | (382) | 382 | 0 |
| | Fulham Palace Reserve | (204) | 0 | (204) |
| | Legal Fees Reserve | (275) | (65) | (340) |
| | Local Lead Flood Authority | (394) | (209) | (603) |
| | Planned Maintenance reserve | (311) | 311 | 0 |
| | Planning Inquiries Reserve | (273) | (85) | (358) |
| | Property Disposals Reserve | 0 | (100) | (100) |
| | S106 - Revenue Schemes | (2,755) | 1,415 | (1,339) |
| | Single Regen Budget | 0 | 0 | 0 |
| | Transport For London Street Management | (129) | 0 | (129) |
| | Total Facilities Management Reserve | 0 | (929) | (929) |
| | Thames Tideway Tunnel | (81) | 0 | (81) |
| | Thames Water Management Contra | (92) | 0 | (92) |
| | Property Moves | 0 | (31) | (31) |
| | Savings Proposals Fund | 0 | (50) | (50) |
| | Staff Development Sessions | 0 | (20) | (20) |
| | Wi Fi Concession | 0 | (200) | (200) |
| | Works Contracts Reserve | 0 | (35) | (35) |
| Transport and Technical Services Total | | (5,876) | (63) | (5,939) |
| Grand Total | | (62,841) | (29,747) | (92,588) |

APPENDIX 4: PROVISIONS

| Provision Description | £000's |
|---|---------------|
| The insurance provision was reduced by a £426k payment made in relation to Municipal Mutual Insurance liabilities. The fund was then topped up by an addition £180k to bring it into line with forecast liabilities | 3,347 |
| Non Domestic Rates losses on Appeals – This provision has been established to cover the councils exposure to outstanding rating appeals resulting from the introduction of the new Business Rates retention scheme. | 11,725 |
| Provision to cover Public Finance Initiative inflation costs which are under negotiation with contractor | 1,965 |
| Provision to cover various Housing Revenue Account tenant liabilities | 335 |
| Provision to cover potential Specific Childcare funding shortfalls | 175 |
| Provision to cover legal fees and reimbursement in relation to disrepair cases | 187 |
| Total | 17,734 |

| | |
|--|--|
|  | <p>London Borough of Hammersmith & Fulham</p> <p>CABINET</p> <p>1 SEPTEMBER 2014</p> |
| <p>3RD SECTOR INVESTMENT FUND ALLOCATION REPORT</p> | |
| <p>Report of the Cabinet Member for Social Inclusion: Councillor Sue Fennimore</p> | |
| <p>Open Report</p> | |
| <p>Classification: For Decision Key Decision: Yes</p> | |
| <p>Wards Affected: All</p> | |
| <p>Accountable Executive Director: Jane West, H&F Executive Director for Finance and Corporate Services</p> | |
| <p>Report Author: Sue Spiller</p> | <p>Contact Details: Tel: 020 8753 2483 E-mail: sue.spiller@lbhf.gov.uk</p> |

1. EXECUTIVE SUMMARY

- 1.1 The Council is fully committed to supporting the 3rd sector in Hammersmith & Fulham and understands the significant contribution that the services provided make to the social fabric of our borough. The new administration will strengthen the relationship with the 3rd Sector and will work in closer partnership around a shared objective of promoting social inclusion and improving the lives of our residents.
- 1.2 The 3rd Sector Investment fund provides funding for services areas across eight categories:
- Infrastructure
 - Children, Young People & Families
 - Economic Development
 - Health & Wellbeing
 - Safer Communities
 - Arts, Culture & Sport
 - Environment & Community Transport
 - Homelessness Prevention & Home Safety

- 1.3 The entire 3SIF budget was last tendered in 2010-11, with these contracts due to expire on 30 November 2014. This report seeks agreement to fund 54 services for an initial 18 month term, during which time the Council will review the service specifications, funding support and performance of funded services to ensure they robustly support the priorities of the Council and the needs of local residents.
- 1.4 The likely outcomes at the end of this review period are:
- a. Some services are considered to be meeting local priorities and the funding term will be extended (for maximum 12 month periods, but not beyond March 2018).
 - b. Some services are considered likely to be able to deliver local priorities with some adjustments, which can be incorporated within the organisation's contract, and therefore the funding term will be extended with revised targets/outputs (for maximum 12 month periods, but not beyond March 2018).
 - c. Some services are considered not to be delivering key local priorities. In these cases, the funding term will not be extended and this funding will be retendered against a revised service specification.
 - d. The balance of 3SIF will be used to commission additional services, with new service specifications drawn up which reflect the priorities of the Council which may not be sufficiently addressed within the current service specifications.

2. RECOMMENDATIONS

- 2.1 That funding of 54 services for the period December 2014 until May 2016 (18 months) be approved:
- 2.1.1 £463,500 investment in Infrastructure services
 - 2.1.2 £882,701 investment in Children, Young People & Families services, including funding for a number of services commissioned by Children's Services which are delivered by 3rd sector organisations and will contribute to the delivery of the specification outcomes.
 - 2.1.3 £760,000 investment in Economic Development services, including consideration of additional employment support services needed for local residents.
 - 2.1.4 £772,834 investment in Health & Wellbeing services.
 - 2.1.5 £365,084 investment in Safer Communities services, including £145,833 contribution to Tri-Borough commissioning of VAWG services, or funding of local domestic violence services from April 2015.
 - 2.1.6 £517,501 investment in Arts, Culture & Sport services.
 - 2.1.7 £192,191 investment in Environment & Community Transport services, with the Community Transport service recommended for funding (and its associated budget moved to Infrastructure).
 - 2.1.8 £202,500 investment in Homelessness Prevention & Home Safety services.

- 2.1.9 That extension of funding agreements beyond May 2016 will be subject to a review of 3rd Sector Support, 3SIF service specifications and performance of funded groups.
- 2.2 That a number of services funded under 3SIF be identified and developed to pilot a social investment approach.
- 2.3 That further investment be made in the annual Fast Track Small Grant scheme.
- 2.4 That the balance of the 3rd Sector Investment Fund be tendered for additional services that contribute to delivering the priorities of the Administration; and
- 2.5 That authority be given for this funding to be awarded by the Cabinet Member for Social Inclusion in conjunction with the Executive Director for Finance and Corporate Services and with the relevant Cabinet Member(s).
- 2.6 That part of the balance of 3SIF from 2014-15 be carried forward to 2015-16.

3. REASONS FOR DECISION

- 3.1 The allocation of funding follows an open tendering process, which requires authority from Cabinet, as the decision affects all wards and is in excess of £100,000 per year.

4. INTRODUCTION AND BACKGROUND

- 4.1 The Council views the 3rd Sector as key delivery agents in improving the lives of our residents and creating a more inclusive, prosperous and healthier borough. The Council's new Administration is determined to strengthen this partnership and make sure that the services provided are even more effective and reach as many people as possible. The Council's two main funding programmes for the sector are as set out in the 3rd Sector Strategy, the 3rd Sector Investment Fund and Fast Track Small Grants scheme, though it is noted that in addition to this, some 3rd sector organisations are contracted to provide services from other funding streams or Council budgets and that these amounts may be significant.
- 4.2 The 3rd Sector Strategy sets out:
- Eligibility criteria for funding support
 - A focus on outcomes and evidencing benefits to residents
 - The proposed funding term
 - The return on our investment – expected broader activities and outcomes
- 4.3 The strategy sets out the Council's approach of competitively tendering the 3rd sector Investment Fund to avoid stagnation in service delivery and

design, and lack of opportunity for new groups with innovative service ideas to secure funding support.

- 4.4 This report recommends a range of services for funding across the service areas of:
- Infrastructure
 - Children, Young People & Families
 - Economic Development
 - Health & Wellbeing
 - Safer Communities
 - Arts, Culture & Sport
 - Environment & Community Transport
 - Homelessness Prevention & Home Safety
- 4.5 The report also recommends that a number of services are identified and developed to pilot a social investment approach, which if successful could lead the development of a social investment approach across other Council services and departments.
- 4.6 The report recommends additional investment into the Council's existing Fast Track Small Grants scheme, to maximise the provision of low level services and projects that are likely to significantly address local issues and needs.
- 4.7 This report seeks approval that the balance of the 3rd Sector Investment Fund be allocated through the Community Investment Team, with delegated authority granted to the Cabinet Member for Social Inclusion in conjunction with the Executive Director of Finance and Corporate Services.

5. CONTEXT

- 5.1 The 3rd Sector Investment Fund is a centralised corporate budget. It is allocated across the service areas listed above, and each service area is tendered against a service specification which clearly sets out the criteria and desired outcomes.
- 5.2 The ongoing allocation and management of 3SIF, the financial investment, including leading tendering processes, monitoring and evaluation and overall financial management of the budget is undertaken by a corporate Council team: Community Investment, which is managed through Finance and Corporate Services.
- 5.3 It is well known that local government is facing a very tough future – with unprecedented levels of savings being found over recent years, with the trend expected to continue for some time to come. The Council is making every effort to reduce costs while protecting services.
- 5.4 The overall 3SIF budget available for funding from December 2014 to March 2015 is £817,288 (the budget for the full financial year being £2,633,482). Savings will be delivered on the budget, totalling £804,000 by March 2018.
- 5.5 However, additional funding for the scheme is anticipated from Public Health. A decision is due to be made by Cabinet on 1 September 2014

regarding three funding applications made to Public Health for a cluster of services being considered as part of the 3SIF programme. The application reflects the very close alignment between Public Health priorities in Hammersmith & Fulham and 3rd Sector groups delivering services. The three applications are:

- 5.5.1 Health & Wellbeing, including funding applications submitted under 3SIF Health and Wellbeing.
 - 5.5.2 Fit For The Future: including funding applications submitted under Children, Young People & Families, Environment & Community Transport and Arts, Culture & Sport
 - 5.5.3 Advice & Opportunity, including funding applications submitted under Economic Development, Children, Young People & Families (Action on Disability Welfare Benefits service) and Homelessness Prevention & Home Safety.
- 5.6 Whilst savings on the 3SIF budget are proposed from the commencement of new contracts (an overall 30% reduction to be achieved on the budget from December 2014 until March 2018), additional investment from Public Health will result in a net increase of the funding available to be allocated under the 3SIF process.
- 5.7 In addition, the Council will make every effort to seek out and secure further funding streams to support 3rd sector activities.

6. APPLICATIONS RECEIVED

- 6.1 Each specification sets out the outcomes that the Council wishes to achieve through the 3rd Sector Investment Fund. Following the launch of the Fund, briefings were held with the sector on each of the specifications, in order to ensure that organisations understood the outcomes being sought and the process for submitting an application.
- 6.2 By the closing deadline, 92 applications had been received in accordance with the requirements set out in the application form and guidance notes.

| Service area | no. of applications | value of applications* |
|--|---------------------|------------------------|
| Infrastructure | 5 | £1,410,381 |
| Children, Young People & Families (including 5 applications for existing commissioned services – aka “substitution funding”) | 31 | £5,797,569 |
| Economic Development | 6 | £2,767,303 |
| Health & Wellbeing | 19 | £3,572,011 |
| Safer Communities | 13 | £2,519,155 |
| Arts, Culture & Sport | 7 | £1,853,071 |
| Environment & Community Transport | 6 | £986,053 |
| Homelessness Prevention & Home Safety | 5 | £1,069,438 |
| | 92 | £19,974,981 |

**for the full funding term of November 14 to March 18*

7. RECOMMENDATIONS: GUIDING PRINCIPLES

- 7.1 Officers are recommending in most cases a lower level of funding than organisations have requested. Consideration has been given to determining which services will deliver the key priorities of the new Administration, with some services offered a higher proportion of the level of funding requested than others, where the service is likely to deliver a key priority for the Council.
- 7.2 Funding recommendations are detailed in Appendix 1a-h and Appendix 3 and summarised below under each service area. All applications recommended for funding are likely to contribute in a variety of ways to the economic, environmental and social well-being of the borough and support the Community Strategy.
- 7.3 Officers recommend that authority to allocate the balance of the 3rd Sector Investment Fund be delegated to the Cabinet Member for Social Inclusion in conjunction with the Executive Director for Finance and Corporate Services and in consultation with the relevant Cabinet Member.
- 7.4 **Recommendation 2.1:** Officers recommend funding to 54 services for the period December 2014 until May 2016, during which time the Council will review the service specifications, funding support and performance of funded services to ensure they robustly support the priorities of the Administration and the needs of local residents.
- 7.5 The likely outcomes at the end of this review period will be:
- a) Some services are considered to be meeting local priorities and the funding term will be extended (for periods of up to 12 months , but not beyond March 2018).
 - b) Some services are considered likely to be able to deliver local priorities with some adjustments, which can be incorporated within the organisations contract, and therefore the funding term will be extended with revised targets/outputs (for periods of up to 12 months , but not beyond March 2018).
 - c) Some services are considered to not be delivering key local priorities. In these cases, the funding term will not be extended and this funding will be retendered against a revised service specification.

8. RECOMMENDATIONS: INFRASTRUCTURE

- 8.1 5 applications were received under the Infrastructure service area, with a total value of £1,410,381 over the period from November 14 to March 18. 2 applications sought funding to run a community centre, 3 sought funding to deliver infrastructure services to local 3rd sector organisations.
- 8.2 Officers recommend funding all 5 applications. Over the funding term of December 2014 to May 2016, the Council will work with infrastructure providers to consider the most effective model of infrastructure support to the sector, and how this might be delivered.
- 8.3 Ongoing funding for the core infrastructure services will be based on the implementation of the revised and agreed model.

- 8.4 **Recommendation 2.1.1:** Officers recommend £463,500 investment in Infrastructure services from December 2014 until May 2016. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

9. RECOMMENDATIONS: CHILDREN, YOUNG PEOPLE & FAMILIES

- 9.1 26 applications for funding were received under this service area, with a total value of £5,797,569 over the period of November 14 to March 18. 5 additional requests for funding were made by Children's Services Department, for continued 3SIF funding for services, delivered by 3rd sector organisations, which will deliver service specification priorities.
- 9.2 Children's services will undertake a review of all 3rd sector youth provision during the first 16 months of the funding term to determine the model and allocation of funding for these type of services in the future.
- 9.3 Officers recommend funding to 18 local organisations, delivering services to a broad range of children, age 0-19, plus disabled children and young adults, and a range of activities targeted at particular age clusters.
- 9.4 **Recommendation 2.1.2:** Officers recommend £882,701 investment in Children, Young People & Families services from December 2014 until May 2016. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

10. RECOMMENDATIONS: ECONOMIC DEVELOPMENT

- 10.1 6 applications for funding were received under this service area, with a total value of £2,767,303 sought over the period November 14 to March 18.
- 10.2 The services identified for prioritisation will deliver a range of legal advice services, focusing on debt, financial capability and social/welfare matters.
- 10.3 Two services are recommended for funding to deliver specialist employment support services which will target the cohort of residents considered to be furthest from the employment, education and training market. Another organisation will be funded to provide entrepreneur support services, working with local residents to stimulate and support individuals to start their own businesses.
- 10.4 Funding is allocated to retender for employment support services which will meet gaps in current provision. Officers will draw up a service specification with the intention of commissioning services from early in the 15-16 financial year.
- 10.5 **Recommendation 2.1.3:** Officers recommend £760,000 investment in Economic Development services from December 2014 until May 2016. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

11. RECOMMENDATIONS: HEALTH & WELLBEING

- 11.1 19 applications for funding were received under this service area, with a total value of £3,572,011 sought over the period of November 14 to March 18.
- 11.2 Officers recommend funding to 12 organisations, which will collectively deliver a broad range of befriending, practical support, social and physical activities.
- 11.3 **Recommendation 2.1.4:** Officers recommend £772,834 investment in Health & Wellbeing services from December 2014 until May 2016. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

12. RECOMMENDATIONS: SAFER COMMUNITIES

- 12.1 13 applications for funding were received under this service area, with a total value of £2,519,155 over the period of November 14 to March 18.
- 12.2 Officers recommend funding to 6 organisations, which will collectively deliver a broad range of measures aimed at addressing ASB, crime and fear of crime and will target particular cohorts at risk of becoming perpetrators of crime. One service will support ex-offenders, and one will work with young people at high risk of engaging in gang/criminal activities.
- 12.4 A number of applications were received under three different service areas, for the provision of domestic violence related services in the borough. The Council is currently considering a Tri-Borough approach to commissioning Violence Against Women & Girls services, and if this proceeds, funding from the 3rd Sector Investment Fund will contribute to this budget to commission H&F based preventative domestic violence services. Should the Tri-Borough VAWG commissioning proposal not proceed, officers will review the applications received for Domestic Violence (across three service areas) and make a recommendation for services to be funded commencing from April 2015.
- 12.5 **Recommendation 2.1.5:** Officers recommend £365,084 investment in Safer Communities services, including a contribution to Tri-Borough commissioning or local funding of VAWG services, from December 2014 until May 2016. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

13. RECOMMENDATIONS: ARTS, CULTURE & SPORT

- 13.1 7 applications for funding were received under this service area, with a total value of £1,853,071 over the period November 14 to March 18.
- 13.2 The Administration is highly supportive of sustaining the Arts in the borough. The council supports a broad range of arts culture and sports

related activities through the Fast Track Small Grants programme, and is keen to offer further encouragement and support (both financial and in kind) to local groups delivering arts related projects.

- 13.3 Officers recommend funding to 4 organisations, which will collectively deliver a broad range of services which contribute to the legacy of arts and sports in the borough. Services include resourcing a volunteer led Neighbourhood Centre and Library, a theatre, a museum and a comprehensive sports programme for young adults to be delivered on five local housing estates.
- 13.4 **Recommendation 2.1.6:** Officers recommend £517,501 investment in Arts, Culture & Sport services from December 2014 until May 2016. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

14. RECOMMENDATIONS: ENVIRONMENT & COMMUNITY TRANSPORT

- 14.1 6 applications for funding were received under this service area, with a total value of £986,053 over the period from November 14 to March 18.
- 14.2 Officers recommend funding to 4 organisations which will provide a Community Transport service, and services which promote green issues, parks and open spaces.
- 14.3 Officers recommend the Community Transport element of this service be transferred to the Infrastructure service area, as the service is provided to 3rd sector groups rather than to individual residents. Particular priority will be given to working with the Community Transport provider to ensure that the service effectively supports local groups and residents of the borough. The council will proactively seek ways in which a mixed range of sustainable, affordable community transport can be provided in the borough.
- 14.4 **Recommendation 2.1.7** Officers recommend £192,191 investment in Environment & Community Transport services from December 2014 until May 2016 and the transfer the Community Transport element of this service area and associated budget to the Infrastructure service area. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

15. RECOMMENDATIONS: HOMELESSNESS PREVENTION & HOME SAFETY

- 15.1 5 applications for funding were received under this service area, with a total value of £1,069,438 over the period of November 14 to March 18.
- 15.2 Support for residents on housing and homelessness matters is a key priority for the new Administration and officers will seek to identify further opportunities for funding and support which could be levered into the borough to support this agenda.

- 15.3 Officers recommend funding to two organisations. One of these will deliver housing advice and casework to support local residents at risk of homelessness, encouraging them to consider the broadest possible range of housing options, and work with the Council to develop a process by which individual cases and emerging trends can be constructively approached.
- 15.4 The second service will provide a range of home safety measures for vulnerable adults and families, including health and safety assessments and measurers to ensure residents safety in their homes. However, the Council is keen to ensure that wherever possible, landlords are reminded of their obligations and encouraged to support their residents to maintain their health and safety in their home. Work will be undertaken within the Council to look at how landlords (both the local authority, RSLs and private landlords) might be encouraged and better supported to more effectively support their vulnerable tenants. Ongoing funding for this service beyond March 2016 will therefore be subject to progress in this area.
- 15.5 **Recommendation 2.1.8:** Officers recommend £202,500 investment in Homelessness Prevention & Home Safety services from December 2014 until May 2016. Extension of contracts and/or future funding will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.

16. IMPACT OF THE RECOMMENDATIONS

- 16.1 87 applications from organisations were received from 65 organisations, with a further 5 requests for funding for existing commissioned Children's Services.
- 16.2 54 services are recommended for funding.
- 16.3 On average, successful organisations will receive 70% of the level of funding they requested.
- 16.4 10 currently funded services are not recommended for funding.
- 16.5 12 organisations will receive funding which is close to their current funding level.
- 16.6 10 organisations will have a reduction within approximately 20% of their current level of grant funding.
- 16.7 8 services which are currently funded did not apply for funding, and therefore funding for the service will cease in October 2014.
- 16.8 11 services will receive an increase compared to their current funding level.
- 16.9 16 services, previously unfunded are recommended.
- 16.10 **Likely impact:** A full Equalities Impact Assessment has been conducted and is attached to this report (Appendix 4).
- 16.10.1 Infrastructure: Services will offer core infrastructure support around managing 3rd sector organisations, fundraising, policy and quality assurance, volunteering and financial management.
- 16.10.2 Economic Development: Services will provide a range of advice, financial capability training, and entrepreneur skills with some employment

services targeted at a NEETS, traditionally considered furthest from the employment market. Overall, services aim to support those in work to remain in work, and those who are out of work to move closer to the employment market. There were insufficient good quality applications offering generalist employment/employability support services for local residents, and officers are recommending that this element of the service be retendered.

- 16.10.3 Health & Wellbeing: Services are likely to benefit over 1,500 over the initial 18 month funding term. The majority of services will target older isolated residents, disabled people and those with long term health conditions. The majority of services will provide peer support, social activities and befriending services, which may prevent a need for more costly statutory services in the future.
- 16.10.4 Safer Communities: Services are likely to benefit around 2,000 residents over the initial 18 month funding term, with a range of services including preventative work in schools, educating young people on the real consequences of crime and anti-social behaviour. Domestic Violence services have not been prioritised for funding, as 3SIF funding for services of this nature is being tendered through the Tri-Borough Violence Against Women & Girls commissioning process. Should the Tri-Borough VAWG commissioning process not go ahead, officers will reconsider the applications submitted (across 3 service areas) and recommend local domestic violence services for funding from April 2015.
- 16.10.5 Arts, Culture and Sport: around 20,000 people are likely to benefit from this cluster of services over the initial 18 month funding term. This is in large part due to the large numbers of residents likely to benefit from activities provided by Lyric Theatre, but also includes investment in a comprehensive sports programme for young people, and investment in the William Morris Society, ensuring this creative and delightful local museum continues to thrive.
- 16.10.6 Environment & Community Transport: Services are likely to benefit more than 10,000 individuals over the initial 18 month funding term, with a combination of volunteer gardening, environmental education programmes and community transport services
- 16.10.7 Homelessness Prevention & Home Safety: Services aim to help avoid homelessness, and ensure older and vulnerable people remain safe in their homes. More than 2,500 local residents are expected to benefit from specialist advice service during the initial 18 month funding term, plus practical intervention services in people's homes.

17. SOCIAL INVESTMENT

- 17.1 Social investment is the broad term used to describe funding arrangements for programmes addressing social issues that offer an alternative to normal commissioning arrangements or grant aid. It is attractive to investors such as charities and foundations trusts, as it offers a potential financial return on the investment, unlike the more conventional grant award. It is attractive to commissioners as it tends to focus more on outcomes than service provision

and can attract external investors. In any social investment programme there is commonly a three way relationship between the investor, the commissioner and the service provider. Many foundations and charities that were previously grant aiding social programmes are finding that the process of drawing up social impact bonds and payment by results agreements is engaging them much closer in the assessment of how the projects they fund can best deliver success.

- 17.3 Over £3 million is presently invested in the third sector in H&F. This existing Council budget, alongside mainstream service budgets, provides the potential funds from which to resource social investment in the borough, either as investment funding or as financial returns to other investors.
- 17.4 It is proposed that the 3rd Sector Investment Fund be the focus for exploring the potential for social investment in H&F, and options for introducing new investors and strengthening the focus on outcomes, thereby attracting financial returns for the sector from other sources.
- 17.5 **Recommendation 2.2:** Officers recommend that a number of services funded under 3SIF are identified which might best lend themselves to piloting social investment.

18. RECOMMENDATION: ADDITIONAL INVESTMENT IN FAST TRACK SMALL GRANTS

- 18.1 The LBHF Fast Track Small Grants scheme is administered by the Community Investment Team, and offers a rolling programme of small grants (of up to £5k, and in some cases where additional criteria are met, up to £10k), for one-off funding to deliver local activities and services for local residents. Priority for Fast Track Small Grants is given to organisations not funded under the 3rd Sector Investment Fund, and has traditionally funded a range of local, small projects and activities that deliver local services for local residents. Fast Track has funded a wide range of equipment and services, including local 5-a-side football leagues, festivals and events to promote and celebrate the arts, older people and local communities, facilities for local environmental projects such as balcony gardening, equipment for activity centres and befriending/lunch clubs.
- 18.2 Fast Track Small Grants offers a small amount of funding with minimal monitoring and evaluation requirements, enabling smaller groups, often those which operate with less than 1 full time member of staff, and maximising use of volunteers to make a small amount of funding go a long way. Fast Track Small Grants is always oversubscribed, and many organisations submit good quality funding applications but due to the limitation of funding available, cannot be awarded a grant.
- 18.3 **Recommendation 2.3:** Officers recommend further investment in the Fast Track Small Grant scheme. The scheme will require organisations to provide open access services that are available to the widest range of local residents, and successful organisations will be required to provide marketing materials that the council can use to publicise the service and encourage take up of the service. Monitoring of the services will require (where appropriate and viable) more qualified information to be provided, including

numbers of unique users and numbers of individuals who were new to the service. Officers anticipate a greater range of local services to be funded, which would be actively publicised across the borough, and services would be prioritised which could evidence sustainable activities beyond the duration of the grant term.

19. RECOMMENDATION: 3RD SECTOR INVESTMENT FUND BALANCE

- 19.1 **Recommendations 2.4 and 2.5:** Officers recommend that balance of the 3rd Sector Investment Fund be retendered for additional services that contribute to delivering the priorities of the Administration. Authority is sought for this funding to be awarded through Delegated Authority to the Cabinet Member for Social Inclusion in conjunction with the Executive Director for Finance & Corporate Services and with the relevant Cabinet Member(s). Officers recommend allocation of approximately £100,000 of the balance of 3SIF for 2014-15 through the Council's Fast Track Small Grants scheme.
- 19.2 **Recommendation 2.6:** Officers recommend that part of the balance of 3SIF from 3014-15 be carried forward to 2015-16 for commissioning additional services.

20. COMMENTS OF THE DIRECTOR OF FINANCE AND CORPORATE SERVICES

- 20.1 The proposed grants budget is detailed in Appendix 2 and summarised in Table 2. Overall net growth is proposed in each year when compared against the original 2014/15 budget.
- 20.2 The budget growth arises from new Public Health funding¹ which more than offsets reductions in Hammersmith and Fulham General Fund contributions. The saving in the Hammersmith and Fulham contributions (£0.804m per annum by 2017/18) will be taken account of within the Medium Term Financial Strategy process.

¹ Subject to Cabinet Approval

Table 2 – 2014/15 to 2017/18 Grants Budget

| | 2014/15 Original | 2014/15 Revised | 2015/16 | 2016/17 | 2017/18 |
|--|---------------------|--------------------|---------|---------|---------|
| | £'000s | £'000s | £'000s | £'000s | £'000s |
| Gross Budget | 3,002 | 3,398 | 3,623 | 3,402 | 3,205 |
| Increase against 14/15 Original Budget | | 396 | 621 | 400 | 203 |
| Reason for Increase: | | | | | |
| Public Health Funding | | 486 | 975 | 991 | 1,007 |
| Saving in LBHF General Fund contribution | | (90) | (354) | (591) | (804) |

20.3 The report proposes that any in-year underspend in the grants budget be carried forward to the following year. This will need to be actioned as part of the normal year-end procedures with appropriate approval by Members.

21. COMMENTS OF THE DIRECTOR OF LAW

21.1 The Council's power to award the funding recommended in this report is contained in section 1 of the Localism Act 2011 which allows the Council to do anything that individuals generally may do, in particular if it is carried out for the benefit of the Council, its areas or persons, resident or present in its area.

21.2 In awarding funding, the Council is obliged to follow a fair and transparent process. The process followed is set out in the body of the report and officers are of the view that it has been carried out in a fair and transparent manner.

21.3 Legal Services will be available to assist the client department with finalising the agreements with the organisations.

21.4 Implications completed by Kar-Yee Chan, Solicitor (Contracts), Bi-Borough Legal Services, 020 8753 2772

22. COMMENTS FROM THE HEAD OF PROCUREMENT

22.1 To ensure value for money and to meet its wider objectives, the Council supports the development of a diverse and competitive range of suppliers including the third sector. This programme will help support the development of a strong third sector and the achievement of wider corporate priorities and is supported.

22.2 As the funding relates specifically to grants rather than the award of service contracts, there are no direct procurement implications.

22.3 Implications completed by Francis Murphy, Head of Procurement, Finance and Corporate Services, 020 8753 2211

LOCAL GOVERNMENT ACT 2000
LIST OF BACKGROUND PAPERS

| No. | Description of Background Papers | Name/Ext of holder of file/copy | Department/ Location |
|-----|----------------------------------|---------------------------------|----------------------|
| 1. | 3 rd Sector Strategy | Sue Spiller ext 2483 | FCS, HTH |
| 2. | Equalities Impact Assessment | Sue Spiller ext 2483 | FCS, HTH |
| 3. | 3SIF application pack | Sue Spiller ext 2483 | FCS, HTH |
| 4. | 3SIF assessment process | Sue Spiller ext 2483 | FCS, HTH |

List of Appendices

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| Appendix 1a | assessment summary Infrastructure |
| Appendix 1b | assessment summary Children, Young People & Families |
| Appendix 1c | assessment summary Economic Development |
| Appendix 1d | assessment summary Health & Wellbeing |
| Appendix 1e | assessment summary Safer Communities |
| Appendix 1f | assessment summary Arts, Culture & Sport |
| Appendix 1g | assessment summary Environment & Community Transport |
| Appendix 1h | assessment summary, Homelessness Prevention & Home Safety |
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| Appendix 3 | recommendations |
| Appendix 4 | Equalities Impact Assessment |

Appendix 1a: Assessment Summary Infrastructure

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|--|--|--|------------|-------------------|------------|-------------------|------------|--------------|-------------------|--|---|--|
| <p>Bishop Creighton House:</p> <p>“BCH Community Centre”</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 80</p> | <p>Funding sought for the co-ordination of this popular and well used community centre. The proposal includes increasing the range of activities provided, covering education, arts, health & wellbeing, social and recreational activities, 7 days a week for a wide range of local residents. The centre also provides a hub location for 3rd sector organisations, offering accommodation and activity space.</p> <p><i>Funding sought:</i></p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td style="text-align: right;">£8,160.00</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td style="text-align: right;">£19,697.43</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td style="text-align: right;">£19,841.58</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td style="text-align: right;">£19,699.81</td> </tr> <tr> <td>Total</td> <td style="text-align: right;">£67,399.13</td> </tr> </table> | Nov 14 to Mar 15: | £8,160.00 | Apr 15 to Mar 16: | £19,697.43 | Apr 16 to Mar 17: | £19,841.58 | Apr 17 to Mar 18: | £19,699.81 | Total | £67,399.13 | <p>30% of full service cost sought.</p> <p>100% (1,500) beneficiaries will be H&F.</p> <p>Unit cost (3SIF) £45</p> | <p>A well considered proposal, with a wide range of activities for all age groups, and many targeting vulnerable communities. Good user involvement proposed. Likely throughput is debatable – assessors would expect a high number of users to be repeat customers, particularly at regular activities and groups. However, the proposed increase in participation in all activities will help to achieve the target number of unique individuals.</p> <p>The activities proposed are very likely to deliver the outcomes. However, a high number of the activities proposed at the centre will be delivered by external organisations, therefore the targets and outputs stated will not be within BCH’s remit to control or to achieve. Targets should be revised accordingly to be more achievable and realistic and reflect this service as being one of infrastructure rather than direct service provision.</p> <p>Assessors felt the service would also contribute to the outcomes sought under Health & Wellbeing, Children, Young People & Families, and Safer Communities.</p> <p>Prioritised for funding.</p> | <p><i>December 2014 to May 2016: £28,500</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £8,160.00 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £19,697.43 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £19,841.58 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £19,699.81 | | | | | | | | | | | | | |
| Total | £67,399.13 | | | | | | | | | | | | | |
| <p>Community Accountancy Self Help (CASH):</p> <p>“Community Accountancy”</p> | <p>Funding sought for a service to help 3rd sector organisations achieve the financial aspects of quality assurance systems, through one-to-one advice and coaching on financial management. The service would offer 7 training events a year, and provide a social enterprise service for LBHF 3rd sector organisations including bookkeeping, management accounts, draft annual accounts, independent examinations and pay slips.</p> <p><i>Funding sought:</i></p> | <p>46% of full service cost sought.</p> <p>98% (102) beneficiaries will be H&F individuals.</p> <p>Unit cost (3SIF funding and H&F beneficiaries) £1,675 individuals</p> | <p>Assessors felt the service would offer clear benefits for local 3rd sector groups, though the application lacked detail in a number of areas. The service was considered expensive and assessors were unclear how beneficiaries would sustain the learning outcomes for their organisation, as well as for the individuals. The service is likely to achieve the outcome of supporting organisations to achieve better financial management, although the applicant needs to give further consideration to how this would be evidenced.</p> <p>Assessors felt the social enterprise element (book keeping, management accounts etc.) should be self-financing and this element is not recommended for funding.</p> | <p><i>December 2014 to May 2016: £45,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> | | | | | | | | | | |

Appendix 1a: Assessment Summary Infrastructure

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|---|--|--|--|---|
| | <p>Nov 14 to Mar 15: £20,833 Apr 15 to Mar 16: £50,000 Apr 16 to Mar 17: £50,000 Apr 17 to Mar 18: £50,000 Total: £170,833</p> | | <p>Prioritised for funding towards training provision element of the service, but with specific outcomes to measure benefits to organisations rather than individuals. Funding is also dependent on applicant providing a marketing plan which will show how the service will reach groups not already in contact with existing 3rd sector networks.</p> <p>During the 18 month funding term, officers will work with infrastructure providers to identify the optimal model of infrastructure support needed locally to enable the sector to thrive. Funding for beyond May 2016 will be determined by that model.</p> | |
| <p>CaVSA: “SOBUS”</p> <p>Page 81</p> | <p>Funding sought for core costs that will support delivery of four main areas of activity:</p> <ol style="list-style-type: none"> 1. building organisational capacity (info and advice, training, casework and paid for consultancy services) 2. Connecting local communities (online directory, website and mailing list, network events and fora) 3. Growing community assets (flexible workspaces, liaison with other premises providers, trustee development) 4. Promote social enterprise (mentoring programmes and network opportunities) <p><i>Funding sought:</i> Nov 14 to Mar 15: £83,000 Apr 15 to Mar 16: £199,000 Apr 16 to Mar 17: £178,000 Apr 17 to Mar 18: £158,000 Total: £618,000</p> | <p>34% of full service cost sought.</p> <p>Beneficiaries: 100% (2,050) H&F individuals 73% (450) H&F orgs.</p> <p>Unit cost (3SIF) £301 per person £1,373 per org.</p> <p>Unit cost (all funding, £2,965 per org.</p> | <p>Assessors felt the service offered a clear choice for beneficiaries. A good response to responding to emerging/changing needs and input from users in shaping the service. Assessors felt better consideration could have been given to pan-London and online infrastructure support that is also available. A significant part of the service focuses on building the capacity of the community (rather than the sector), which is not considered to be the main remit under the Infrastructure service area. Good monitoring system proposed, using outcomes star system for measuring organisational changes. Significant other funding being sought for the service, although the service is at risk if this is not secured. This application is seeking core funding for the organisation, but funding sought for some staff appears high in relation to their input to the delivery of the service proposed.</p> <p>Assessors felt the community activity role should not be resourced from 3SIF at this time, nor the running costs for the Dawes Road Hub, but are supportive of funding towards the infrastructure support to the sector.</p> <p>During the 18 month funding term, officers will work with infrastructure providers to identify the optimal model of infrastructure support needed locally to enable the sector to thrive. Funding for beyond May 2016 will be determined by that model.</p> | <p><i>December 2014 to May 2016: £165,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |

Appendix 1a: Assessment Summary Infrastructure

| | | | | | | | | | | | | | | |
|--|--|-------------------|---------|-------------------|----------|-------------------|----------|-------------------|----------|---------------|-----------------|--|--|---|
| <p>H&F Volunteer Centre:</p> <p>“HFVC Gateway Service”</p> | <p>Service aims to recruit, assess, support and place local volunteers, plus work with local orgs to identify, develop and enhance their volunteering opportunities. Funding is sought for core costs for the organisation.</p> <p><i>Funding sought:</i></p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£45,833</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£110,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£110,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£110,000</td> </tr> <tr> <td>Total:</td> <td>£375,833</td> </tr> </table> | Nov 14 to Mar 15: | £45,833 | Apr 15 to Mar 16: | £110,000 | Apr 16 to Mar 17: | £110,000 | Apr 17 to Mar 18: | £110,000 | Total: | £375,833 | <p>22% of full service cost sought.</p> <p>100% (1,694) volunteers will be H&F.</p> <p>Unit cost (3SIF) £202</p> <p>Unit cost (all funding) £1,006</p> | <p>A reasonably considered application, albeit with a number of points which need clarification should the application be successful. HFVC are seeking funding for some activities that the assessors considered they should already be doing (researching the volunteer needs of local 3rd sector organisations). The business case for funding core costs has not been clearly provided. Recommend funding for Core Volunteer Manager post, a contribution towards the Chief Operating Officer costs, and contribution towards IT development and running costs.</p> <p>During the 18 month funding term, officers will work with infrastructure providers to identify the optimal model of infrastructure support needed locally to enable the sector to thrive. Funding for beyond May 2016 will be determined by that model.</p> | <p><i>December 2014 to May 2016: £150,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £45,833 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £110,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £110,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £110,000 | | | | | | | | | | | | | |
| Total: | £375,833 | | | | | | | | | | | | | |
| <p>Urban Partnership Group:</p> <p>“Invest@Masbro”</p> | <p>Funding sought to continue the provision of the proven “community anchor centre” Masbro, providing a holistic suite of support and development services for communities in need. Funding is sought for contribution to back office team to run the Masbro Centre, support and development of the white City Neighbourhood forum and community centre network and strategy, plus provision of DBS check scheme.</p> <p><i>Funding sought:</i></p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£21,746</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£52,190</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£52,190</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£52,190</td> </tr> <tr> <td>Total:</td> <td>£178,316</td> </tr> </table> | Nov 14 to Mar 15: | £21,746 | Apr 15 to Mar 16: | £52,190 | Apr 16 to Mar 17: | £52,190 | Apr 17 to Mar 18: | £52,190 | Total: | £178,316 | <p>22% of full service cost sought.</p> <p>95% (5,879) beneficiaries will be H&F.</p> <p>Unit cost (3SIF) £30</p> | <p>Assessors felt this was a well considered application which would support the delivery of a wide range of services from a well established and highly regarded community centre.</p> <p>A lower unit cost than another similar application, but assessors determined that this is due to the Masbro having the facilities to offer sports and childcare services on site, and therefore achieve a higher number of service users.</p> <p>The level of funding sought was considered reasonable in terms of the overall costs of running the centre, with the DBS service in particular offering infrastructure support to the sector as a whole.</p> <p>Assessors felt the service would also contribute to the outcomes sought under Health & Wellbeing, Children, Young People & Families, and Safer Communities.</p> | <p><i>December 2014 to May 2016: £75,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £21,746 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £52,190 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £52,190 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £52,190 | | | | | | | | | | | | | |
| Total: | £178,316 | | | | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|--|---|---|-------------------------------------|----------|-------------------|----------|-------------------|----------|--------|----------|---|---|--|
| <p>Action on Disability:</p> <p>“Welfare Benefit Service”</p> <p>Page 83</p> | <p>A wrap around service to maximise the income of families with disabled children. It provides advice and support with all disability and social security benefits to families and carers of disabled children resident in the borough. The service also provides support for applications to trusts and foundations. Delivered by a parent with disabled children the service supports families with disabled children when they most need it with expert advice, acting on clients behalf with the Department of Work & Pensions and other agencies.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£18,985</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£44,582</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£45,434</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£46,304</td> </tr> <tr> <td>Total:</td> <td>£155,305</td> </tr> </table> | Nov 14 to Mar 15: | £18,985 | Apr 15 to Mar 16: | £44,582 | Apr 16 to Mar 17: | £45,434 | Apr 17 to Mar 18: | £46,304 | Total: | £155,305 | <p>100% of full service cost sought.</p> <p>100% of beneficiaries (629) will be H&F.</p> <p>Unit cost £247 (3SIF funding)</p> <p>Unit cost £233 (all funding)</p> | <p>Assessors concluded that the proposal would deliver an important service, but were disappointed that no additional sources of funding were anticipated by the organisation for this service.</p> <p>Assessors felt the service would meet a local need, and recommend the service for funding on the condition that the organisation seek additional funding from external sources and make better use of volunteers to maximise the service offer and increase capacity.</p> <p>Funding for this service has been included in bid to Public Health.</p> <p>Prioritised for funding.</p> | <p><i>December 2014 to May 2016: £60,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £18,985 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £44,582 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £45,434 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £46,304 | | | | | | | | | | | | | |
| Total: | £155,305 | | | | | | | | | | | | | |
| <p>Advance:</p> <p>“Action for Change”</p> | <p>The service will achieve safety, improved health, well-being and educational attainment for children and young people experiencing domestic violence through targeted and early support, and achieve safety and healthier relationships for future generations of children and young people through prevention education work.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£102,290</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£248,870</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£251,980</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£255,120</td> </tr> <tr> <td>Total:</td> <td>£858,260</td> </tr> </table> | Nov 14 to Mar 15: | £102,290 | Apr 15 to Mar 16: | £248,870 | Apr 16 to Mar 17: | £251,980 | Apr 17 to Mar 18: | £255,120 | Total: | £858,260 | <p>41% of full service cost sought.</p> <p>84% of beneficiaries (1477) will be H&F.</p> <p>Unit cost £581 (3SIF funding)</p> | <p>Domestic Violence services are to be recommissioned across Tri-Borough as Violence Against Women and Girls services. 3SIF funding for this type of service will be used for the VAWG commissioning process and the organisation is therefore encouraged to review the service specification for VAWG when it is advertised later in 2014 to determine whether a service proposal can be put forward for VAWG funding.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £102,290 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £248,870 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £251,980 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £255,120 | | | | | | | | | | | | | |
| Total: | £858,260 | | | | | | | | | | | | | |
| <p>Albert & Friends Instant Circus:</p> | <p>A&FIC will provide an innovative, creative physical arts programme (the Tumbly Tumbly Circus) designed for children (between the ages of 12 months to 5 years)</p> | <p>73% of full service cost sought.</p> <p>83% of beneficiaries</p> | <p>Assessors view was that insufficient evidence was provided to evidence the enhanced outcomes would be achieved, nor how the service would target key groups. Monitoring and achievement of outcomes was considered weak.</p> | <p>Not prioritised for funding.</p> | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|---|---|---|---|
| "Tumbly Tumbly Circus" | and their parents/guardians/carers. Games, music and circus skills will challenge, inspire and lay a strong physical foundation for both the adult and young participants. Learning together in a non-formal environment linked to a kinaesthetic methodology. Funding sought: Nov 14 to Mar 15: £8,190 Apr 15 to Mar 16: £19,650 Apr 16 to Mar 17: £19,650 Apr 17 to Mar 18: £19,650 Total: £67,140 | (345) will be H&F. Unit cost £195 (3SIF funding) Unit cost £268 (all funding) | Not prioritised for funding. | |
| Barnado's: Pan London CSE, Missing & Trafficking service" | The funding being applied for will be used to continue and extend our existing work around five distinct areas. This includes our direct work with children and young people who are high risk, a support and advice service for parents and carers, as well as prevention group work (with school year groups), training for professionals and advice and consultancy. Funding sought: Nov 14 to Mar 15: £21,798 Apr 15 to Mar 16: £53,344 Apr 16 to Mar 17: £54,411 Apr 17 to Mar 18: £55,500 Total: £185,053 | 79% of full service cost sought. 70% of beneficiaries (949) will be H&F. Unit cost £195 (3SIF funding) Unit cost £ 248 (all funding) | A valued service, which will likely support a vulnerable client group and address a key priority. However, assessors felt further match funding should be sought for this service and exploration of how the service could be widened in the future. Prioritised for funding. | <i>December 2014 to May 2016: £60,000</i> <i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i> |
| Brunswick Club Trust (The): "Brunswick Juniors" | The Brunswick Club is a purpose built youth centre offering educational and leisure activities for children and young people in Hammersmith & Fulham aged 8-19 years. Deliver services six days a week, 45 weeks of the year, have a membership of over 600 and an average daily attendance of 79. Funding sought: | 51% of full service cost sought. 95% of beneficiaries (715) will be H&F. Unit cost £181 (3SIF funding) | Very positive service targeting a key group. The organisation has developed, attracts more income and has a stronger focus on outcomes. One to be supported, but not at the level requested. Assessors noted that Children's Services will be considering the broader provision of commissioned Youth Services during 15-16. | <i>December 2014 to May 2016: £51,499</i> <i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver</i> |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|--|---|--|--|
| | Nov 14 to Mar 15: £11,606 Apr 15 to Mar 16: £37,775 Apr 16 to Mar 17: £39,465 Apr 17 to Mar 18: £40,645 Total: £129,491 | Unit cost £ 358 (all funding) | Funding towards this service has been included in an application for Public Health funding. | <i>the best support for the sector and the best outcomes for residents. Funding will also be subject to Children's Services Department's review of Youth Services.</i> |
| Catholic Children's Society (The): "Early Intervention Therapy" Page 85 | CCS will provide a qualified and experienced therapist to work on-site at Pope John Primary, Wormholt Park Primary and Kenmont Primary for a total of three days per week (one day per school). The therapist will deliver both group and one-to-one play therapy to support 126 vulnerable children experiencing social, emotional and behavioural difficulties over the course of this project. Funding sought: Nov 14 to Mar 15: £10,907 Apr 15 to Mar 16: £18,483 Apr 16 to Mar 17: £19,165 Apr 17 to Mar 18: £17,150 Total: £65,705 | 53% of full service cost sought. 100% of beneficiaries will be H&F. Unit cost £261 (3SIF funding) Unit cost £490 (all funding) | The proposed Play Therapy in schools is undertaken during school time. CAHMS provide the service in some places. Assessors concluded that therefore, this service should be funded by schools and/or by health bodies. Not prioritised for funding. | Not prioritised for funding. |
| Domestic Violence Intervention Project: "Domestic Abuse Service" | The aims of the service are to enable young people and their families to experience healthier relationships and live free from violence and abuse. Funding sought: Nov 14 to Mar 15: £26,671 Apr 15 to Mar 16: £61,178 Apr 16 to Mar 17: £62,401 Apr 17 to Mar 18: £63,649 Total: £213,899 | 100% of full service cost sought. 100% of beneficiaries (157) will be H&F. Unit cost £1,362 (3SIF funding) | Assessors concluded that this was an expensive service offer with no match funding identified. Target measures were considered weak, and not sufficiently linked with the overarching outcomes selected. Insufficient evidence provided on the need for this service. It is currently proposed that Domestic Violence services are to be recommissioned across Tri-Borough as Violence Against Women and Girls services. 3SIF funding for this type of service will be used for the VAWG commissioning process and the organisation is therefore encouraged to review the service specification for VAWG when it is | Not prioritised for funding. |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|-----------------------------|---|-------------------|---------|-------------------|---------|-------------------|---------|--------|----------|--|---|--|
| | | | <p>advertised to determine whether a service proposal can be put forward for VAWG funding. Should Tri-Borough commissioning of VAWG service not proceed, officers will review applications received for Domestic Violence related services and determine which service/s will be recommended for funding from April 2015.</p> <p>Not prioritised for funding.</p> | | | | | | | | | | | |
| <p>Doorstep Library:</p> <p>“The Doorstep Library Network”</p> <p>Page 86</p> | <p>Doorstep Libraries bring the joy of reading to children from low-income families for whom reading is often not regarded as part of family life nor essential to personal development.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£14,722</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£35,619</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£36,111</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£38,734</td> </tr> <tr> <td>Total:</td> <td>£125,187</td> </tr> </table> | Nov 14 to Mar 15: | £14,722 | Apr 15 to Mar 16: | £35,619 | Apr 16 to Mar 17: | £36,111 | Apr 17 to Mar 18: | £38,734 | Total: | £125,187 | <p>31% of full service cost sought.</p> <p>100% of beneficiaries (775) will be H&F.</p> <p>Unit cost £162 (3SIF funding)</p> <p>Unit cost £515 (all funding)</p> | <p>Assessors concluded the application is robust, outlines a highly positive service, unique in the borough, which helps prepare children for school. Assessors recommend the service for funding, but on the proviso that the service is provided all year long – not just term time, and forges good working relationships with local children’s centres.</p> <p>It was noted the difficulty the organisation cited in their application in terms of securing support from schools, and council officers will endeavour to support the service in this regard.</p> <p>Prioritised for funding.</p> | <p><i>December 2014 to May 2016: £48,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £14,722 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £35,619 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £36,111 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £38,734 | | | | | | | | | | | | | |
| Total: | £125,187 | | | | | | | | | | | | | |
| <p>Family Friends:</p> <p>“Parent Befriending Service”</p> | <p>The funding is for the extension of the Parent Befriending service in H&F. This is a successful early intervention model designed for families who are living in poverty and in which there are children aged 0-16 years who are failing to achieve their potential or who are at risk of this. The project aims to build the strengths and resources of the parent in order that they will better support the needs of their children.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£3,620</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£26,262</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£26,893</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£26,539</td> </tr> <tr> <td>Total:</td> <td>£83,314</td> </tr> </table> | Nov 14 to Mar 15: | £3,620 | Apr 15 to Mar 16: | £26,262 | Apr 16 to Mar 17: | £26,893 | Apr 17 to Mar 18: | £26,539 | Total: | £83,314 | <p>55% of full service cost sought.</p> <p>100% of beneficiaries (136) will be H&F.</p> <p>Unit cost £613 (3SIF funding)</p> <p>Unit cost £1,120 (all funding)</p> | <p>Given that is mainly volunteer delivered, assessors considered the cost to be prohibitively high. Lack of outcomes due to be reported during the duration of the service, only at the end of the entire funding term. Assessors were of the view that the service model did not demonstrate how it would link with other support services and that much of the support work and activities proposed could be delivered with other services. No outcomes stated for the children that would benefit from the service.</p> <p>Assessors concluded the application does not provide a robust argument for prioritising for funding.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £3,620 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £26,262 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £26,893 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £26,539 | | | | | | | | | | | | | |
| Total: | £83,314 | | | | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|--|--|---|-------------------------------------|---------|-------------------|---------|-------------------|---------|--------|----------|---|--|--|
| <p>H&F Mencap:</p> <p>“Mencap Children’s Service”</p> <p>Page 87</p> | <p>H&F Mencap Children’s Services support parents/carers of disabled children and young people aged 0-25 who are residents of Hammersmith & Fulham. H&F Mencap Children’s Services will offer 1-1 independent advocacy for parents/carers on issues that impact on their child’s wellbeing, support during transition from children into adult services and through Parentsactive. The Service will also promote innovation in development of provision and is currently involved in the development of housing provision for young disabled people in collaboration with their parents and other organisations.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£33,284</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£82,277</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£84,745</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£87,287</td> </tr> <tr> <td>Total:</td> <td>£287,593</td> </tr> </table> | Nov 14 to Mar 15: | £33,284 | Apr 15 to Mar 16: | £82,277 | Apr 16 to Mar 17: | £84,745 | Apr 17 to Mar 18: | £87,287 | Total: | £287,593 | <p>89% of full service cost sought.</p> <p>77% of beneficiaries (300) will be H&F.</p> <p>Unit cost £959 (3SIF funding)</p> <p>Unit cost £ 1075 (all funding)</p> | <p>Assessors concluded this is a fundable service, with the advocacy element particularly supported. Assessors were unclear how the service would move users on to other services to maximise capacity and would recommend this be considered and included in the service contract.</p> <p>Prioritised for funding for the advocacy element of the service proposal.</p> | <p><i>December 2014 to May 2016: £45,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £33,284 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £82,277 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £84,745 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £87,287 | | | | | | | | | | | | | |
| Total: | £287,593 | | | | | | | | | | | | | |
| <p>H&F Mind:</p> <p>“Creative Minds”</p> | <p>Creative Minds is a peer mentoring programme for young people aged 16-25 who are experiencing mental health issues. Run in partnership with the Hammersmith and Fulham Volunteer Centre, this project will provide community based early intervention through the offer of one to one support made by young people to others of a similar age. The project will also deliver a range of creative group activities facilitated by Mental Health professionals together with young volunteers designed to help young people improve their self-confidence and social skills thus improving their health and well-being and progression towards positive outcomes including education, training and employment.</p> | <p>100% of full service cost sought.</p> <p>74% of beneficiaries (200) will be H&F.</p> <p>Unit cost £1,017 (3SIF funding)</p> <p>Unit cost £1,017 (all funding)</p> | <p>Assessors concluded that the service was prohibitively expensive for the outputs and outcomes to be achieved. Given the high competition for funding, this service is not considered a priority for funding.</p> | <p>Not prioritised for funding.</p> | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|--|--|---|
| | Funding sought: Nov 14 to Mar 15: £25,750 Apr 15 to Mar 16: £59,195 Apr 16 to Mar 17: £59,195 Apr 17 to Mar 18: £59,195 Total: £203,336 | | | |
| H&F Urban Studies: “Active Local Learning” Page 88 | Active Local Learning involves a series of related services for different age groups of school children to encourage learning and participation in their local area. The service includes: Local Studies sessions Outdoor Learning; Healthy Living sessions; Children’s Choice conference; Learning with Nature Funding sought: Nov 14 to Mar 15: £10,770 Apr 15 to Mar 16: £26,356 Apr 16 to Mar 17: £26,634 Apr 17 to Mar 18: £26,914 Total: £90,674 | 83% of full service cost sought. 90% of beneficiaries (5,037) will be H&F. Unit cost £18 (3SIF funding) Unit cost £22 (all funding) | Assessors view was that the out of school element of the service proposal was the stronger element, and that in school activities would be more appropriately funded by schools. Assessors concluded the application evidenced good engagement with users and a relatively low unit cost. Evidencing outcomes will need to be strengthened as a condition of funding being offered. Funding recommended on the proviso that the organisation works with schools it has not worked with before and that these be schools in known areas of disadvantage or deprivation. The council will endeavour to support the success of the service by facilitating dialogue with schools, and emphasising the importance of schools input in monitoring outcomes. Funding for this service has been included in a bid for Public Health funding. Prioritised for part funding. | <i>December 2014 to May 2016: £19,365</i> <i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i> |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|-----------------------------|--------------------|-------------------|---------|-------------------|---------|-------------------|---------|--------|----------|---|--|--|
| <p>Harmony:</p> <p>“Quality Child-minding Hub & Mentoring”</p> <p>Page 89</p> | <p>Development of quality care and education via childminders and students and apprenticeships. Increase employment with in the local community for local residents entering the childcare/ childminding field. The service would seek to enhance reputation of childminders’ so parents will increase the use of childminders services particularly linked to the nursery. Increase the number of child care places to support the government’s 2-year-old funding initiative. Reinstate the toy library to be accessible for all childminders. A commitment to achieving a hub for under 5’s and their minders.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£16,163</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£29,401</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£30,048</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£31,470</td> </tr> <tr> <td>Total:</td> <td>£107,082</td> </tr> </table> | Nov 14 to Mar 15: | £16,163 | Apr 15 to Mar 16: | £29,401 | Apr 16 to Mar 17: | £30,048 | Apr 17 to Mar 18: | £31,470 | Total: | £107,082 | <p>94% of full service cost sought.</p> <p>96% of beneficiaries (95) will be H&F.</p> <p>Unit cost £1,127 (3SIF funding)</p> <p>Unit cost £ 1,193 (all funding)</p> | <p>Assessors concluded the service would help deliver the 2-year-old targeted work, and contribute towards changing the perception of childminding as a positive career choice. Assessors concluded the service could deliver more than stated with the full time member of staff. Noted the Early Years’ service can provide capital costs which would support the Toy Library element of the service, so funding not recommended for this element. The provider would need to work closely with LBHF to manage demand vs availability of childminding places.</p> <p>Assessors concluded that some elements of the service model need reviewing during contract negotiation, particularly roles of volunteers.</p> <p>Assessors noted that child minders have not been included in the details of service beneficiaries, which increases total beneficiaries to 180 and reduces unit cost considerably.</p> <p>Assessors prioritise the service for funding, but with stretch targets, including working with Masbro Centre.</p> | <p><i>December 2014 to May 2016: £42,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £16,163 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £29,401 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £30,048 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £31,470 | | | | | | | | | | | | | |
| Total: | £107,082 | | | | | | | | | | | | | |
| <p>Hestia Housing & Support:</p> <p>“Children & Family Services”</p> | <p>To provide a specialist worker to support children who have experienced or witnessed domestic abuse and been made homeless as a result; who are living in Hestia’s domestic abuse refuges in Hammersmith and Fulham.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£11,022</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£26,455</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£26,455</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£26,455</td> </tr> <tr> <td>Total:</td> <td>£90,385</td> </tr> </table> | Nov 14 to Mar 15: | £11,022 | Apr 15 to Mar 16: | £26,455 | Apr 16 to Mar 17: | £26,455 | Apr 17 to Mar 18: | £26,455 | Total: | £90,385 | <p>88% of full service cost sought.</p> <p>100% of beneficiaries (140) will be H&F.</p> <p>Unit cost £655 (3SIF funding)</p> <p>Unit cost £745 (all funding)</p> | <p>Assessors concluded this is a well considered application, target measures well thought out, good case made for the post they are asking for funding for. Enhanced service with the additional role.</p> <p>However, it is the current intention that services to address Violence Against Women and Girls (VAWG) are commissioned across Tri Borough by Safer Communities. 3SIF funding for VAWG related services will be added to this fund, therefore this type of service will not be funded under 3SIF at this time. The applicant is advised to consider the service specification for VAWG and whether they would be interested in developing a service proposal under that commissioning process. Should Tri-Borough VAWG commissioning not proceed, applications for Domestic Violence type services received under 3SIF in this round will be reconsidered for funding from April 2015.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £11,022 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £26,455 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £26,455 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £26,455 | | | | | | | | | | | | | |
| Total: | £90,385 | | | | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|--|--|--|------------------------------|---------|-------------------|---------|-------------------|---------|--------|----------|--|---|------------------------------|
| <p>Play Association (The):</p> <p><i>“Community Holiday and Weekend Play”</i></p> | <p>The funding will fund adventure and estate based play provision and activities for children and young people with additional needs across the borough and will be delivered by a partnership of play providers managed and overseen by the Play Association.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£18,664</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£69,340</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£63,780</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£59,873</td> </tr> <tr> <td>Total:</td> <td>£211,657</td> </tr> </table> | Nov 14 to Mar 15: | £18,664 | Apr 15 to Mar 16: | £69,340 | Apr 16 to Mar 17: | £63,780 | Apr 17 to Mar 18: | £59,873 | Total: | £211,657 | <p>68% of full service cost sought.</p> <p>93% of beneficiaries (445) will be H&F.</p> <p>Unit cost £479 (3SIF funding)</p> <p>Unit cost £ 755 (all funding)</p> | <p>Assessors concluded that the application lacked sufficient detail and clarity in places. Partnerships were unclear, although for stay and play element assessors considered it could meet a gap in local provision.</p> <p>In general, assessors concluded that the application lacked sufficient detail in places to be prioritised for funding, particularly given the high competition for funding in this round.</p> | Not prioritised for funding. |
| Nov 14 to Mar 15: | £18,664 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £69,340 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £63,780 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £59,873 | | | | | | | | | | | | | |
| Total: | £211,657 | | | | | | | | | | | | | |
| <p>QPR in the Community Trust</p> <p><i>“White City Rangers”</i></p> | <p>Funding sought for a service to provide free multi sports activities on Friday nights for young people in the White City/Wormholt areas for 44 weeks of the year with groups allocated according to activity, ability and age. Session from 5:00pm-9:30pm (times when anti-social behaviour spikes) .</p> <p>Service would use sports facilities easily accessible from White City such as Phoenix High School, Burlington Danes, GLL, will offer girls and boys weekly sessions, plan to use the proposed new astro turf being refurbished by Play Football on South Africa Road but this won't be complete until Spring 2014).</p> <p>Regular sports/activities offered are: cricket, football, street dance, basketball and gym sessions with taster sessions in a variety of sports such as handball, tag rugby and athletics.</p> <p>Links with many sports clubs, can provide a route for the young people to attend if they wish to pursue a particular sport e.g London Westside Rangers.</p> | <p>81% of full service cost sought.</p> <p>100% of beneficiaries (328) will be H&F.</p> <p>Unit cost £472 (3SIF funding)</p> <p>Unit cost £580 (all funding)</p> | <p>Assessors concluded the service offers fairly generic sports provision – but was unclear as to numbers of unique individuals and did not evidence a sufficiently targeted approach. There appeared to be a gender imbalance, and assessors concluded that insufficient consideration had been given to supporting and meeting the needs of female participants.</p> <p>Other services delivering broader sports programmes have been prioritised for funding under other service areas. This, together with high competition for funding means this service is not prioritised for funding.</p> | Not prioritised for funding. | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|---|-----------------------------|--------------------|-------------------|---------|-------------------|---------|-------------------|---------|---------------|----------|---|--|--|
| Page 91 | <p>Part of this project is the delivery of accredited qualifications such as the Community Sports Leaders awards, First Aid qualifications, FA Level 1 coaching badge, leading to social action and volunteering opportunities within the Trust. Will deliver 10 Personal Development workshops per year in partnership with various agencies such as the Met Police, Paul Hannaford, Gamcare and with the NHS & QPR Health Stars (to include health messages).</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£16,860</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£45,681</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£45,851</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£46,536</td> </tr> <tr> <td>Total sought:</td> <td>£154,927</td> </tr> </table> | Nov 14 to Mar 15: | £16,860 | Apr 15 to Mar 16: | £45,681 | Apr 16 to Mar 17: | £45,851 | Apr 17 to Mar 18: | £46,536 | Total sought: | £154,927 | | | |
| Nov 14 to Mar 15: | £16,860 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £45,681 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £45,851 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £46,536 | | | | | | | | | | | | | |
| Total sought: | £154,927 | | | | | | | | | | | | | |
| <p>Ray's Playhouse:</p> <p><i>"It's All About Me"</i></p> | <p>This service was provided as a successful pilot for the 'Fulham South Children Centre', achieving its aims of moving families on in the short term and supporting long-term lifestyle changes. Workshops will be provided that actively involve and include the children or will be delivered solely to parents/carers and are programmed to support the needs and (where appropriate) the requests of the parents/cares attending, whilst addressing the targeted outcomes.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£8,694</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£19,937</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£20,224</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£20,029</td> </tr> <tr> <td>Total:</td> <td>£68,884</td> </tr> </table> | Nov 14 to Mar 15: | £8,694 | Apr 15 to Mar 16: | £19,937 | Apr 16 to Mar 17: | £20,224 | Apr 17 to Mar 18: | £20,029 | Total: | £68,884 | <p>97% of full service cost sought.</p> <p>91% of beneficiaries (100) will be H&F.</p> <p>Unit cost £689 (3SIF funding)</p> <p>Unit cost £709 (all funding)</p> | <p>Assessors concluded the service would offer good support to parents – encouraging them to consider their own needs and aspirations and how they might be achieved. The service will address low self esteem and the applicant has evidenced the likely positive outcomes that would be achieved for their users.</p> <p>Assessors felt the 50-74 year age group was under represented, and would ask the organisation to ensure a more proportionate spread of beneficiaries be targeted.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Prioritised for funding.</p> | <p><i>December 2014 to May 2016: £29,251</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £8,694 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £19,937 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £20,224 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £20,029 | | | | | | | | | | | | | |
| Total: | £68,884 | | | | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|---|--|--|--|---------|-------------------|---------|-------------------|---------|--------|----------|--|---|-------------------------------------|
| <p>Sands End Associated Projects In Action</p> <p>“Citizenship Award Programme”</p> <p>Page 92</p> | <p>Funding sought for a citizenship programme which aims to connect children to the local community. The programme offers life skills and opportunities to 8 –13 year olds in the Sands End area with participants undertaking several hours of self-chosen activities for which awards can be gained. The activities include:</p> <ul style="list-style-type: none"> • Community Volunteering • Basic Cooking • Arts & Crafts • Collaborative Presentations • Environmental Awareness (Stay Safe) • Planning (SEAPIA activities with staff) • Fundraising • Health and fitness <p>The activities will be offered as guided or independent projects, and will be documented in a SECAP Award Diary. The awards can be completed in a number of ways both on site and off, and SEAPIA will run workshops for the children to attend as part of their award.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£11,335</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£71,222</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£68,651</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£65,929</td> </tr> <tr> <td>Total:</td> <td>£217,137</td> </tr> </table> | Nov 14 to Mar 15: | £11,335 | Apr 15 to Mar 16: | £71,222 | Apr 16 to Mar 17: | £68,651 | Apr 17 to Mar 18: | £65,929 | Total: | £217,137 | <p>48% of full service cost sought.</p> <p>100% of beneficiaries (100) will be H&F.</p> <p>Unit cost £2,171 (3SIF funding)</p> <p>Unit cost £4,559 (all funding)</p> | <p>Assessors concluded that a number of aspects of the service are very similar to existing activities, such as Brownies, Clubs, Guides, Duke of Edinburgh Awards etc. The application lacked detail on what would be delivered and what outcomes would be evidenced.</p> <p>Due to a high level of competition, this application is not prioritised for funding.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £11,335 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £71,222 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £68,651 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £65,929 | | | | | | | | | | | | | |
| Total: | £217,137 | | | | | | | | | | | | | |
| <p>Shepherds Bush Families Project & Children’s Centre:</p> <p>“Shepherd’s</p> | <p>To continue running a number of different sessions for children and young people and parents (C&YP) who are from families who are homeless and/or living under housing stress. They will run a drop in service for parents and children twice a week; this enables parents to socialise and children to learn through play. They will run a two</p> | <p>45% of full service cost sought.</p> <p>100% of beneficiaries (646) will be H&F.</p> <p>Unit cost £496 (3SIF funding)</p> | <p>Assessors concluded the service would offer some valuable support to local children and families, though would need to link effectively with other services in the local area.</p> <p>Assessors view was that more consideration must be given by the organisation on how to sustain the service beyond the lifetime of any funding offered, and will work with the</p> | <p><i>December 2014 to May 2016: £52,500</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is</i></p> | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|--|--|---|--|---------|-------------------|---------|-------------------|---------|--------|----------|---|---|---|
| Bush Families Project | <p>evenings a week after school club which offers homework and coursework support. It will also provide a range of sessions about healthy living. They will run a once a week parent and child relational group with a therapeutic focus. They will run fortnightly systemic family therapy sessions.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£37,965</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£91,791</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£93,612</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£96,853</td> </tr> <tr> <td>Total:</td> <td>£320,222</td> </tr> </table> | Nov 14 to Mar 15: | £37,965 | Apr 15 to Mar 16: | £91,791 | Apr 16 to Mar 17: | £93,612 | Apr 17 to Mar 18: | £96,853 | Total: | £320,222 | <p>Unit cost £1,108 (all funding)</p> | <p>organisation to further develop the likely outcomes that will be achieved and how they might be evidenced.</p> <p>The service is prioritised for funding on condition of the organisation developing a robust service plan which considers longer term sustainability of the service, seeking independence from local authority funding. This plan needs to be in development from commencement of funding, and completed by April 2015. Development and implementation of this plan will be included in the monitoring requirements for the organisation.</p> | <p><i>allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £37,965 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £91,791 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £93,612 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £96,853 | | | | | | | | | | | | | |
| Total: | £320,222 | | | | | | | | | | | | | |
| SPID Theatre: Wraparound Youth Drama Project | <p>SPID will run free weekly wraparound drama sessions for young people on and local to Clem Attlee estate. These will hone the team building and artistic skills they need to create a participatory theatre show on an annual basis.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£15,000</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£24,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£26,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£26,000</td> </tr> <tr> <td>Total:</td> <td>£91,000</td> </tr> </table> | Nov 14 to Mar 15: | £15,000 | Apr 15 to Mar 16: | £24,000 | Apr 16 to Mar 17: | £26,000 | Apr 17 to Mar 18: | £26,000 | Total: | £91,000 | <p>50% of full service cost sought.</p> <p>87% of beneficiaries (2,600) will be H&F.</p> <p>Unit cost £35 (3SIF funding)</p> <p>Unit cost £70 (all funding)</p> | <p>Assessors concluded that the service offered a range of positive activities, but that the application lacked detail in a number of areas, and noted the limited scope of the service being delivered on just one housing estate. Assessors were of the view that target numbers are possibly unrealistic.</p> <p>Due to high competition for funding and insufficient clarity and innovation in the service model proposed, this service is not prioritised for funding.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £15,000 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £24,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £26,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £26,000 | | | | | | | | | | | | | |
| Total: | £91,000 | | | | | | | | | | | | | |
| Sulgrave Club: "Sulgrave Youth Development" | <p>Continued employment of a full time Youth Development Worker to design, implement and deliver a wide range of opportunities and programmes that will:</p> <ul style="list-style-type: none"> increase young people's participation and engagement; enable their personal and social (physical, mental and spiritual) development; <i>and</i> maximise the opportunities open to them as they move on from school or college. | <p>62% of full service cost sought.</p> <p>80% of beneficiaries (335) will be H&F.</p> <p>Unit cost £326 (3SIF funding)</p> <p>Unit cost £ 522 (all funding)</p> | <p>Application has reasonable measures of success, though outcomes could be stronger. Assessors were confident that the service would be delivered well, but will expect the applicant to undertake more fundraising activities.</p> <p>The service is prioritised for funding, though council officers will work with the organisation during contract negotiation to make target measures more specific and evidence/monitoring more robust.</p> <p>Funding for this service has been included in a bid for</p> | <p><i>December 2014 to May 2016: £25,495</i></p> <p><i>Extension of the contract will be subject to the CSD review of youth services, and the Council's review of 3SIF and how it is allocated to deliver the best support for</i></p> | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|---|--|-------------------------------------|---------|-------------------|---------|-------------------|---------|--------|----------|--|---|---|
| Page 94 | <p>Services at The Sulgrave Club and The Addison Club, and YDW will work directly with young people at both Clubs to: support their personal, social and career development through the provision of a wide range of learning, training and development opportunities.</p> <p>Includes development and promotion of a robust system of youth volunteering both within and outside the Clubs; will train young volunteers to become qualified youth workers and join pool of sessional youth workers for the Addison and Sulgrave Youth Clubs; <i>and</i> promotes the good work of young people within the local community.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£12,692</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£31,382</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£32,183</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£33,023</td> </tr> <tr> <td>Total:</td> <td>£109,280</td> </tr> </table> | Nov 14 to Mar 15: | £12,692 | Apr 15 to Mar 16: | £31,382 | Apr 16 to Mar 17: | £32,183 | Apr 17 to Mar 18: | £33,023 | Total: | £109,280 | | <p>Public Health funding.</p> <p>Prioritised for funding for the Junior Youth element of the service.</p> | <p><i>the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £12,692 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £31,382 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £32,183 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £33,023 | | | | | | | | | | | | | |
| Total: | £109,280 | | | | | | | | | | | | | |
| <p>Tender Education and Arts:</p> <p><i>“Choice and Responsibility”</i></p> | <p>Funding sought to deliver a prevention programme of drama-based workshop), enrichment days and assembly presentations that promote healthy relationships amongst children and young people in year groups 5 – 13 (ages 9 - 18 years old). The programme will be delivered in primary, secondary and special schools and other education settings. The service would use drama and the creative arts to engage participants with domestic abuse and sexual violence awareness programmes and sex and relationship education. Young people will learn how to identify, avoid and escape unhealthy relationships as they become actively</p> | <p>88% of full service cost sought.</p> <p>100% of beneficiaries (7450) will be H&F.</p> <p>Unit cost £53 (3SIF funding)</p> <p>Unit cost £60 (all funding)</p> | <p>This service appears to offer a similar service to a domestic violence service delivered by Tender, funded by London Councils. Although the application has identified the high prevalence of poor sexual health amongst the target cohort, insufficient consideration has been given to existing alternative services (including the London Council’s funded service, delivered across London by the applicant). No information has been given regarding the role, management and level of freelancers engaged to deliver the service itself. Whilst the model outlined an interesting service that may equip teenagers and young adults with information that may help them make healthier relationship choices, how this would be evidenced, and any subsequent impact on public health in relation to sexual health has not been sufficiently considered.</p> | <p>Not prioritised for funding.</p> | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|---|---|---|---|
| | involved in a creative and safe setting. Funding sought: Nov 14 to Mar 15: £25,751 Apr 15 to Mar 16: £118,393 Apr 16 to Mar 17: £121,826 Apr 17 to Mar 18: £125,364 Total: £391,335 | | Not prioritised for funding in this round. However the applicant is encouraged to monitor the impact of the London Council's funded service and measure the impact on sexual health data to support any future application | |
| The Flying Gorillas: "Baby Lion Hammersmith" Page 95 | Young people age 12-21 will receive training, work experience and mentoring opportunities in community arts projects including workshop leading and play-leading. Funding sought: Nov 14 to Mar 15: £11,375 Apr 15 to Mar 16: £27,300 Apr 16 to Mar 17: £27,300 Apr 17 to Mar 18: £27,300 Total: £93,275 | 28% of full service cost sought. 100% of beneficiaries (2,465) will be H&F. Unit cost £27 (3SIF funding) Unit cost £98 (all funding) | A robust organisation, but assessors concluded the application lacks sufficient evidence of demand. Assessors were not certain that the service would deliver the proposed outcomes. Due to high competition for funding, this application is not prioritised for funding at this time. | Not prioritised for funding. |
| Urban Partnership Group: "Parents@ Masbro" | Parents@ Masbro will build social value in terms of measured improvements in health, wealth and well-being of 346 parents and their families from disadvantaged communities through the provision of: Training – One to one and group advice, guidance and mentoring- Leaving a legacy of trained volunteer support workers. – Short bite sized tasters/workshops. – Family Fitness Sessions. – Healthy Eating Workshops Funding sought: Nov 14 to Mar 15: £20,833 Apr 15 to Mar 16: £50,000 Apr 16 to Mar 17: £50,000 Apr 17 to Mar 18: £50,000 Total: £170,833 | 42% of full service cost sought. 100% of beneficiaries (370) will be H&F. Unit cost £462 (3SIF funding) Unit cost £1,111 (all funding) | Assessors concluded the applicant has evidenced a good track record and how positive outcomes will be evidenced. The service will work closely with locality teams and children's centres, although the applicant will be asked to confirm other funding secured for the service. Funding for this service has been included in a bid for Public Health funding. Prioritised for funding towards the cost of the service. | <i>December 2014 to May 2016: £60,000</i> <i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i> |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|--|-----------------------------|--------------------|-------------------|---------|-------------------|---------|-------------------|---------|---------------|----------|--|--|--|
| <p>West London Action for Children:</p> <p>“Children’s & Parenting Programme”</p> <p>Page 96</p> | <p>1-2-1 and group therapy services, working with families affected by domestic violence, separation, disability, learning difficulties, life transitions and those with ongoing difficulties such as mental health concerns, extreme behaviour and substance abuse that necessitate ongoing social service involvement - and those clients experiencing confounding stresses such as poverty, unemployment and poor housing.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£22,900</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£61,600</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£64,300</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£66,400</td> </tr> <tr> <td>Total:</td> <td>£215,200</td> </tr> </table> | Nov 14 to Mar 15: | £22,900 | Apr 15 to Mar 16: | £61,600 | Apr 16 to Mar 17: | £64,300 | Apr 17 to Mar 18: | £66,400 | Total: | £215,200 | <p>12% of full service cost sought.</p> <p>70% of beneficiaries (1,794) will be H&F.</p> <p>Unit cost £120 (3SIF funding)</p> <p>Unit cost £971(all funding)</p> | <p>Assessors concluded the service offers a much needed resource to local residents, but the application has not clearly differentiated what would be delivered with 3SIF funding and their core commissioned service.</p> <p>Clarity on numbers of families to be supported, and which part of the overall support package will be provided to an individual or family to be included in contract negotiation, together with a requirement to better link with Children’s Centres in terms of referrals and Early Help Services and Family Support Team.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Prioritised for funding, on condition of other sources of funding for the service being confirmed.</p> | <p><i>December 2014 to May 2016: £64,500</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £22,900 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £61,600 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £64,300 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £66,400 | | | | | | | | | | | | | |
| Total: | £215,200 | | | | | | | | | | | | | |
| <p>White City Enterprise Ltd:</p> <p>“The Play Partnership”</p> | <p>The service has four elements, open access play, afterschool provision, specialist play services for children with disabilities & their siblings and inclusion and outreach support.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£38,007</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£94,130</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£97,041</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£99,619</td> </tr> <tr> <td>Total sought:</td> <td>£328,797</td> </tr> </table> | Nov 14 to Mar 15: | £38,007 | Apr 15 to Mar 16: | £94,130 | Apr 16 to Mar 17: | £97,041 | Apr 17 to Mar 18: | £99,619 | Total sought: | £328,797 | <p>99% of full service cost sought.</p> <p>100% of beneficiaries (690) will be H&F.</p> <p>Unit cost £477 (3SIF funding)</p> <p>Unit cost £483 (all funding)</p> | <p>In principle the service offer is good, but although the application is named as White City Enterprise, the application clearly suggests that the service will be delivered and managed by Randolph Beresford Early Years Centre, which is a statutory body and therefore not eligible for 3SIF funding.</p> <p>However, a good service offer is outlined that is likely to deliver positive (and evidenced) outcomes for participants.</p> <p>Prioritise for funding on provision that WC TRA provide robust information on</p> <ul style="list-style-type: none"> • how WC TRA will manage and be accountable for the service and its delivery staff • how it will relate to the existing RB service • how the partnership WC Play Project, TRA and Mencap will work and • How families will be encouraged to participate if they don’t live locally. | <p><i>December 2014 to May 2016: £60,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £38,007 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £94,130 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £97,041 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £99,619 | | | | | | | | | | | | | |
| Total sought: | £328,797 | | | | | | | | | | | | | |

Appendix 1b: Assessment summary, Children, Young People & Families

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--------------|---------------------|-----------------------------|--|----------------|
| | | | Prioritised for funding towards the overall cost of the service. | |

1b i) Commissioned Services – substitution funding:

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|--|--|---|--|
| <p>Action on Disability:</p> <p>“1:2:1 Holiday Support”</p> <p>Page 97</p> | <p>delivers 1:1 support for disabled young people attending their holiday programmes. 1:1 support is required due the needs of this cohort. The workers ensure that the young person is able to fully participate in the programme offer and supports their personal hygiene and feeding needs.</p> <p>Funding required to meet contractual obligations:</p> <p>Dec 14 to Mar 15: £9,687 Apr 15 to Mar 16: £29,060 Apr 16 to Mar 17: £29,060 Apr 17 to Mar 18: £29,060 Total sought: £99,288</p> | <p>Commissioning Officer comments: n/a</p> | <p><i>December 2014 to May 2016: £43,590</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| <p>Brunswick club Trust (youth club)</p> | <p>The Brunswick Youth Club is a community based youth provision. The club is a purpose built youth centre in Fulham offering educational and leisure facilities for children and young people aged from 8-19 years. The club has over 500 members and is regularly well attended. The contract covers the senior youth provision, aged 13-19 years. 3SIF separately funds junior provision at the club.</p> <p>Funding required to meet contractual obligations:</p> <p>Dec 14 to Mar 15: £16,667 Apr 15 to Mar 16: £50,000 Apr 16 to Mar 17: £50,000 Apr 17 to Mar 18: £50,000 Total sought: £170,833</p> | <p>Commissioning Officer comments: n/a</p> | <p><i>December 2014 to May 2016: £75,000</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| <p>The Harrow Club (youth club)</p> | <p>The Harrow Club is community based youth provision located in the Old Oak Community Centre. The club's aims are to provide local young people, aged 12-19, with readily accessible and high quality opportunities, enabling them to maximise their life chances and personal development. The club offers 3 sessions per week, Tuesdays and Fridays for</p> | <p>Commissioning Officer comments: n/a</p> | <p><i>December 2014 to May 2016: £75,000</i></p> <p><i>Extension of the contract will be subject to the Council's review</i></p> |

Appendix 1b: Assessment summary, Children, Young People & Families

| | | | |
|--|--|---|---|
| | <p>seniors and a junior session also on Friday</p> <p>Funding required to meet contractual obligations: Dec 14 to Mar 15: £16,667 Apr 15 to Mar 16: £50,000 Apr 16 to Mar 17: £50,000 Apr 17 to Mar 18: £50,000 Total sought: £170,833</p> | | <p><i>of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| <p>London Cyrenians (Leaving Care)</p> <p>Page 98</p> | <p>London Cyrenians provide key worker support to Looked After Children (16-18 year olds) and care leavers who are accommodated within the borough. They support the transition of individuals to independent living through the delivery of action plans designed with the young person and their Social Care worker. Action plans focus on Education, Employment and Training opportunities, independent living skills and social development.</p> <p>Funding required to meet contractual obligations: Dec 14 to Mar 15: £19,000 Apr 15 to Mar 16: £57,000 Apr 16 to Mar 17: £57,000 Apr 17 to Mar 18: £57,000 Total sought: £194,750</p> | <p>Commissioning Officer comments: n/a</p> | <p>December 14 to May 16: £19,000</p> |
| <p>West London Action for Children</p> | <p>West London Action for Children delivers group and 1-2-1 counselling and therapy sessions for children and adults from vulnerable families. The group sessions are delivered using play therapy for families with under 5 year olds. There is also a new counselling service being delivered to young people accessing the new Pupil Referral Unit.</p> <p>Funding required to meet contractual obligations: Dec 14 to Mar 15: £12,380 Apr 15 to Mar 16: £37,140 Apr 16 to Mar 17: £37,140 Apr 17 to Mar 18: £37,140 Total sought: £126,895</p> | <p>Commissioning Officer comments: n/a</p> | <p>December 2014 to May 2016: £52,500</p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |

Appendix 1c: Assessment summary Economic Development

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|--|-----------------------------|--------------------|-------------------|----------|-------------------|----------|-------------------|----------|----------------------|-------------------|---|--|---|
| Gingerbread: “Employment Careers Guidance for Single Parents” | <p>Funding sought to enhance Gingerbread’s existing offer (single parent helpline) to local residents, offering employment support drop-in sessions for single parents.</p> <p><i>Funding sought:</i></p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£21,387</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£47,342</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£48,042</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£50,256</td> </tr> <tr> <td>Total sought:</td> <td>£167,028</td> </tr> </table> | Nov 14 to Mar 15: | £21,387 | Apr 15 to Mar 16: | £47,342 | Apr 16 to Mar 17: | £48,042 | Apr 17 to Mar 18: | £50,256 | Total sought: | £167,028 | <p>100% of full service cost sought.</p> <p>100% (1,013) beneficiaries will be H&F.</p> <p>Unit cost £165</p> | <p>The service proposal seeks to enhance the existing service that is already available to local residents to get them closer to the employment market – but outcomes identified do not include getting any participants into employment. Assessors considered this an expensive enhancement, when the existing phone based service is already available.</p> <p>Assessors view was the service may not achieve its potential as it appears as if local residents would need to travel to the services’ central London location. The application did not evidence how it would link with existing services, nor how they would target their service to make it meaningful and attractive to their target cohort.</p> <p>Not prioritised for funding.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £21,387 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £47,342 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £48,042 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £50,256 | | | | | | | | | | | | | |
| Total sought: | £167,028 | | | | | | | | | | | | | |
| H&F Cab: “CAB Advice Plus” | <p>CAB Advice+ will enable residents to move away from benefit dependency and into work through an integrated package of services that incorporates advice and information, employment orientation, financial and digital capability services tailored to individual needs.</p> <p><i>Funding sought:</i></p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£168,750</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£405,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£411,801</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£418,737</td> </tr> <tr> <td>Total sought:</td> <td>£1,404,288</td> </tr> </table> | Nov 14 to Mar 15: | £168,750 | Apr 15 to Mar 16: | £405,000 | Apr 16 to Mar 17: | £411,801 | Apr 17 to Mar 18: | £418,737 | Total sought: | £1,404,288 | <p>100% of full service cost sought.</p> <p>95% (25,031) enquiries will be from H&F users, with approx. 1.2 enquiries per each individual.</p> <p>Unit cost £56 (3SIF funding) for individual enquiries, rather than individual users</p> | <p>A comprehensive application which seeks to deliver a comprehensive advice service for local residents. Increase CAB’s current level of service. Assessors concluded the service would need to improve the throughput of users (estimated at 65%) in order to maximise its effectiveness. Unit cost is not unreasonable although overall value for money is not considered robust as no other funding sources have been identified in the budget for this service. Assessors concluded that the business case for the employment support element of the service was not made, as it made no reference to alternative programmes such as the National Careers Service which can provide outreach workers to deliver employment support, at no charge.</p> <p>Assessors concluded that the CAB is a known and trusted brand, which is likely to deliver a service well. Funding is recommended for the general IAG and financial capability support on proviso of revised data on unique individuals that are likely to access the services, rather than the number of enquiries/requests for support.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | <p><i>December 2014 to May 2016: £450,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £168,750 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £405,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £411,801 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £418,737 | | | | | | | | | | | | | |
| Total sought: | £1,404,288 | | | | | | | | | | | | | |

Appendix 1c: Assessment summary Economic Development

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|-----------------------------|--------------------|-------------------|---------|--|--|--|---------|----------------------|-----------------|---|---|------------------------------------|
| H&F Volunteer Centre: “Volunteering to Employment” | <p>Funding sought for a service that will work with 500 individuals and support them into volunteering opportunities that will, with additional training and job search support, assist 10% into sustained employment.</p> <p><i>Funding sought:</i></p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£34,708</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£83,300</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£83,300</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£83,300</td> </tr> <tr> <td>Total sought:</td> <td>£284,608</td> </tr> </table> | Nov 14 to Mar 15: | £34,708 | Apr 15 to Mar 16: | £83,300 | Apr 16 to Mar 17: | £83,300 | Apr 17 to Mar 18: | £83,300 | Total sought: | £284,608 | <p>42% of full service cost sought.</p> <p>100% (500) beneficiaries will be H&F.</p> <p>Unit cost £569 (3SIF funding)</p> | <p>A comprehensive application, but assessors felt there was a lot of overlap with generalist volunteering activities, which with some adjustments, could deliver some of the aspects of this application. Applicant is anticipating significant additional resources for the services and assessors were of the view that that a level of service would likely be achievable without 3SIF funding. Assessors concluded the service was expensive for the level of outcomes to be achieved for 10% of total users, and it was noted that anticipated users included a disproportionately low number of disabled people.</p> <p>Assessors also note that the organisation is a current provider/partner in Raise, currently funded to deliver this service under the Raise programme. Assessors concluded that the application did not present a sufficiently robust business case to recommend the service for funding.</p> <p>3SIF funding for additional employment support services is likely to be retendered during 2014 with a view to funding commencing early in the 2015-16 financial year. It is therefore suggested that the organisation review the revised service specification when it is advertised in order to consider developing a service model that might deliver the services and outcomes specified.</p> | <p>Not prioritised for funding</p> |
| Nov 14 to Mar 15: | £34,708 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £83,300 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £83,300 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £83,300 | | | | | | | | | | | | | |
| Total sought: | £284,608 | | | | | | | | | | | | | |
| Princes Trust: “Sustainable Enterprise” | <p>Funding sought to develop an entrepreneurial culture amongst disadvantaged NEET young adults, and provide them with support to explore their enterprise ambitions. 21 young adults will be supported to start their own business across the project's lifetime.</p> <p><i>Funding sought:</i></p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£13,432</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£33,108</td> </tr> </table> | Nov 14 to Mar 15: | £13,432 | Apr 15 to Mar 16: | £33,108 | <p>66% of full service cost sought.</p> <p>100% (90) beneficiaries will be H&F.</p> <p>Unit cost £1,156 (3SIF funding) for 90 overall users, £4,955 for 21 who will be supported to set up</p> | <p>Although other sources of support are available to people to set up a business, such as New Enterprise Allowance and Start-Up Loans, assessors concluded the service proposal would meet an identified gap in local services, supporting young NEETS to establish businesses. Assessors felt this service offered an innovative approach, although unit costs are considered high.</p> <p>Assessors concluded that the applicant has a solid track record of good service delivery and is likely to succeed in delivering the outcomes for a cohort of residents who are traditionally difficult to support to succeed.</p> | <p><i>December 2014 to May 2016: £45,000</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> | | | | | | |
| Nov 14 to Mar 15: | £13,432 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £33,108 | | | | | | | | | | | | | |

Appendix 1c: Assessment summary Economic Development

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|---|---|--|
| | <p>Apr 16 to Mar 17: £33,108 Apr 17 to Mar 18: £24,401 Total sought: £104,049</p> | <p>a business.</p> <p>Unit cost £1,739 (all funding)</p> | <p>Funding recommended on condition that the organisation identifies and secures a local base/venue from which the local service can be delivered.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | |
| <p>Resurgo Trust</p> <p><i>“Spear”</i></p> <p>Page 101</p> | <p>Funding sought for six-week coaching courses for 16-24 year old NEETs. The course aims to equip young people with the hard skills they need to find a job and to tackle the attitudinal and behavioural issues that employers find are the major hurdles to long-term success in their young recruits.</p> <p>Funding sought: Nov 14 to Mar 15: £75,000 Apr 15 to Mar 16: £180,000 Apr 16 to Mar 17: £180,000 Apr 17 to Mar 18: £180,000 Total sought: £615,000</p> | <p>39% of full service cost sought.</p> <p>41% (391) beneficiaries will be H&F.</p> <p>Unit cost £1,573 (3SIF funding)</p> | <p>A positive service that would likely deliver the outcomes for a cohort of users who are considered furthest from the employment market. However, the application states the service will work with 391 NEETS, and local data evidences only 130 NEETS in the borough (2012-13), and this figure has been reducing steadily over the last three years.</p> <p>Assessors concluded that the service would be delivered well, and recommend the service for funding for up to 130 NEETS, based on the 3SIF unit cost calculated from the application. Assessors recommend the service for funding with the proviso it supports young NEETS leaving care and makes particular efforts to focus on this cohort.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | <p><i>December 2014 to May 2016: £90,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| <p>Urban Partnership Group:</p> <p><i>“Jobs@Masbro”</i></p> | <p>Funding sought for an employment support, advice and referral service. Service aims to promote the benefits of and help achieve employment and to network with existing financial and welfare advice, offering a seamless referral service to mainstream support services.</p> <p>Activities will include 1-2-1 IAG including action planning, group coaching, job club, ESOL and other training, work experience and volunteering opportunities, referral to</p> | <p>39% of full service cost sought.</p> <p>100% (370) beneficiaries will be H&F.</p> <p>Unit cost £520 (3SIF funding)</p> <p>Unit cost £1,340 (all funding)</p> | <p>Assessors concluded that the application had a number of good points, and offered good value for money in terms of unit cost. However, the application did not sufficiently consider alternative provision of employment services and whether Jobs@Masbro would duplicate them. The applicant states a number of individuals do not speak English and therefore cannot access mainstream provision, but no information has been given on how the service would be delivered in a way that overcomes this barrier.</p> <p>Assessors concluded that the service would not sufficiently target beneficiaries from known areas of deprivation and some areas of the budget were considered unnecessary. The application is therefore not prioritised for funding.</p> | <p>not prioritised for funding.</p> |

Appendix 1c: Assessment summary Economic Development

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--------------|---|-----------------------------|---|----------------|
| | <p>mainstream services, advice on financial management and engagement with employers to provide work placements and jobs for participants.</p> <p><i>Funding sought:</i></p> <p><i>Nov 14 to Mar 15: £23,457</i></p> <p><i>Apr 15 to Mar 16: £56,291</i></p> <p><i>Apr 16 to Mar 17: £56,291</i></p> <p><i>Apr 17 to Mar 18: £26,291</i></p> <p><i>Total sought: £192,330</i></p> | | <p>3SIF funding for additional employment support services is likely to be retendered during 2014 with a view to funding commencing early in the 2015-16 financial year. It is therefore suggested that the organisation review the revised service specification when it is advertised in order to consider developing a service model that might deliver the services and outcomes specified.</p> | |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|--|---|---|----------|-------------------|----------|-------------------|----------|--------|----------|---|--|---|
| <p>Age UK:</p> <p>“The Connect Project”</p> <p>Page 103</p> | <p>The Connect Project is designed to improve the quality of life for older people, their families and carers. Its aim is to reduce isolation and loneliness and generate a feeling of safety in the home, at the same time improving physical and mental wellbeing. The Connect Project will develop participatory ways through local activities in which older people could help each other to achieve well-being through social networking and offering volunteering opportunities to local people.</p> <p>Activities include: Exercise, Pilates, Book and a Cuppa, Crafts & sewing, Health promotion & checks, IT & telephone lessons, Silver Surfer Internet Café, Information & advice, Holistic & beauty therapy, Community café, Information & Advice, Escorted Shopping service, In-Touch befriending & Practical support service (weekly to isolated older people), Well-Being Supporters Group (volunteers offering 1:1 support to older people experiencing a difficult period i.e. following a fall or bereavement), Mindgames.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£83,953</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£201,689</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£206,979</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£212,447</td> </tr> <tr> <td>Total:</td> <td>£705,068</td> </tr> </table> | Nov 14 to Mar 15: | £83,953 | Apr 15 to Mar 16: | £201,689 | Mar 16 to Apr 17: | £206,979 | Apr 17 to Mar 18: | £212,447 | Total: | £705,068 | <p>72% of full service cost sought.</p> <p>100% (3,364) beneficiaries will be H&F.</p> <p>Unit cost £210 (3SIF funding)</p> <p>Unit cost £289 (all funding)</p> | <p>Certain parts of the Connect Project such as Information & Advice, Community Café, Escorted shopping service, Book and a Cuppa are considered worth funding and meet the preventative agenda.</p> <p>Overall, assessors felt the unit costs was high, and would expect the organisation to focus 3SIF funding to reach a higher number of unique individuals, increasing creative approaches delivering services and maximising resources it can level in, including charging for some services (such as the café and beauty services) to maximise the service offer. The application asked for core funding for most of their staff, and this cannot be supported in the present financial climate.</p> <p>Whilst service area commissioners noted that there are a number of other befriending services for this user group in LBHF, it appears that there is considerable need for this type of service, and Age UK’s befriending scheme is popular, therefore prioritised for part funding.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | <p>December 2014 to May 2016: £240,000</p> <p>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</p> |
| Nov 14 to Mar 15: | £83,953 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £201,689 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £206,979 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £212,447 | | | | | | | | | | | | | |
| Total: | £705,068 | | | | | | | | | | | | | |
| <p>Alzheimer’s Society;</p> <p>“Dementia Support Worker & DFC”</p> | <p>Funding sought for a Dementia Support Service to support people with dementia and/or their carers who live in the LBHF. The service will identify the barriers people with dementia experience when obtaining a diagnosis, and then accessing both mainstream and statutory services. The service will also support people with dementia and/or their carers who are of a working age and who wish to remain actively employed.</p> <p>Volunteers will be trained as Dementia Friends Champions, and in partnership with the Dementia</p> | <p>98% of full service cost sought.</p> <p>78% (192) beneficiaries will be H&F.</p> <p>Unit cost £765 (3SIF funding)</p> | <p>Assessors felt that the functions of the caseworker to support people with Dementia and their carers should be met by ASC and health.</p> <p>However, the peer support and carers support element of the offer is more in line with preventative agenda. Assessors concluded that this part of the service would support the delivery of a local Dementia Strategy as well as the international focus on Dementia.</p> | <p>December 2014 to May 2016: £22,500</p> <p>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the</p> | | | | | | | | | | |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|---|---|---|--|
| | <p>Support worker will work closely with providers to ensure they are aware of the difficulties people with dementia and their carers may be experiencing whilst trying to access, and make use of their services.</p> <p>Funding sought: Nov 14 to Mar 15: £17,038 Apr 15 to Mar 16: £42,068 Mar 16 to Apr 17: £43,281 Apr 17 to Mar 18: £44,488 Total: £146,875</p> | <p>Unit cost £782 (all funding)</p> | <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Assessors prioritise funding for 1 day per week of the dementia support worker to focus on developing peer support and carers support elements of the service.</p> | <p>best outcomes for residents.</p> |
| <p>Asian Health Agency (TAHA/ Shanti) “Shanti Lunch & Wellness Service”</p> | <p>Funding sought to cover the costs of the centre cook and the running costs of the building. The service aims to improve physical and mental wellbeing amongst older people & older carers and reduce social isolation, primarily through a café service with additional activities that focus on health education and healthy living, reducing isolation and connecting communities. The service (café) would operate 6 days a week, service up to 25 meals a day.</p> <p>Funding sought: Nov 14 to Mar 15: £25,972 Apr 15 to Mar 16: £45,155 Mar 16 to Apr 17: £42,097 Apr 17 to Mar 18: £39,644 Total: £152,868</p> | <p>64% of full service cost sought.</p> <p>90% of beneficiaries (477) will be H&F.</p> <p>Unit cost £320 (3SIF funding)</p> <p>Unit cost £501 (all funding)</p> | <p>A reasonable application, though assessors note that previous similar applications from this organisation have aimed to make the café element a self funding enterprise during previous funding terms. The majority of funding sought is to fund the café cook and building running costs.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Prioritised for part funding.</p> | <p>December 2014 to May 2016: £19,000</p> <p>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</p> |
| <p>Baron’s Court Project (The): “Baron’s Court Project”</p> | <p>Funding sought for the organisation’s daycentre for residents with mental illness and/or are at risk of becoming homeless. The service would also work with people that have a mental illness that are street homeless in LBHF. The service receives referrals from GP’s, CMHT’s, Charing Cross Hospital and Social Workers. The service includes:</p> <ul style="list-style-type: none"> Alcohol and drug free drop-in Mon, Tue and Wed 2-5pm: practical support, showers, laundry and a cost-price café. Tuesday & Thursday 11-1: one-to-one support (mainly benefits advice) plus help with budgeting, | <p>38% of full service cost sought.</p> <p>90% (80) beneficiaries will be H&F.</p> <p>Unit cost £895 (3SIF funding)</p> <p>Unit cost £2,385</p> | <p>Assessors noted the service provides a safe haven service, supporting people with fluctuating mental health needs. The service would likely complement existing services, which focus on recovery. The service will work with a particular cohort, some of whom are challenging and for which sustained recovery is not a realistic goal. Without this service, there would be a high risk to other priority areas (street drinking, street crime, ASB and ASC).</p> <p>Prioritised for funding.</p> | <p>December 2014 to May 2016: £67,500</p> <p>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for</p> |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|---|--|--|--|---------|-------------------|---------|-------------------|---------|--------|----------|---|---|--|
| | <p>housing advice and emotional support.</p> <ul style="list-style-type: none"> Thursday afternoons: Life skills - an 8 week programme including cookery, IT, Arts & Crafts & Living Skill). Fridays: a Women's Group and a BME Group. <p>The service offers users the opportunity to take part in social activities away from the centre.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£34,375</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£82,500</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£82,500</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£82,500</td> </tr> <tr> <td>Total:</td> <td>£281,875</td> </tr> </table> | Nov 14 to Mar 15: | £34,375 | Apr 15 to Mar 16: | £82,500 | Mar 16 to Apr 17: | £82,500 | Apr 17 to Mar 18: | £82,500 | Total: | £281,875 | <i>(all funding)</i> | | <i>residents.</i> |
| Nov 14 to Mar 15: | £34,375 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £82,500 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £82,500 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £82,500 | | | | | | | | | | | | | |
| Total: | £281,875 | | | | | | | | | | | | | |
| <p>Bishop Creighton House: "Homeline"</p> | <p>Funding sought for Homeline, a telephone based service which aims to reduce the loneliness and isolation felt by older people in Hammersmith and Fulham through greater social contact and increased activity. Homeline volunteers provide telephone befriending, plus home visits, help with day to day tasks, walking outdoors and hospital visits.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£34,119</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£81,885</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£81,885</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£81,885</td> </tr> <tr> <td>Total:</td> <td>£279,774</td> </tr> </table> | Nov 14 to Mar 15: | £34,119 | Apr 15 to Mar 16: | £81,885 | Mar 16 to Apr 17: | £81,885 | Apr 17 to Mar 18: | £81,885 | Total: | £279,774 | <p><i>60% of full service cost sought.</i></p> <p><i>100% (280) beneficiaries will be H&F.</i></p> <p><i>Unit cost £999 (3SIF funding)</i></p> <p><i>Unit cost £1,652 (all funding)</i></p> | <p>A well run and popular service, although assessors view was that the unit cost is very high, particularly given the high level of volunteer hours input (on average 3500 a year = £23.40 per hour). For such a small service, assessors felt the organisation could manage the service from within their existing overall management structure. Beneficiary costs were considered prohibitively high and this element of the service budget is not recommended for funding.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Assessors prioritise funding towards the project worker and volunteer co-ordinator plus some running costs.</p> | <p><i>December 2014 to May 2016: £96,834</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £34,119 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £81,885 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £81,885 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £81,885 | | | | | | | | | | | | | |
| Total: | £279,774 | | | | | | | | | | | | | |
| <p>deafPLUS: "Living with hearing loss"</p> | <p>Funding sought for a service designed to support older people to manage the difficulties experienced by losing their hearing through the ageing process. This is achieved by providing access to appropriate information, skills and services in an empathic learning environment.</p> <p>Funding sought:</p> | <p><i>30% of full service cost sought.</i></p> <p><i>100% (130) beneficiaries will be H&F.</i></p> | <p>The service proposal offered a number of benefits for local residents with special needs, although some older people's services already support older people with a range of disabilities, including hearing loss.</p> <p>A contribution towards the cost of this service has been included in a bid for Public Health funding.</p> | <p><i>December 2014 to May 2016: £18,000</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is</i></p> | | | | | | | | | | |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|--|---|--|--|
| | Nov 14 to Mar 15: £7,000 Apr 15 to Mar 16: £15,000 Mar 16 to Apr 17: £15,000 Apr 17 to Mar 18: £15,000 Total: £52,000 | <i>Unit cost £400 (3SIF funding)</i> <i>Unit cost £1,350 (all funding)</i> | Assessors concluded the service would likely offer valuable additional support to local residents with hearing impairments and prioritise funding for this service. | <i>allocated to deliver the best support for the sector and the best outcomes for residents.</i> |
| East European Advice: “Outreach to Elderly East Europeans” Page 106 | Funding sought to provide befriending and welfare support services to the elderly residents with Eastern European backgrounds. Funding sought: Nov 14 to Mar 15: £4,717* Apr 15 to Mar 16: £11,322* Mar 16 to Apr 17: £11,322* Apr 17 to Mar 18: £11,322* Total: £38,683 *assumed as figures are not clear in application | <i>92% of full service cost sought.</i> <i>100% (68) beneficiaries will be H&F.</i> <i>Unit cost £569 (3SIF funding)</i> <i>Unit cost £621 (all funding)</i> | Assessors felt the application lacked clarity in a number of areas. The budget was unclear and essential information was missing, which weakened the application overall. Welfare benefits advice does not fit under this service area. Assessors concluded that for such a small cohort of users, funding to support the befriending element of the service would be better suited to a small grants type of funding programme. Not prioritised for funding | Not prioritised for funding. |
| Foundation 66 “Older People’s Alcohol and Health Services” | Funding sought to provide a home based recovery services for H&F residents who are over 50, experiencing alcohol related problems and who have difficulty accessing mainstream treatment services. Existing treatment services are unable to respond to those requiring home based services due to lack of capacity. The service will employ a Substance Misuse Practitioner and a Volunteer Co-Ordinator to continue the existing service and enhance the capacity with volunteer mentoring. All service users will receive a home based comprehensive substance misuse assessment and risk assessment which will inform an individualised and client centred care and recovery plan, engaging care and support services where appropriate. The service will develop a team of volunteers to support users to access mainstream services in line with their agreed care and recovery plans, support | <i>100% of full service cost sought.</i> <i>100% (260) beneficiaries will be H&F.</i> <i>Unit cost £771 (3SIF funding)</i> <i>Unit cost £771 (all funding)</i> | Assessors agreed that the “comprehensive assessment” and other elements of the service should be met by commissioned and statutory services, and were not sufficiently preventative in nature. Not prioritised for funding. | Not prioritised for funding. |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|--|---|--|
| | <p>carers to understand alcohol related issues and access their own assessment, and delivery alcohol awareness training to statutory and non statutory staff in adult social care services.</p> <p>Funding sought: Nov 14 to Mar 15: £25,111 Apr 15 to Mar 16: £57,345 Mar 16 to Apr 17: £58,404 Apr 17 to Mar 18: £59,553 Total: £200,413</p> | | | |
| <p>Fulham Good Neighbours Service:</p> <p>FGNS”</p> <p>Page 107</p> | <p>Funding sought to help local older people overcome social isolation & loneliness and to help people remain active & independent. The service will achieve increases in social contact, people getting out and about, and independence. The service will offer 1-2-1 befriending, social events, help with getting out and about, practical help in and around the home and information and signposting.</p> <p>Funding sought: Nov 14 to Mar 15: £25,833 Apr 15 to Mar 16: £59,000 Mar 16 to Apr 17: £54,500 Apr 17 to Mar 18: £49,500 Total: £188,833</p> | <p>59% of full service cost sought.</p> <p>100% (approx. 1,090) beneficiaries will be H&F</p> <p>Unit cost £138 (3SIF funding)</p> <p>Unit cost £234 (all funding)</p> | <p>Assessors felt this was a strong application – noted that the organisation is seeking to expand their service beyond their previous geographical catchment area, which is good.</p> <p>Assessors felt the number of unique individuals to benefit was overly ambitious – and the service is likely to support around 850 individuals.</p> <p>The unit cost was considered high for the type of service, but assessors considered funding of around £50 per person would be a good value for money offer.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Prioritised for funding.</p> | <p>December 2014 to May 2016: £67,500</p> <p>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</p> |
| <p>H&F Mencap:</p> <p>“Community Inclusion”</p> | <p>Funding sought to enable Mencap to utilise existing community facilities, developing tailor-made community packages to support users of the service to access meaningful day and evening local community activities, including mainstream leisure, sport, recreation, cultural activities, community events, social clubs, developing skills to increase independence, confidence and skills for life.</p> <p>Funding sought:</p> | <p>100% of full service cost sought.</p> <p>100% (120) beneficiaries will be H&F.</p> <p>Unit cost £2,162</p> | <p>Comments merged for both Mencap applications in this service area:</p> <p>The target group is in need of support and the organisation has a history of delivering this very specialised support. Assessors recognised considerable overlap between the aims of “Community Inclusion” and “Safety Net People First” service proposals. Assessors felt it would be highly likely that there will be a lot of overlap of service</p> | <p>December 2014 to May 2016: £30,000</p> <p>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver</p> |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|---|--|--|---|
| | Nov 14 to Mar 15: £15,800 Apr 15 to Mar 16: £39,100 Mar 16 to Apr 17: £40,300 Apr 17 to Mar 18: £41,500 Total: £136,700 | (3SIF funding) Unit cost £2,162 (all funding) | users between the two services and therefore assessed the two applications together. The SNPF was deemed to be the stronger application and is recommended for a higher proportion of funding with the remit to also deliver the Community Inclusion activities and outcomes. | the best support for the sector and the best outcomes for residents. |
| H&F Mencap: “Safety Net People First” Page 108 | Funding sought for Safety Net People First (SNPF), a service user participation and self-advocacy group that aims to empower individuals with learning disabilities living in the LBHF to become equal and active citizens in the community supported by a co-ordinator who actively supports the development of meaningful volunteering opportunities for members. Funding sought: Nov 14 to Mar 15: £18,800 Apr 15 to Mar 16: £46,500 Mar 16 to Apr 17: £47,700 Apr 17 to Mar 18: £49,130 Total: £162,130 | 100% of full service cost sought. 100% of beneficiaries will be H&F. Unit cost £1,139 (3SIF funding) Unit cost £1,139 (all funding) | Funding for both HF Mencap services has been included in a bid for Public Health funding. Both services are prioritised for funding, with higher priority for Safety Net People First. | December 2014 to May 2016: £67,499 Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents. |
| H&F Mind: “Living Well (50+)” | Funding sought for a service for residents that are rehabilitating into the community after a hospital stay and for those 50+ who are struggling with their wellbeing (mental or physical health) as a result of being isolated. Funding sought: Nov 14 to Mar 15: £6,076. Apr 15 to Mar 16: £13,448 Mar 16 to Apr 17: £13,360 Apr 17 to Mar 18: £13,258 Total: £46,141 | 100% of full service cost sought. 100% (350) beneficiaries will be H&F. Unit cost £132 (3SIF funding) Unit cost £132 (all funding) | Assessors felt the service was likely to deliver outcomes in part, particularly for those living alone, but would be highly dependent on other organisations to deliver the proposed suite of services. LBHF already fund an intensive recovery service, OT led, for support for up to a certain no. of sessions, which can be continued with Direct Payments, which supports transition to home from hospital and includes transition in changes in services or circumstances. The service proposal was considered reasonable, but assessors were not convinced there is a gap in services. A number of other services are available in the community for isolated older people, e.g. BCH, Age UK etc. Not prioritised for funding. | Not prioritised for funding. |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|--|--|---|---|---------|-------------------|---------|-------------------|---------|--------|----------|--|--|-------------------------------------|
| London Irish Centre: “Living Well, living independent & living Irish” | <p>The funding is requested for a holistic, culturally sensitive, welfare and wellbeing programme for residents who claim to be wholly or partly Irish and are age 50+.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£17,504</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£42,008</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£42,008</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£42,008</td> </tr> <tr> <td>Total:</td> <td>£143,528</td> </tr> </table> | Nov 14 to Mar 15: | £17,504 | Apr 15 to Mar 16: | £42,008 | Mar 16 to Apr 17: | £42,008 | Apr 17 to Mar 18: | £42,008 | Total: | £143,528 | <p><i>39% of full service cost sought.</i></p> <p><i>100% of 1923 beneficiaries will be H&F.</i></p> <p><i>Unit cost £75 (3SIF funding)</i></p> <p><i>Unit cost £191 (all funding)</i></p> | <p>Assessors did not conclude there is a need for a specific Irish service in the borough, particularly as a range of befriending and wellbeing services are available to the entire 50+ population. Welfare benefits advice are accessible to the Irish community and assessors concluded insufficient evidence has been provided to support a targeted service.</p> <p>Not prioritised for funding.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £17,504 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £42,008 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £42,008 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £42,008 | | | | | | | | | | | | | |
| Total: | £143,528 | | | | | | | | | | | | | |
| Nubian Life Resource Centre LTD: “NIA” | <p>Nubian Life is seeking funding over 3 years to employ a Volunteer Coordinator to develop two community hubs operating on the White City & Wormholt Estates. The Hubs will create career development opportunities for local residents to train as Hub Coordinators. The hubs will offer low income families, single households, NEET and older people the opportunity to engage in life style modules to reduce debt, make healthy life style choices and engage in educational and social activities through cultural, social networking and sequence learning.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£20,833</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£50,000</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£50,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£45,000</td> </tr> <tr> <td>Total:</td> <td>£165,833</td> </tr> </table> | Nov 14 to Mar 15: | £20,833 | Apr 15 to Mar 16: | £50,000 | Mar 16 to Apr 17: | £50,000 | Apr 17 to Mar 18: | £45,000 | Total: | £165,833 | <p><i>97% of full service cost sought.</i></p> <p><i>100% (340) beneficiaries will be H&F.</i></p> <p><i>Unit cost £485 (3SIF funding)</i></p> <p><i>Unit cost £498 (all funding)</i></p> | <p>Assessors felt the service offer did not clearly set out the health and wellbeing benefits to be gained by participants and there was a high degree of overlap with other programmes delivered in the target area.</p> <p>An interesting proposition and an encouraging expansion of the organisations core business and the service offered reasonable value for money. However, the applicant is encouraged to seek alternative health related funding for the expansion of the Expert Patients Programme included in this application.</p> <p>Not prioritised for funding.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £20,833 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £50,000 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £50,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £45,000 | | | | | | | | | | | | | |
| Total: | £165,833 | | | | | | | | | | | | | |
| Open Age: “Linked in and Active Programme” | <p>Funding sought to work with older people who live on low incomes to improve their health & wellbeing and thus enable them to live independently within the community for longer.</p> <p>The Link-Up element of the service will reach out to people age 50+ in primarily deprived areas of H&F through a dedicated worker. They will support and encourage people into activities offered by both Open</p> | <p><i>94% of full service cost sought.</i></p> <p><i>100% of 490 beneficiaries will be H&F.</i></p> <p><i>Unit cost £824</i></p> | <p>Assessors concluded that the Link-up service model operates well elsewhere. The model identifies and motivates individuals and then enables them to continue to access services/activities unassisted. The activities the applicant proposes are widely available from other providers, but the Link-Up element is not yet available locally across different providers.</p> | <p><i>December 2014 to May 2016: £57,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver</i></p> | | | | | | | | | | |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|--|--|--|----------|-------------------|----------|-------------------|----------|--------|----------|--|--|--|
| <p>Page 110</p> | <p>Age and other. The project will aim to reach older people who are socially excluded, less motivated, or more isolated (perhaps as a result of bereavement, health issues, or a fear of crime) and provide encouragement and continuing support to help them choose an activity that interests them, and then help build their confidence to initially access health related activity sessions. Once introduced to an activity and taken to the first session, Volunteer Champions will offer ongoing peer support to the individual if appropriate.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£42,335</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£106,821</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£122,022</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£132,436</td> </tr> <tr> <td>Total:</td> <td>£403,614</td> </tr> </table> | Nov 14 to Mar 15: | £42,335 | Apr 15 to Mar 16: | £106,821 | Mar 16 to Apr 17: | £122,022 | Apr 17 to Mar 18: | £132,436 | Total: | £403,614 | <p><i>(3SIF funding)</i></p> <p><i>Unit cost £876 (all funding)</i></p> | <p>Assessors would like to see the service recruit volunteers earlier in the funding term than has been anticipated in the application.</p> <p>In general, the assessors thought this was a well-considered application that seeks to make good use of underutilised community venues. The application states high level of need in the over 75 age group, but the vast majority of users are 50-74. Unit costs are high, with little match funding in place.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Prioritised for funding for Link-Up element of the service, and with a requirement that the service reaches at least 500 unique individuals over the funding term. Users should be age 65 and over and the majority of users must be over 75.</p> | <p><i>the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £42,335 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £106,821 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £122,022 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £132,436 | | | | | | | | | | | | | |
| Total: | £403,614 | | | | | | | | | | | | | |
| <p>SMART (St Mary Abbots Rehabilitation & Training):</p> <p>“SMART”</p> | <p>Funding sought for a day service for Hammersmith and Fulham clients with mental health needs. The service would promote recovery. Working closely with the client and their care team the applicant proposes to create a recovery plan and support the users achievements against these. The service in general is designed to deliver outcomes against the Social Inclusion Unit’s Framework for mental health day services</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£1,000</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£14,000</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£15,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£15,000</td> </tr> <tr> <td>Total:</td> <td>£45,000</td> </tr> </table> | Nov 14 to Mar 15: | £1,000 | Apr 15 to Mar 16: | £14,000 | Mar 16 to Apr 17: | £15,000 | Apr 17 to Mar 18: | £15,000 | Total: | £45,000 | <p><i>3% of full service cost sought.</i></p> <p><i>33% of beneficiaries will be H&F) – 100.</i></p> <p><i>Unit cost £450 (3SIF funding)</i></p> <p><i>Unit cost £13,289 (all funding)</i></p> | <p>The service is located in RBKC and serves some H&F users already. Assessors concluded that the application did consider some other services available, but not existing day opportunity, mental health and employment services that are currently available.</p> <p>Assessors felt this was a well considered application, but that the outcomes were overly ambitious and were not specific enough. Assessors also noted that clients are likely to be engaged with secondary mental health services and subject to CPA or be FACS eligible and this service would not therefore be appropriate for this funding. Day Opportunity services are commissioned by ASC and are not considered preventative in terms of suitable for funding by 3SIF.</p> | <p>Not prioritised for funding.</p> |
| Nov 14 to Mar 15: | £1,000 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £14,000 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £15,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £15,000 | | | | | | | | | | | | | |
| Total: | £45,000 | | | | | | | | | | | | | |
| <p>Urban Partnership</p> | <p>Funding sought to enable older people to live independently reducing their need for high level care.</p> | <p><i>80% of full service cost</i></p> | <p>Assessors felt this was a reasonable application but that unit costs were extremely high. A number of</p> | <p><i>December 2014 to May 2016: £64,500</i></p> | | | | | | | | | | |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|--|-----------------------------|--------------------|-------------------|---------|-------------------|---------|-------------------|---------|--|---|---|--|---|
| <p>Group:</p> <p>“Masbro Older Peoples Access Service”</p> <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 111</p> | <p>The service would include:</p> <ul style="list-style-type: none"> • Weekly tea clubs with guest speakers and activities • Local visits to places of interest • Celebration lunches at Eid, Christmas etc. • A whole day summer outing • Information and access to mainstream services through a service information pack • Running of the Masbro Elders Forum • A Digital Inclusion programme • home visiting service offering companionship and supporting • Home risk assessments • Health and fitness activities at the Masbro Centre • Guidance on healthy living and eating • IAG on keeping warm in winter and hydrated in summer • Information and assistance in managing finances • A brokering service whereby people can access ‘in home’ personal services to maintain their appearance and external physical health <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£25,000</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£60,000</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£60,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£60,000</td> </tr> <tr> <td>Total:</td> <td>£205,000</td> </tr> </table> | Nov 14 to Mar 15: | £25,000 | Apr 15 to Mar 16: | £60,000 | Mar 16 to Apr 17: | £60,000 | Apr 17 to Mar 18: | £60,000 | Total: | £205,000 | <p>sought.</p> <p>100% (160) beneficiaries will be H&F</p> <p>Unit cost £1,281 (3SIF funding)</p> <p>Unit cost £1,592 (all funding)</p> | <p>activities would be delivered by other services (People First Service Directory, Home Risk Assessments, Advice on coping with adverse weather) and a range of activities for health and fitness are widely available already. Assessors felt some activities should not require financial support from the council (day trips out, running of the Elders Forum), and some services are covered by other 3SIF service areas (financial inclusion and digital inclusion).</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Assessors prioritised funding for one post and some running expenses, but no rental costs, and would expect the organisation to deliver a service to at least 120 unique individuals over the initial 18 month funding term.</p> | <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £25,000 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £60,000 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £60,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £60,000 | | | | | | | | | | | | | |
| Total: | £205,000 | | | | | | | | | | | | | |
| <p>West and North West London Vietnamese Association:</p> <p>“Vietnamese Elderly People”</p> | <p>Funding sought for a weekly Luncheon Club with drop in session, health advice, keep fit exercise, home visits and befriending for the Vietnamese and Chinese elder community age 50 plus, to prevent social isolation.</p> <p>Funding also sought to provide basic informal IT and ESOL classes to improve language and digital skills, to promote independent living.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td>£7,600</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£22,790</td> </tr> <tr> <td>Mar 16 to Apr 17:</td> <td>£22,790</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£22,790</td> </tr> </table> | Nov 14 to Mar 15: | £7,600 | Apr 15 to Mar 16: | £22,790 | Mar 16 to Apr 17: | £22,790 | Apr 17 to Mar 18: | £22,790 | <p>58% of full service cost sought.</p> <p>66% (125) beneficiaries will be H&F.</p> <p>Unit cost £608 (3SIF funding)</p> | <p>Assessors felt there is a need to support this group of residents as there is a definite language barrier for the older Vietnamese/Chinese community. However assessors felt the the 50-64 age cohort should be able to address the language barrier and that the service could be prioritised for much older cohort who are likely unable to be able to significantly improve English language skills.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> <p>Prioritised for funding to support over 65 age group,</p> | <p><i>December 2014 to May 2016: £22,500</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for</i></p> | | |
| Nov 14 to Mar 15: | £7,600 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £22,790 | | | | | | | | | | | | | |
| Mar 16 to Apr 17: | £22,790 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £22,790 | | | | | | | | | | | | | |

Appendix 1d: Assessment summary, Health & Wellbeing

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|--|---|---|------------------------------------|
| | Total: £75,970 | | with the expectation that the majority of users will be 75+. | <i>residents.</i> |
| <p>West London Centre for Counselling:</p> <p>“Counselling Service”</p> <p>Page 112</p> | <p>Funding sought to contribute to the overall costs of providing free psychological counselling support to individuals who live and work in H&F. Clients access the service via their GP, and most often are facing a range of mental health problems and are at a serious crisis point in their lives, experiencing problems such as anxiety, depression, relationship difficulties, bereavement, sexual and physical abuse, as well as those experiencing issues around drug and alcohol addiction, and those affected by HIV/AIDS.</p> <p>The service offers a 12-week model of counselling, committed to providing choice and flexibility to each client. The service is available in 14 different languages and offers a range of counselling orientations – psychodynamic, cognitive and humanistic approaches – whatever is appropriate to the client’s needs.</p> <p>Funding sought: Nov 14 to Mar 15: £16,666 Apr 15 to Mar 16: £40,000 Mar 16 to Apr 17: £40,000 Apr 17 to Mar 18: £40,000 Total: £136,500</p> | <p><i>13% of full service cost sought.</i></p> <p><i>2,900 H&F beneficiaries</i></p> <p><i>Unit cost £47 (3SIF funding) per person, and £36 per hour</i></p> <p><i>Unit cost £361 (all funding)</i></p> | <p>The service is funded by CCG and Public Health, though figures have not been provided regarding what level of H&F residents these contracts are funded to support. Assessors concluded that the service would continue should 3SIF funding not be allocated, and that funding for this type of service better meets funding priorities of adult social care, health and public health.</p> <p>Not prioritised for funding.</p> | <p>Not prioritised for funding</p> |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|--|--|------------------------------|
| Advance: “Advance Advocacy” Page 113 | Funding sought to, with partner agencies, deliver primary prevention, early help and effective safeguarding of children, young people, families and communities by: <ul style="list-style-type: none"> • Targeting young people, schools and children’s services, and local community groups • Extending referral pathways • Supporting young women experiencing domestic violence • Providing casework advice, workshops and training. Amount requested: Nov 14 to Mar 15: £76,890 Apr 15 to Mar 16: £187,080 Apr 16 to Mar 17: £189,340 Apr 17 to Mar 18: £191,630 total: £644,940 | <i>39% of full service cost sought.</i> <i>95% (805) beneficiaries will be H&F.</i> <i>Unit cost £159 (3SIF funding)</i> | It is currently proposed that Domestic Violence services are to be recommissioned across Tri-Borough as Violence Against Women and Girls services. 3SIF funding for this type of service will be part of the budget for VAWG commissioning and the organisation is therefore encouraged to review the service specification for VAWG when it is advertised to determine whether a service proposal can be put forward for VAWG funding. Should Tri-Borough commissioning of VAWG service not proceed, officers will review applications received for Domestic Violence related services and determine which services will be recommended for funding from April 2015. Assessors therefore recommend extending the current contract and funding to Advance until 31 st March 2015 until future commission intentions and processes are clear. Prioritise for funding an extension of the organisation’s existing contract until 31 st March 2015, at which point the contract will end, with no further extensions to be offered. | Dec 14 to Mar 15: £35,500 |
| Broadway: “Brief Interventions” | Funding sought to deliver community outreach and 1-2-1 services with East European community. The service would focus on 3 key strands: <ol style="list-style-type: none"> 1. <u>Central and Eastern Europeans</u> who have little access to housing, benefits or mainstream services. Activities will include: <ul style="list-style-type: none"> • assessments and casework on housing and immigration, action plans to address drugs and alcohol use and advocate for reconnection • EET schemes for those able to work • Workshops on Community Safety, ESOL, Impact of crime and Citizenship | <i>100% of full service cost sought.</i> <i>100% (100) beneficiaries will be H&F.</i> <i>Unit cost £5,692 (3SIF funding)</i> | Assessors felt the application had some merit, however the unit cost is considered prohibitively expensive with a number of assumptions unproven in the application. Assessors considered the targets to be overly ambitious for what is considered to be a problematic cohort of service users. Not prioritised for funding. | Not prioritised for funding. |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|--|--|--|-------------------------------------|----------|-------------------|----------|-------------------|----------|--------|----------|--|--|--|
| <p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 114</p> | <ul style="list-style-type: none"> • diversionary schemes to deter from crime • Recruitment of volunteers from Eastern Europe with specialist language skills <p>2. Brief Interventions with complex needs users. Activities will include:</p> <ul style="list-style-type: none"> • Assessment and case work to determine offending patterns, drugs and alcohol misuse, mental health, triggers for use and housing. Actions plans for short term interventions to resolve crisis • Link in and attend existing meetings with statutory and voluntary services to identify key people who require an intervention or mediation • Facilitate group workshops about understanding victims, citizenship, pre-contemplation to change and anger management • Undertake joint outreach shifts with the Community Safety teams and support the work of the SNT <p>3. Community Safety and Outreach: outreach to licensed premises in the local area to educate about responsible sale of alcohol to vulnerable adults and the effects it can have on the local area and personal lives. We will also take part in outreach shifts on Shepherds Bush Green to target ASB, Street Drinking, drug use and aggressive behaviour.</p> <p>Amount requested:</p> <table style="width: 100%; border: none;"> <tr> <td style="padding-right: 20px;">Nov 14 to Mar 15:</td> <td>£41,000</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£102,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£102,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£102,000</td> </tr> <tr> <td>total:</td> <td>£347,000</td> </tr> </table> | Nov 14 to Mar 15: | £41,000 | Apr 15 to Mar 16: | £102,000 | Apr 16 to Mar 17: | £102,000 | Apr 17 to Mar 18: | £102,000 | total: | £347,000 | | | |
| Nov 14 to Mar 15: | £41,000 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £102,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £102,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £102,000 | | | | | | | | | | | | | |
| total: | £347,000 | | | | | | | | | | | | | |
| <p>Calm: <i>“Restorative</i></p> | <p>Funding sought to provide conflict resolution between victims and offenders. CALM will provide a safe environment for individuals who have problems with</p> | <p><i>19% of full service cost sought.</i></p> | <p>Assessors found the application did not present a sufficiently robust business case, and found it difficult to identify what would be undertaken in</p> | <p>Not prioritised for funding.</p> | | | | | | | | | | |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|---|--|--|------------------------------|
| <p><i>Justice Service</i></p> <p>Page 115</p> | <p>another person to resolve them. The service will assist victims to ask questions and have the harm caused acknowledged or addressed. Offenders will have the opportunity to repair the harm they have caused.</p> <p>The service will source cases which are suitable for this procedure and if the parties agree voluntarily to take part. This provision will support the police safer neighbourhood units to manage disputes that are a significant issue for the individuals but is not serious enough for an arrest. Additionally, if a conditional caution is given CALM can manage the process impartially by helping the offender write their letter of apology and passing it on to the victim.</p> <p>Amount requested: Nov 14 to Mar 15: £5,000 Apr 15 to Mar 16: £12,000 Apr 16 to Mar 17: £12,000 Apr 17 to Mar 18: £12,000 total: £41,000</p> | <p>33% (30) beneficiaries will be H&F.</p> <p>Unit cost £157 (3SIF funding)</p> <p>Unit cost £827 (all funding)</p> | <p>order to achieve the outcomes. Assessors did not feel the outcomes stated would significantly impact on LBHF priorities. The number of beneficiaries was considered low, and figures in the application and accompanying spreadsheet did not match.</p> <p>Not prioritised for funding.</p> | |
| <p>Domestic Violence Intervention Project:</p> <p><i>“Domestic Abuse Community Intervention & Support”</i></p> | <p>Funding sought to deliver a service to increase the safety of women, young people and children affected by domestic abuse in the borough through a service that holds perpetrators to account for their behaviour and provides emotional and practical support to their ex/partners. 18 men would be engaged with per year to encourage cessation of violent behaviour. The overall aim of the service is to reduce the prevalence of domestic abuse in the borough and increase awareness of its harmful effects in order to contribute to safer communities and neighbourhoods.</p> <p>Amount requested: Nov 14 to Mar 15: £27,873 Apr 15 to Mar 16: £64,119 Apr 16 to Mar 17: £65,402 Apr 17 to Mar 18: £66,710</p> | <p>100% of full service cost sought.</p> <p>100% (500) beneficiaries will be H&F.</p> <p>Unit cost £448 (3SIF funding)</p> | <p>It is currently proposed that Domestic Violence services are to be recommissioned across Tri-Borough as Violence Against Women and Girls services. 3SIF funding for this type of service will be part of the budget for VAWG commissioning and the organisation is therefore encouraged to review the service specification for VAWG when it is advertised to determine whether a service proposal can be put forward for VAWG funding. Should Tri-Borough commissioning of VAWG service not proceed, officers will review applications received for Domestic Violence related services and determine which services will be recommended for funding from April 2015.</p> <p>Not prioritised for funding.</p> | Not prioritised for funding. |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|---|---|---|--|
| | total: £224,104 | | | |
| <p>Only Connect UK:</p> <p><i>“OC West”</i></p> | <p>Funding sought for a members’ club in White City, W12, for people aged 16-25 who are unemployed and at risk of offending when they first join. The service aims to support members into employment, to help them develop their talents and passions (including through starting their own businesses), and to give them opportunities to make a contribution to the wider community. OC West sees itself as a partner of other local organisations supporting young people and their families.</p> <p>The funding requested will support a number of key projects targeted to benefit various groups present in White City. The projects will work to provide a number of projects to engage young people, support families, and create greater community cohesion in an area that has been identified as needing support to create a more positive community.</p> <p>The services identified will offer a holistic approach to supporting people away from offending behaviours. Whilst the primary focus will be to support members, projects will also extend to address the needs of the wider community. By creating a platform for young or disengaged people to voice their opinions in a production environment, through the online radio and forums; as well as instilling a sense of community pride, through art festivals and engagement projects, OC West will make an active contribution to breaking desisting behaviours and contribute to safer, happier and healthier members of the community.</p> <p>Amount requested: Nov 14 to Mar 15: £50,000 Apr 15 to Mar 16: £105,000 Apr 16 to Mar 17: £125,000 Apr 17 to Mar 18: £100,000 total: £375,000</p> | <p><i>34% of full service cost sought.</i></p> <p><i>80% (702) beneficiaries will be H&F.</i></p> <p><i>Unit cost £534 (3SIF funding)</i></p> <p><i>Unit cost £ 1,562 (all funding)</i></p> | <p>Assessors felt the service proposal offered some interesting elements. An existing pan-London service, the funding is likely to offer valuable additionality for local residents. However, high competition for funding means that not all elements of the service are recommended for funding and therefore officers recommend funding for Enterprise Skills, training & practical experience and Safer Neighbourhood activities.</p> <p>The offer of funding is dependent on the applicant evidencing that alternative funding sources have been secured to deliver the service (listed as “major donors” in the application budget detail).</p> | <p><i>December 2014 to May 2016: £48,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|--|---|---|--|
| <p>Outside Chance:</p> <p><i>“It’s Your Choice – I didn’t know that”</i></p> <p>Page 117</p> | <p>Funding sought to deliver high impact, early intervention, anti-crime, anti-gang workshops in primary and secondary schools, youth and community groups in the 6 West London Network boroughs including Hammersmith and Fulham.</p> <p>Primary Schools: ‘It’s YOUR Choice!’ is a simple to understand, ‘consequences’ style, information packed workshop aimed at Year 6 students.</p> <p>Secondary Schools: Similar to the Primary School module but with a running time of 50-60 minutes to meet the more structured periods in secondary schools and with a more forceful message since, invariably, some of the students may be involved in antisocial and disruptive behaviour, having already made the wrong choices of friends at their new school.</p> <p>Youth Groups and Pupil Referral Units [PRUs]: A similar service to that provided in secondary schools but with a more flexible approach and more time allocated to Q&A.</p> <p>Community Groups: An information-packed hour for parents who may be having difficulties with their children at both primary and secondary school, still with a ‘consequences’ approach, outlining the pitfalls which can befall a family due to the actions of one or two of their children.</p> <p>Amount requested: Nov 14 to Mar 15: £8,750 Apr 15 to Mar 16: £21,000 Apr 16 to Mar 17: £21,000 Apr 17 to Mar 18: £21,000 total: £71,750</p> | <p><i>77% of full service cost sought.</i></p> <p><i>89% (5,300) beneficiaries will be H&F.</i></p> <p><i>Unit cost £14 (3SIF funding)</i></p> <p><i>Unit cost £ 18 (all funding)</i></p> | <p>Assessors considered the service to offer an excellent unit costs and that the organisation has evidenced that an impressive throughput can be achieved. Some weaknesses in outcomes and target measures, but overall the activities are likely to achieve the desired outcomes.</p> <p>Prioritised for funding, on condition of more robust outcomes being developed with support from the local authority that can more directly link the service with the prevalence of crime in the borough.</p> | <p><i>December 2014 to May 2016: £30,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| <p>Standing Together Against</p> | <p>This service will ensure that every victim of a domestic violence related crime in LBHF is offered a coordinated response to that crime.</p> | <p><i>95% of full service cost sought.</i></p> | <p>It is currently proposed that Domestic Violence services are to be recommissioned across Tri-Borough as Violence Against Women and Girls</p> | <p>Dec 14 to Mar 15: £18,750</p> |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|---|---|--|---|
| Domestic Violence: “The Justice & Safety Project” | Amount requested: Nov 14 to Mar 15: £18,000 Apr 15 to Mar 16: £48,000 Apr 16 to Mar 17: £48,720 Apr 17 to Mar 18: £49,450 total: £164,170 | <i>100% (1,229) beneficiaries will be H&F.</i> <i>Unit cost £134 (3SIF funding)</i> <i>Unit cost £ 140 (all funding)</i> | services. 3SIF funding for this type of service will be part of the budget for VAWG commissioning and the organisation is therefore encouraged to review the service specification for VAWG when it is advertised to determine whether a service proposal can be put forward for VAWG funding. Should Tri-Borough commissioning of VAWG service not proceed, officers will review applications received for Domestic Violence related services and determine which service/s will be recommended for funding from April 2015 Assessors therefore recommend extending the current contract and funding to STADV until 31 st March 2015, at which point the contract will end and no further extensions will be offered. | |
| St. Giles Trust: SOS Hammersmith & Fulham” | Funding sought to help young people involved in the criminal justice system, move away from a life of crime. In particular, the project targets those involved with gangs and persistent offenders who have shown a desire to move away from these types of activities. Amount requested: Nov 14 to Mar 15: £22,058 Apr 15 to Mar 16: £54,888 Apr 16 to Mar 17: £55,985 Apr 17 to Mar 18: £57,106 total: £190,037 | <i>75% of full service cost sought.</i> <i>100% (80) beneficiaries will be H&F.</i> <i>Unit cost £2,375 (3SIF funding)</i> <i>Unit cost £3,157 (all funding)</i> | Assessors felt the service offers potential benefits to a client cohort traditionally difficult to work with. The service was clear and well presented, though some elements of the service proposal are considered to be delivered by other services. Assessors prioritise the offer of funding towards some salary costs, but not overheads. Funding recommended for the service, targeting 30 users in their early 20s, but not provision to 16-18 year olds as this is covered by Troubled Families work. | <i>December 2014 to May 2016: £57,000</i> <i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i> |
| Victim Support: “Antisocial Behaviour Project” | Service proposed will provide support for both Victims and Witnesses of crime in three main areas; Emotional support, Information and Practical Help The project will work in partnership with the ASB Teams, Police and housing providers to encourage early identification of vulnerable victims of ASB. Once in | <i>100% of full service cost sought.</i> <i>100% (940) beneficiaries will be H&F.</i> | Assessors concluded that the outcomes given are those of the organisation rather than of the specific service. A large amount of the service is already provided by LBHF (ASB unit) – it is a statutory service of the Council. Significant level of funding allocated for rent, monitoring and evaluation. Assessors concluded the case for | Not prioritised for funding. |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|---|---|-------------------------------------|
| | <p>contact with the service a full risk assessment will be completed by the ASB worker and a support plan developed to outline how the needs of the victim can be addressed.</p> <p>Amount requested:</p> <p>Nov 14 to Mar 15: £16,658</p> <p>Apr 15 to Mar 16: £36,964</p> <p>Apr 16 to Mar 17: £37,729</p> <p>Apr 17 to Mar 18: £38,479</p> <p>total: £129,830</p> | <p><i>Unit cost £138 (3SIF funding)</i></p> <p><i>Unit cost £ 138 (all funding)</i></p> | <p>recruiting a full time project manager was not made and were unclear what the additionality to the existing service provided by Victim Support (which is not LBHF funded) would be.</p> <p>Not prioritised for funding.</p> | |
| <p>Victim Support:</p> <p>“Community Engagement Project”</p> <p>Page 119</p> | <p>Funding sought to continue the current VS service to victims and witnesses of crime who live and work in the borough. The service offer includes:</p> <ul style="list-style-type: none"> • Support people in accordance with their needs as victims/witnesses of crime. • Review and enhance the awareness of these needs to relevant agencies in the borough and promote Victim Support services. • Assess all referrals and enable service users to access the support or services appropriate to their needs and where required act as an advocate. • Appraise and maintain effective links with partner agencies • Deliver information sessions to relevant agencies and community groups and to provide face to face support for these client groups. • Establish further outreach venues to improve accessibility for these client groups. • To revisit existing referral protocols and establish or develop new ones with statutory and voluntary organisation in the borough with the aim of encouraging self referrals from unreported crime victims, this will include managing the 3rd party reporting scheme. • Continue to provide assistance with CICA (online) applications. <p>Amount requested:</p> | <p><i>100% of full service cost sought.</i></p> <p><i>100% (1,000) beneficiaries will be H&F.</i></p> <p><i>Unit cost £130 (3SIF funding)</i></p> | <p>Assessors were unclear how the service proposal differs from Victim Supports day to day business. Assessors felt the application lacked evidence of need and some activities were felt to duplicate those of crime prevention officers.</p> <p>Assessors concluded the application did not offer sufficient priority outcomes.</p> <p>Not prioritised for funding.</p> | <p>Not prioritised for funding.</p> |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|---|---|-------------------------------------|
| | Nov 14 to Mar 15: £17,816 Apr 15 to Mar 16: £36,427 Apr 16 to Mar 17: £37,492 Apr 17 to Mar 18: £38,034 total: £129,769 | | | |
| Victim Support: “Restorative Justice” Page 120 | <p>Funding sought to deliver a service that will benefit young victims and offenders in LBHF, ensuring young victims access all relevant services available to them (including both inclusion within the Restorative Justice process and other services which fulfil their needs).</p> <p>The funding applied for is for a full-time Victim Support Restorative Justice (RJ) worker to work with and to manage, train and support volunteers to work with victims and offenders.</p> <p><u>Victims:</u> if the perpetrators of crime enter the RJ process then their victims will be offered support and advocacy. Services offered will include:</p> <ul style="list-style-type: none"> • Victims attending or represented at panel, • victims attending restorative conference, • victims receiving direct or indirect reparation, • victims represented in shuttle mediation, • victims receiving letter of apology, • victims requesting and receiving updates. <p>Regardless of whether or not the young victim engages with the RJ system we will offer emotional and practical support including to identify and assist clients suitable for Criminal Injuries (CICA) claims.</p> <p><u>Offenders.</u> VS will provide Victim Empathy Sessions for offenders in Hammersmith and Fulham. The training will be provided by the Restorative Justice worker supported by a team of Victim Support volunteers.</p> <p>Amount requested: Nov 14 to Mar 15: £16,234</p> | <p><i>100% of full service cost sought.</i></p> <p><i>100% (760) beneficiaries will be H&F.</i></p> <p><i>Unit cost £173 (3SIF funding)</i></p> | <p>Assessors felt there was a high level of duplication across all three Victim Support applications. The outcomes stated in the Restorative Justice application were considered weak and far too process focussed, and the application lacked a strong evidence base. Applicant has stated volunteer hours as match funding – however, assessors view is that volunteer hours are added value, rather than considered as tangible resources in this regard. Lack of funding from other sources was considered a weakness across all Victim Support applications.</p> <p>Not prioritised for funding.</p> | <p>Not prioritised for funding.</p> |

Appendix 1e: Assessment summary, Safer Communities

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|--|--|---|
| | Apr 15 to Mar 16: £37,690 Apr 16 to Mar 17: £38,482 Apr 17 to Mar 18: £39,149 total: £131,555 | | | |
| Wormwood Scrubs: “Wormwood Scrubs Community Chaplaincy” | Funding sought to enable WSCC to extend its present through the gate mentoring service to include all Hammersmith and Fulham residents who are serving sentences of less than 12 months in HMP Wormwood Scrubs. Amount requested: Nov 14 to Mar 15: £10,000 Apr 15 to Mar 16: £20,000 Apr 16 to Mar 17: £20,000 Apr 17 to Mar 18: £20,000 total: £70,000 | 20% of full service cost sought. 15% of beneficiaries will be H&F. Unit cost £311 (3SIF funding) | Assessors concluded that although some of the outcomes need to be strengthened, this was a well considered application. It was noted that a higher proportion of funding than the proportion of H&F users is being sought. However, the service proposes a good level of additional funding and well presented evidence. Prioritised for funding. | December 2014 to May 2016: £30,000 Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents. |

Appendix 1f: Assessment summary, Arts, Culture & Sport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|---|--|---|---|
| Albert & Friends Instant Circus: “Walking Tall in LBHF” | Funding sought for a stilt walking programme for young people between 5-16, including an interschool stilt football league. The service would use games, music and physical skills to build the largest children’s stilt walking troupe in London, capable of representing the LBHF in carnivals, parades, football competitions and performances. Funding sought: Nov 14 to Mar 15: £10,000 Apr 15 to Mar 16: £24,000 Apr 16 to Mar 17: £24,000 Apr 17 to Mar 18: £24,000 total: £82,000 | 75% of full service cost sought. 100% (470) beneficiaries will be H&F. Unit cost £174 (3SIF funding) Unit cost £233 (all funding) | A&FIC is a highly experienced and long established organisation in the borough. However, the application does not sufficiently set out why this service is needed in addition to A&FIC existing activities. A good unit cost, particularly when comparing with other circus skills training available (including A&FIC’s own existing provision). An interesting service offer, however with the applicant already offering a good range of circus skills training to borough residents, there is not a sufficient case made for funding additional stilt walking training for young people in the borough. Not prioritised for funding. | Not prioritised for funding. |
| Broadway: “Hidden Voices” | Funding sought for a specialist worker to support H&F residents with mental health needs to better manage their mental health through multimedia projects, art therapy, partnerships, capacity building workshops, one to one case work and the making of a documentary film. Funding sought: Nov 14 to Mar 15: £20,300 Apr 15 to Mar 16: £50,600 Apr 16 to Mar 17: £50,600 Apr 17 to Mar 18: £50,600 total: £172,000 | 100% of full service cost sought. 100% (80) beneficiaries will be H&F. Unit cost £2,168 | An experienced provider and an interesting service offer. However it is not clear how this service will contribute to the legacy of arts, culture and sport in the borough. The service is predominantly to support people’s mental health needs through arts based activities, rather than specifically to promote the arts. Part of the service includes assessment and signposting, which assessors felt is part of standard mental health services, which the applicant (and other organisations) already provide. The service is very dependent on recruiting volunteers with specialist skills, which may not be achievable. The unit costs were considered very high for the number of beneficiaries. Not prioritised for funding. | Not prioritised for funding. |
| Get Set Go Sport | no supporting information was provided with the application, therefore the application was deemed incomplete and ineligible for funding. | | | not recommended for funding |
| H&F Cab: | Funding sought to continue to deliver the innovative volunteer provided | 100% of full service cost sought. | An innovative service with good track record of successful delivery. Service will increase use of the library, develop an | <i>December 2014 to May 2016: £97,500</i> |

Appendix 1f: Assessment summary, Arts, Culture & Sport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|---|--|--|--|---------|-------------------|---------|-------------------|---------|--------|----------|--|---|---|
| <p><i>"More than a Library"</i></p> | <p>library. Funding sought for a library supervisor, plus a digital skills facilitator to deliver a comprehensive digital skills programme for local residents. The service proposal includes increasing library and library PC use, increased cultural events and supporting the broader CAB service by enabling residents to use self-help systems.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£32,500</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£78,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£79,500</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£81,151</td> </tr> <tr> <td>total:</td> <td>£271,211</td> </tr> </table> | Nov 14 to Mar 15: | £32,500 | Apr 15 to Mar 16: | £78,000 | Apr 16 to Mar 17: | £79,500 | Apr 17 to Mar 18: | £81,151 | total: | £271,211 | <p>99% (5,947) beneficiaries will be H&F.</p> <p>Unit cost £46 per person, £1.99 per library visit</p> | <p>increased pool of volunteers, develop a digital skills programme with digital champions and a comprehensive digital skills training programme. The service offers excellent recruitment, support and development of volunteers and will also offer good added value elements including access to self-help legal advice, education, training and skills development.</p> <p>Assessors felt the digital facilitator could potentially be developed as a skilled volunteer role in the future, and some of the costs were high, particularly around premises costs.</p> <p>Funding recommended, but officers will work with CAB to clarify the total funding awarded across all 3 funding applications to apportion reasonable accommodation and on costs.</p> | <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £32,500 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £78,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £79,500 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £81,151 | | | | | | | | | | | | | |
| total: | £271,211 | | | | | | | | | | | | | |
| <p>London Sports Trust: <i>"Game Plan"</i></p> | <p>To be delivered on 5 housing estates (in areas of multiple deprivation) and in term time only, Gameplan consists of two component strands:</p> <p><u>Young Olympians</u> is a sports programme for young people aged between 8 - 16. Each site will have 2 hours of sports for approximately 15 participants per week. The sports will change every 3 months and will include: athletics, football, futsal, basketball, handball, street dance, tennis, cricket, rugby, netball, volleyball and hockey. Young Olympians will also deliver a Special Olympians programme to engage CYP with learning disabilities who are initially unable to participate in the Young Olympians programme.</p> | <p>58% of full service cost sought.</p> <p>91% (2,120) beneficiaries will be H&F.</p> <p>Unit cost £2,120 (3SIF funding)</p> | <p>Assessors felt that there is a need in the borough for this type of sports activity – and the Young Olympians element is likely to promote positive attitudes. The emphasis on multi sports activities and regular changes to the sports programme may help to engage some participants who traditionally do not access mainstream sports provision. A weakness in the application is that insufficient information is given on how young people will be encouraged to sustain their participation in sports activities.</p> <p>The Skills For Life element had a number of positive features, however it was felt that a number of elements were already delivered through schools.</p> <p>Assessors felt there was a high proportion of staff time sought for a service that delivers 10 hours of sports coaching per week.</p> <p>Assessors recommend for a contribution towards funding of the Young Olympians element of the service offer. Funding is dependent on the organisation setting out how</p> | <p><i>December 2014 to May 2016: £52,500</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> | | | | | | | | | | |

Appendix 1f: Assessment summary, Arts, Culture & Sport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|-----------------------------|--------------------|-------------------|----------|-------------------|----------|-------------------|----------|--------|----------|---|---|---|
| | <p>Skills for Life will deliver training courses to 11-16 year olds on leadership, life skills (to be selected from DIY, cooking, communication, finance), mentoring and coaching qualifications. A total of 4 courses will be delivered for residents from each of the 5 estates, with an average attendance of 15 residents at each course.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£18,750</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£45,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£45,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£45,000</td> </tr> <tr> <td>total:</td> <td>£153,750</td> </tr> </table> | Nov 14 to Mar 15: | £18,750 | Apr 15 to Mar 16: | £45,000 | Apr 16 to Mar 17: | £45,000 | Apr 17 to Mar 18: | £45,000 | total: | £153,750 | | <p>participants will be supported and signposted to ongoing sporting activities, including how participants might be supported to set up their own peer group to sustain their sport/activity of interest.</p> <p>Funding for this service has been included in a bid for Public Health Funding.</p> | |
| Nov 14 to Mar 15: | £18,750 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £45,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £45,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £45,000 | | | | | | | | | | | | | |
| total: | £153,750 | | | | | | | | | | | | | |
| <p>Page 4</p> <p>Lyric Hammersmith: "Lyric Theatre Hammersmith Ltd"</p> | <p>The funding will support the overall costs of running the Lyric Hammersmith, including the production and presentation of a diverse programme of professional theatre and arts and the provision of a programme of affordable activities in a wide range of art forms for young people of all backgrounds - including those who are socially excluded and disadvantaged - to help develop their creative, social, personal and economic potential.</p> <p>Funding sought:</p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£91,667</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£231,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£243,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£256,000</td> </tr> <tr> <td>total:</td> <td>£821,667</td> </tr> </table> | Nov 14 to Mar 15: | £91,667 | Apr 15 to Mar 16: | £231,000 | Apr 16 to Mar 17: | £243,000 | Apr 17 to Mar 18: | £256,000 | total: | £821,667 | <p>5% of full service cost sought.</p> <p>52% (42,800) beneficiaries will be H&F.</p> <p>Unit cost £16 (3SIF funding)</p> | <p>A good application, which is to be expected from an organisation of this stature and experience. An impressive level of other funding sources is detailed in the application.</p> <p>Assessors were not fully convinced that 42,800 unique H&F residents would access the service over the term for which funding is sought, nor that the Lyric would be able to evidence that those who had not previously accessed the arts, or were from disadvantaged communities would be effectively targeted. The Lyric does however greatly contribute to the legacy of arts in the borough.</p> <p>Assessors recommend the application for funding, but with proviso that the Lyric works more effectively with local groups in order to, through them, distribute free first night tickets to families who are low income, live in deprived neighbourhoods, are from disadvantaged communities and/or have not had the opportunity to access the Lyric or other theatres previously.</p> | <p><i>December 2014 to May 2016: £345,000</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £91,667 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £231,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £243,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £256,000 | | | | | | | | | | | | | |
| total: | £821,667 | | | | | | | | | | | | | |

Appendix 1f: Assessment summary, Arts, Culture & Sport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|--|--|---|---|
| William Morris Society: “William Morris Society” | Funding sought to run a local museum dedicated to William Morris, and to provide creative and innovative events, outreach and educational programmes for adults, families and school pupils. Funding sought: Nov 14 to Mar 15: £7,292 Apr 15 to Mar 16: £17,500 Apr 16 to Mar 17: £17,500 Apr 17 to Mar 18: £17,500 total: £59,792 | 26% of full service cost sought. 70% (10,900) beneficiaries will be H&F. Unit cost £5 (3SIF funding) | A well-considered application, seeking a very modest amount of financial support for a service that will continue to contribute to the legacy of art and culture in the borough. Assessors felt the service offers a good range of activities to local residents and school, although the proposed target measures need to be reviewed with the organisation, as they are considered overly ambitious in some parts. The organisation is strongly encouraged to consider how it can extend its opening hours through use of volunteers and attracting additional external funding. Given the low unit cost and high throughput of users, funding is recommended. | <i>December 2014 to May 2016: £22,500</i> <i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i> |

Appendix 1g: Assessment summary, Environment & Community Transport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|---|--|-------------------------------------|---------|-------------------|---------|-------------------|---------|---------------|-----------------|--|---|--|
| <p>Groundwork</p> <p>“Greener Living Better Places”</p> <p>Page 126</p> | <p>Funding sought a service under two themes: <u>Greener living</u></p> <ul style="list-style-type: none"> Reduce, Reuse and Recycle: targeted where recycling rates are low Green Doctor: energy advice to individuals, schools and businesses Greener Travel: an air quality programme with schools Green Champions: volunteering activities to raise awareness of green issues and promote recycling. <p><u>Better Places:</u></p> <ul style="list-style-type: none"> Open Space Improvements: engaging residents in consultation and design solutions. ‘Greening’ Open Spaces: improvements to open spaces. Community Capacity Building: –support community groups to empower LBHF residents to raise funds for their own projects. Green Teams: practical training for unemployed residents, gaining horticultural accreditations. <p><i>Funding sought:</i></p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£25,000</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£60,000</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£60,000</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£60,000</td> </tr> <tr> <td>total:</td> <td>£205,000</td> </tr> </table> | Nov 14 to Mar 15: | £25,000 | Apr 15 to Mar 16: | £60,000 | Apr 16 to Mar 17: | £60,000 | Apr 17 to Mar 18: | £60,000 | total: | £205,000 | <p>18% of full service cost sought.</p> <p>100% (6,767) beneficiaries will be H&F.</p> <p>Unit cost £30 (3SIF funding)</p> <p>Unit cost £172 (all funding)</p> | <p>Assessors concluded this was a robust application with assessors particularly welcoming the promotion of recycling, Green Champions, Open Space Improvements and Green Teams.</p> <p>The service offers a good unit cost and good range of alternative funding sources for the service overall. However, assessors felt some of the posts for which funding was sought were not required for the service – particularly as there are a number of alternative funding sources that could be sought.</p> <p>Assessors felt the service is likely to be delivered well, and recommend funding for the elements of the service detailed above.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | <p><i>December 2014 to May 2016: £67,500</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £25,000 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £60,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £60,000 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £60,000 | | | | | | | | | | | | | |
| total: | £205,000 | | | | | | | | | | | | | |
| <p>H&F Urban Studies:</p> <p>“Green Service”</p> | <p>Funding sought to provide a range of activities:</p> <ul style="list-style-type: none"> <u>Green Events</u> 3 events in primary schools to encourage green practices <u>Young Friends of parks:</u> network of Young Friends of parks groups already running in the borough. <u>Green Walks:</u> 12 walks per year around the borough’s green spaces for all age groups <u>Learn in the Park:</u> 1 day for all primary schools to have a lesson in a local park. <u>Young Recyclers:</u> KS2 classes in 3 school, 5 half day sessions on recycling. <u>Green training:</u> 2 half day training events ‘How to Lead a Local Walk’ and ‘Engaging Children and | <p>95% of full service cost sought.</p> <p>90% (2,138) beneficiaries will be H&F (82% school age)</p> <p>Unit cost £30 (3SIF funding)</p> | <p>Assessors concluded that as the majority of activities would take place with schools in school time, these sort of activities should be funded by schools. Assessors felt the application lacked innovation – very much a continuation of what has previously been delivered.</p> <p>A sound organisation , and likely to deliver the service well, but assessors concluded that the high proportion of services being delivered in school time was a weakness in this application.</p> | <p>Not prioritised for funding.</p> | | | | | | | | | | |

Appendix 1g: Assessment summary, Environment & Community Transport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|--|---|---|--|
| | <p>young people". Some of the participants will be able to assist in the delivery of Young Friends and Green Walks.</p> <p>The service aims to promote enjoyment of local parks and green spaces, provide opportunities for residents to contribute to ideas for improving them, get involved in gardening and environmental activities and use parks for learning activities.</p> <p><i>Funding sought:</i> Nov 14 to Mar 15: £9,207 Apr 15 to Mar 16: £21,378 Apr 16 to Mar 17: £22,076 Apr 17 to Mar 18: £22,276 total: £74,937</p> | | <p>Not prioritised for funding, however funding for the service has been included in a bid for Public Health funding.</p> | |
| <p>Hammersmith & Fulham Community Gardens Association</p> <p><i>"Growing Communities"</i></p> | <p>Funding sought to maintain and develop the 4 garden sites the organisation currently manages (Godolphin Rd, Loris Gardens, Ravenscourt Glasshouses, Phoenix School Farm) and deliver a range of community environmental focused events and training opportunities in: South Park, Normand Park, Marcus Garvey Park and Wormwood Scrubs. The service will provide support and advice to other organisations that don't primarily have an environmental focus.</p> <p><i>Funding sought:</i> Nov 14 to Mar 15: £22,660 Apr 15 to Mar 16: £45,320 Apr 16 to Mar 17: £45,320 Apr 17 to Mar 18: £45,320 total: £158,620</p> | <p>70% of full service cost sought.</p> <p>94% (3,900) beneficiaries will be H&F.</p> <p>Unit cost £41 (3SIF funding)</p> | <p>Assessors felt the service would offer complementary services to what is already available locally. The service would target appropriate communities and the outcomes and measures of success are clear.</p> <p>However, it was noted that other funding sources may be available for some of the work with target communities, and the organisation will be encouraged to explore other sources of funding during the funding term.</p> <p>Recommend for funding.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | <p><i>December 2014 to May 2016: £53,024</i></p> <p><i>Extension of the contract will be subject to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| <p>Keep Britain Tidy:</p> <p><i>"Inspiring Resourceful"</i></p> | <p>Funding sought to deliver a three year environmental service, consisting of:</p> <ul style="list-style-type: none"> Waste Reduction Campaigns and community projects to support them. <u>Real Nappies Project</u> promoting real nappies to | <p>100% of full service cost sought.</p> <p>100% (2,154) beneficiaries will be</p> | <p>Assessors concluded the application lacked coherence and that the measures of success had not been robustly considered. Some of the activities will be targeted at groups where information is already</p> | <p>Not prioritised for funding.</p> |

Appendix 1g: Assessment summary, Environment & Community Transport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|---|-----------------------------|--------------------|-------------------|---------|-------------------|---------|---|---|---|-----------------|---|---|--|
| <p>Page 128</p> <p>Communities”</p> | <p>families including promoting the H&F real nappy scheme. 12 Real Nappy events each year at venues that parents or expecting parents already use such as Children’s Centres, antenatal classes or NCT groups.</p> <ul style="list-style-type: none"> • <u>Get Hammersmith Composting</u>: 4 themed campaigns to coincide with National Compost Awareness Week. Plus composting training and recruiting “Composting Champions2 (from 16-17) • <u>Swish, Swap, Give and Take</u>: 6 events a year to raise awareness and offer an opportunity for unwanted clothing, books and bric-a-brac to be diverted for re-use. • <u>Better Estates Recycling</u>: monthly recycling roadshow at estates identified as having issues with contamination. From 16-17, ten recycling champions. • <u>Schools and Community Support</u>: twenty days of support and advice to local schools and groups each year to identify and overcome barriers to recycling <p><i>Funding sought:</i></p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£21,726</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£49,909</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£51,777</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td>£52,725</td> </tr> <tr> <td><i>total:</i></td> <td><i>£176,137</i></td> </tr> </table> | Nov 14 to Mar 15: | £21,726 | Apr 15 to Mar 16: | £49,909 | Apr 16 to Mar 17: | £51,777 | Apr 17 to Mar 18: | £52,725 | <i>total:</i> | <i>£176,137</i> | <p>H&F.</p> <p>Unit cost £70 (3SIF funding)</p> | <p>promoted, and assessors were not convinced that the one off events proposed would offer sustained participation in recycling and waste reduction behaviours.</p> <p>Not prioritised for funding.</p> | |
| Nov 14 to Mar 15: | £21,726 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £49,909 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £51,777 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £52,725 | | | | | | | | | | | | | |
| <i>total:</i> | <i>£176,137</i> | | | | | | | | | | | | | |
| <p>Staying First (Staying Put):</p> <p>“Furnish”</p> | <p>Funding sought to support the Furnish recycled furniture store in W12 in order to offer a 25% discount to all LBHF residents and a further 15% discount (40% in total) to H&F tenants who are in receipt of benefits.</p> <p><i>Funding sought:</i></p> <table> <tr> <td>Nov 14 to Mar 15:</td> <td>£24,371</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td>£61,519</td> </tr> <tr> <td>Apr 16 to Mar 17:</td> <td>£67,297</td> </tr> </table> | Nov 14 to Mar 15: | £24,371 | Apr 15 to Mar 16: | £61,519 | Apr 16 to Mar 17: | £67,297 | <p>20% of full service cost sought.</p> <p>80% (8,111) beneficiaries will be H&F.</p> <p>Unit cost £27 (3SIF funding)</p> | <p>Assessors were confident that the service would be delivered well. However, the application did not present a robust business case for offering a blanket discount to all residents.</p> <p>The service is prioritised for a contribution of funding towards the cost of the scheme, to enable a small discount to be offered to</p> | <p><i>December 2014 to May 2016: £22,500</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver</i></p> | | | | |
| Nov 14 to Mar 15: | £24,371 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £61,519 | | | | | | | | | | | | | |
| Apr 16 to Mar 17: | £67,297 | | | | | | | | | | | | | |

Appendix 1g: Assessment summary, Environment & Community Transport

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|--|---|---|--|--|
| | <p>Apr 17 to Mar 18: £67,812</p> <p>total: £221,359</p> | | H&F residents who can evidence they are in receipt of means tested benefits. | <i>the best support for the sector and the best outcomes for residents.</i> |
| <p>Westway Community Transport:</p> <p>“Community Transport Project”</p> | <p>Funding sought towards the core costs of providing a subsidised Community Transport service to Hammersmith and Fulham 3rd sector groups.</p> <p><i>Funding sought:</i></p> <p>Nov 14 to Mar 15: £13,235</p> <p>Apr 15 to Mar 16: £31,765</p> <p>Apr 16 to Mar 17: £50,000</p> <p>Apr 17 to Mar 18: £50,000</p> <p>total: £150,000</p> | <p>44% of full service cost sought.</p> <p>100% (15,326) beneficiaries (through local groups using the service) will be H&F.</p> <p>Unit cost £10 (3SIF funding)</p> <p>Unit cost £22 (all funding)</p> | <p>Assessors considered this a robust application, but it would fit better under Infrastructure as it supports the sector rather than individuals.</p> <p>Outcomes were clear, although assessors would like the organisation to achieve higher levels of people completing Midas training.</p> <p>Recommend for funding, with the funding and service to be moved to the Infrastructure service area.</p> | <p><i>December 2014 to May 2016: £49,167</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|---|---|---|--|---|---------|-------------------|---------|-------------------|---------|--------|----------|---|--|--|
| <p>Bishop Creighton House:</p> <p>“Safer Homes”</p> <p>Page 130</p> | <p>The service aims to help vulnerable residents maintain their independence, enabling them to feel safe and secure in their own home, through targeted advice and information on home safety and security issues to those most at risk, and making the necessary safety and security improvements. The service offer is broken down into five areas:</p> <ol style="list-style-type: none"> 1. Home safety – adults 2. Home safety – children 3. Home security 4. Draught proofing 5. Small jobs <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td style="text-align: right;">£26,840</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td style="text-align: right;">£62,855</td> </tr> <tr> <td>Apr 16 to Mar 17;</td> <td style="text-align: right;">£66,041</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td style="text-align: right;">£69,271</td> </tr> <tr> <td>total:</td> <td style="text-align: right;">£225,036</td> </tr> </table> | Nov 14 to Mar 15: | £26,840 | Apr 15 to Mar 16: | £62,855 | Apr 16 to Mar 17; | £66,041 | Apr 17 to Mar 18: | £69,271 | total: | £225,036 | <p>39% of full service cost sought.</p> <p>77% (1,416) beneficiaries will be H&F.</p> <p>Unit cost £159 (3SIF funding).</p> | <p>Assessors concluded this is a strong all-round bid, that would likely be delivered well and provide manifold benefits to its users. Good evidence and data to support the targeting of the service to the most vulnerable. The service is also likely to contribute to outcomes under the Health & Wellbeing service area, and Safer Communities.</p> <p>Further information is needed on exactly what the customer journey is and what cost we could apportion to each element of the service. At £159 unit cost, this is expensive when compared with standard handyman services available commercially – but the assessment element of the service needs to be factored in.</p> <p>On costs at 20% are high and a few elements of the budget (staff travel/professional and legal fees/stationery) seem very high.</p> <p>Assessors are keen to ensure that where measures to improve safety and security in people’s homes are the responsibility of the landlord, that the Council ensures that the cost of these works are met by the landlord. Therefore, funding is recommended for an initial 5 month term, with any future funding dependent on a review of the provision of repairs and maintenance services, budgets and responsibilities across the borough, to ensure that funding for this service remains appropriate.</p> <p>The offer of funding is also dependent on the applicant confirming that other funding for the service has been secured.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | <p><i>December 2014 to May 2016: £75,000</i></p> <p><i>Extension of the contract will be subject to the Council’s review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £26,840 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £62,855 | | | | | | | | | | | | | |
| Apr 16 to Mar 17; | £66,041 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £69,271 | | | | | | | | | | | | | |
| total: | £225,036 | | | | | | | | | | | | | |
| <p>H&F CAB:</p> <p>“ROOF+”</p> | <p>Funding sought to provide housing related advice to support residents avoid housing crisis and homelessness and adapt to welfare/legislative changes and rising costs. The service</p> | <p><i>100% of full service cost sought.</i></p> <p><i>89% (5,282) beneficiaries will be</i></p> | <p>Assessors concluded this was a well evidenced and well-conceived application. The service proposal will directly support key local priorities, particularly on housing and homelessness issues.</p> | <p><i>December 2014 to May 2016: £127,500</i></p> <p><i>Extension of the contract will be subject</i></p> | | | | | | | | | | |

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation | | | | | | | | | | |
|--|---|-----------------------------|--------------------|-------------------|---------|-------------------|---------|-------------------|---------|--------|----------|---|--|---|
| Page 131 | <p>comprises of IAG on housing matters and housing options plus financial capability training, provided by the CAB, and casework representation for those not eligible for Legal Aid provided by the local Community Law Centre.</p> <p>ROOF+ aligns to the 2012 LBHF Housing Strategy through three key themes:</p> <ol style="list-style-type: none"> 1. Rent – managing money and fulfilling housing cost obligations 2. Rights – understanding terms of tenancy: exploring the housing ladder of opportunity/housing options 3. Responsibilities – maintaining housing stability and tenure, encouraging community contribution. <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td style="text-align: right;">£35,417</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td style="text-align: right;">£85,000</td> </tr> <tr> <td>Apr 16 to Mar 17;</td> <td style="text-align: right;">£86,462</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td style="text-align: right;">£88,211</td> </tr> <tr> <td>total:</td> <td style="text-align: right;">£295,110</td> </tr> </table> | Nov 14 to Mar 15: | £35,417 | Apr 15 to Mar 16: | £85,000 | Apr 16 to Mar 17; | £86,462 | Apr 17 to Mar 18: | £88,211 | total: | £295,110 | <p>H&F.</p> <p><i>Unit cost £56 (3SIF funding)</i></p> | <p>Assessors recommend that the applicant works alongside housing services to develop a forum where a solution focussed and constructive approach can be developed to consider particular cases and emerging trends.</p> <p>Recommend for funding.</p> <p>Funding for this service has been included in a bid for Public Health funding.</p> | <p><i>to the Council's review of 3SIF and how it is allocated to deliver the best support for the sector and the best outcomes for residents.</i></p> |
| Nov 14 to Mar 15: | £35,417 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £85,000 | | | | | | | | | | | | | |
| Apr 16 to Mar 17; | £86,462 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £88,211 | | | | | | | | | | | | | |
| total: | £295,110 | | | | | | | | | | | | | |
| <p>Standing Together Against Domestic Violence:</p> <p>“The Sanctuary Project”</p> | <p>Funding sought for a service to provide swift safety & security measures to homes where the resident has experienced domestic abuse but wishes to stay in their residence.</p> <p>Funding sought:</p> <table border="0"> <tr> <td>Nov 14 to Mar 15:</td> <td style="text-align: right;">£9,315</td> </tr> <tr> <td>Apr 15 to Mar 16:</td> <td style="text-align: right;">£22,500</td> </tr> <tr> <td>Apr 16 to Mar 17;</td> <td style="text-align: right;">£22,536</td> </tr> <tr> <td>Apr 17 to Mar 18:</td> <td style="text-align: right;">£22,575</td> </tr> <tr> <td>total:</td> <td style="text-align: right;">£76,926</td> </tr> </table> | Nov 14 to Mar 15: | £9,315 | Apr 15 to Mar 16: | £22,500 | Apr 16 to Mar 17; | £22,536 | Apr 17 to Mar 18: | £22,575 | total: | £76,926 | <p><i>41% of full service cost sought.</i></p> <p><i>100% (238) beneficiaries will be H&F.</i></p> <p><i>Unit cost £228 (3SIF funding)</i></p> <p><i>Unit cost £553 (all funding)</i></p> | <p>The service aims to support residents who are at immediate risk of, or who have been victims of domestic abuse.</p> <p>The current intention is to commission Violence Against Women & Girls across Tri borough, and if this proceeds the organisation is advised to consider whether a service model could be submitted for funding under that programme. Should Tri-Borough commissioning of VAWG services not proceed, assessors will review the cluster of domestic violence type services submitted across different 3SIF service areas, and make a recommendation to fund local Domestic Violence services through 3SIF from April 2015. Not prioritised for funding.</p> | <p>Not prioritised for funding</p> |
| Nov 14 to Mar 15: | £9,315 | | | | | | | | | | | | | |
| Apr 15 to Mar 16: | £22,500 | | | | | | | | | | | | | |
| Apr 16 to Mar 17; | £22,536 | | | | | | | | | | | | | |
| Apr 17 to Mar 18: | £22,575 | | | | | | | | | | | | | |
| total: | £76,926 | | | | | | | | | | | | | |

| Organisation | Service description | Beneficiaries and unit cost | Assessors comments | Recommendation |
|---|--|--|--|------------------------------|
| Staying First (Staying Put): “Staying First” | Funding sought for a service to provide early intervention advice on housing, welfare benefits and debt problems. This will lead to sustained tenancies, enhanced employability opportunities and access to the housing ladder of opportunity. Funding sought: Nov 14 to Mar 15: £43,913 Apr 15 to Mar 16: £99,984 Apr 16 to Mar 17; £101,983 Apr 17 to Mar 18: £104,022 total: £349,903 | <i>100% of full service cost sought.</i> <i>100% (8,111) beneficiaries will be H&F.</i> <i>Unit cost £473 (3SIF funding)</i> | Assessors concluded that the application does not provide information on how the most vulnerable clients would be targeted to ensure this service best supports those at high risk of homelessness. A great deal of duplication with other services, including legal advice and housing options services. No other funding being sought which is considered a weakness. A long standing organisation who would likely deliver a positive service, however an alternative service which assessors concluded would offer better value for money is being prioritised for funding. Not prioritised for funding. | Not prioritised for funding. |
| White City Enterprise Limited: Page 132 “No Problem Too Big or Too Small” | Funding sought to fund an Advice and Advocacy worker to provide personalised advice and advocacy support to elderly, isolated and vulnerable residents dwelling in both within social housing and private ownership households, identified as at high risk of losing their property and becoming homeless. Funding sought: Nov 14 to Mar 15: £14,862 Apr 15 to Mar 16: £35,621 Apr 16 to Mar 17; £35,630 Apr 17 to Mar 18: £36,348 total: £122,462 | <i>78% of full service cost sought.</i> <i>100% (630) beneficiaries will be H&F.</i> <i>Unit cost £194 (3SIF funding)</i> <i>Unit cost £248 (all funding)</i> | Assessors concluded that this is not an organisation with a history of providing specialist housing advice, and information on how the service would be professionally supervised was weak in this regard. The applicant has put forward a laudable proposal, but it would have been a robust application if they had partnered with a specialist provider to deliver the service (or professional supervision), with a local worker to identify potential clients at most risk. Assessors noted the availability of the CAB advice service (which includes housing advice) in the nearby advice centre on Uxbridge Road. The availability of this existing service has not been given sufficient consideration by the applicant, nor how the service they are proposing might complement it. The application includes financial capability training, which is being commissioned under the Economic Development service area. The application refers to the model of Block Champions to promote the service, but this is not included in any part of the service description or service plan. However, the applicant is strongly encouraged to consider alternative sources of funding to pursue this model of service. | Not prioritised for funding. |

Appendix 2: Budget

| Table 1: All funding for the sector: | 14-15 (Dec-Mar) | 15-16 | 16-17 | 17-18 | total |
|---|------------------------|-------------------|-------------------|-------------------|--------------------|
| 3SIF | £817,288 | £2,370,134 | £2,133,121 | £1,919,809 | £7,240,351 |
| PH Health & Wellbeing | £222,507 | £446,814 | £454,136 | £461,306 | £1,584,763 |
| PH Fit For The Future | £82,799 | £166,269 | £168,994 | £171,662 | £589,724 |
| PH Advice & Opportunity | £180,638 | £362,738 | £368,683 | £374,503 | £1,286,562 |
| sub total: 3SIF commissioning | £1,303,232 | £3,345,956 | £3,124,934 | £2,927,280 | £10,701,401 |
| Fast Track Small Grants | £100,000 | £100,000 | £100,000 | £100,000 | £400,000 |
| LBGS | £177,504 | £177,507 | £177,504 | £177,504 | £710,019 |
| | £1,580,736 | £3,623,463 | £3,402,438 | £3,204,784 | £11,811,420 |
| without PH funding | £1,094,792 | £2,647,641 | £2,410,625 | £2,197,313 | £8,350,370 |
| level of increase | £485,944 | £975,822 | £991,813 | £1,007,471 | £3,461,050 |
| % increase as a proportion of original | 44.4% | 36.9% | 41.1% | 45.9% | 42.1% |

Table 2:

| Allocation to service areas: | Dec 14 to Mar 15 | 15/16 | 16/17 (April + May) | 17/18 | total |
|--|-------------------------|-------------------|----------------------------|-------------------|--------------------|
| Infrastructure | £103,000 | £309,000 | £51,500 | £0 | £463,500 |
| Children, Young People & Families | £212,810 | £574,173 | £95,718 | £0 | £882,701 |
| Economic Development | £130,000 | £540,000 | £90,000 | £0 | £760,000 |
| Health & Wellbeing | £172,000 | £515,000 | £85,833 | £0 | £772,834 |
| Safer Communities | £90,918 | £235,000 | £39,167 | £0 | £365,084 |
| Arts, Culture & Sport | £115,001 | £345,000 | £57,500 | £0 | £517,501 |
| Environment & Community Transport | £44,691 | £125,000 | £22,500 | £0 | £192,191 |
| Homelessness Prevention & Home Safety | £45,000 | £135,000 | £22,500 | £0 | £202,500 |
| sub total: commissioned 3SIF | £913,420 | £2,778,173 | £464,718 | £0 | £4,156,311 |
| Coach voucher scheme | £10,000 | £12,000 | £15,000 | £0 | £37,000 |
| Additional funding to Fast Track grants | £30,000 | £50,000 | £50,000 | £0 | £130,000 |
| TOTAL | £953,420 | £2,840,173 | £529,718 | £0 | £4,323,311 |
| budget | £1,303,232 | £3,345,956 | £3,124,934 | £2,927,280 | £10,701,401 |
| Balance for recommissioning | £349,812 | £505,783 | £2,595,216 | £2,927,280 | £6,378,090 |
| carry forward from previous year | 0 | £249,812 | | | |
| allocation of balance in this financial year | £100,000 | | | | |

| Table 3: allocation to service areas by % | Nov 14 to Mar 15 | Apr 15 to Mar 16 | Apr 16 to Mar 17 | Apr 17 to Mar 18 |
|--|-------------------------|-------------------------|-------------------------|-------------------------|
| Infrastructure | 8% | 9% | 2% | 0% |
| Children, Young People & Families | 16% | 17% | 3% | 0% |
| Economic Development | 10% | 16% | 3% | 0% |
| Health & Wellbeing | 13% | 15% | 3% | 0% |
| Safer Communities | 7% | 7% | 1% | 0% |
| Arts, Culture & Sport | 9% | 10% | 2% | 0% |
| Environment & Community Transport | 3% | 4% | 1% | 0% |
| Homelessness Prevention & Home Safety | 3% | 4% | 1% | 0% |
| Balance for recommissioning | 27% | 15% | 83% | 100% |
| coach voucher scheme | 1% | 0.36% | 0.48% | 0% |
| additional funding for FTSG | 2% | 1% | 2% | 0% |
| | 100% | 100% | 100% | 100% |

APPENDIX 3: ALLOCATIONS

| Infrastructure | | | | | | | | | | | |
|---------------------------------|----------------------|------------------|------------------------|------------------|------------------------|------------------|------------------------------------|------------------|------------------------|------------|-----------------------------------|
| | | Nov 14 to Mar 15 | Dec 14 to Mar 15 | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Bishop Creighton House | BCH Community Centre | £8,160 | £6,333 | £19,697 | £19,000 | £19,842 | £3,167 | £19,700 | £0 | £67,399 | £28,500 |
| Community Accountancy Self Help | CASH | £20,833 | £10,000 | £50,000 | £30,000 | £50,000 | £5,000 | £50,000 | £0 | £170,833 | £45,000 |
| CaVSA | sobus | £83,000 | £36,667 | £199,000 | £110,000 | £178,000 | £18,333 | £158,000 | £0 | £618,000 | £165,000 |
| H&F Volunteer Centre | HFVC Gateway Service | £45,833 | £33,333 | £110,000 | £100,000 | £110,000 | £16,667 | £110,000 | £0 | £375,833 | £150,000 |
| Urban Partnership Group | Invest@Masbro | £21,746 | £16,667 | £52,190 | £50,000 | £52,190 | £8,333 | £52,190 | £0 | £178,316 | £75,000 |
| | | £179,572 | £103,000 | £430,887 | £309,000 | £410,032 | £51,500 | £389,890 | £0 | £1,410,381 | £463,500 |

Children, Young People & Families

| Children, Young People & Families | | | | | | | | | | | |
|--|----------------------------|------------------|------------------------|------------------|------------------------|------------------|------------------------------------|------------------|------------------------|------------|-----------------------------------|
| | | Nov 14 to Mar 15 | Dec 14 to Mar 15 | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Action on Disability | Welfare Benefits | £18,985 | £13,333 | £44,582 | £40,000 | £45,434 | £6,667 | £46,304 | £0 | £155,305 | £60,000 |
| Action on Disability: Holiday Support | substitution funding | £12,108 | £9,687 | £29,060 | £29,060 | £29,060 | £4,843 | £29,060 | £0 | £99,288 | £43,590 |
| Advanced | Action for Change | £102,290 | £0 | £248,870 | £0 | £251,980 | £0 | £255,120 | £0 | £858,260 | £0 |
| Albert & Friends | Tumbly Tumbly Circus | £8,190 | £0 | £19,650 | £0 | £19,650 | £0 | £19,650 | £0 | £67,140 | £0 |
| Barnados | Pan London CSE Service | £21,798 | £13,333 | £53,344 | £40,000 | £54,411 | £6,667 | £55,500 | £0 | £185,053 | £60,000 |
| Brunswick Club Trust | Brunswick Juniors | £11,606 | £10,666 | £37,775 | £35,000 | £39,465 | £5,833 | £40,645 | £0 | £129,491 | £51,499 |
| Brunswick club Trust (youth club) | substitution funding | £20,833 | £16,667 | £50,000 | £50,000 | £50,000 | £8,333 | £50,000 | £0 | £170,833 | £75,000 |
| Catholic Children's Society | Early intervention therapy | £10,907 | £0 | £18,483 | £0 | £19,165 | £0 | £17,150 | £0 | £65,705 | £0 |
| Domestic Violence Intervention Service | Domestic Abuse Service | £26,671 | £0 | £61,178 | £0 | £62,401 | £0 | £63,649 | £0 | £213,899 | £0 |
| Doorstep Library Network | Doorstep Library Network | £14,722 | £10,667 | £35,619 | £32,000 | £36,111 | £5,333 | £38,734 | £0 | £125,186 | £48,000 |
| Family Friends | Parent Befriending | £3,620 | £0 | £26,262 | £0 | £26,893 | £0 | £26,539 | £0 | £83,314 | £0 |
| H&F Mencap | H&F Children's Services | £33,284 | £10,000 | £82,277 | £30,000 | £84,745 | £5,000 | £87,287 | £0 | £287,593 | £45,000 |
| H&F Mind | Creative Minds | £25,751 | £0 | £59,195 | £0 | £59,195 | £0 | £59,195 | £0 | £203,336 | £0 |
| H&F Urban Studies Centre | Active Local Learning | £10,770 | £5,794 | £26,356 | £11,612 | £26,634 | £1,958 | £26,914 | £0 | £90,674 | £19,365 |
| Harmony | Childminding Hub | £16,163 | £9,333 | £29,401 | £28,000 | £30,048 | £4,667 | £31,470 | £0 | £107,082 | £42,000 |
| Hestia Housing & Support | Ch & Fam. Service | £11,022 | £0 | £26,455 | £0 | £26,455 | £0 | £26,455 | £0 | £90,385 | £0 |
| London Cyrenians (Leaving Care) | substitution funding | £23,750 | £19,000 | £57,000 | £0 | £57,000 | £0 | £57,000 | £0 | £194,750 | £19,000 |
| Play Association | Community Play | £18,664 | £0 | £69,340 | £0 | £63,780 | £0 | £59,873 | £0 | £211,657 | £0 |
| QPR in the Community Trust | White City Rangers | £16,860 | £0 | £45,681 | £0 | £45,851 | £0 | £46,536 | £0 | £154,927 | £0 |
| Ray's Playhouse Ltd | It's All About Me | £8,694 | £6,500 | £19,937 | £19,500 | £20,224 | £3,250 | £20,029 | £0 | £68,884 | £29,251 |
| Sands End Associated Projects In Action | Citizen Award Programme | £11,335 | £0 | £71,222 | £0 | £68,651 | £0 | £65,929 | £0 | £217,137 | £0 |
| Shepherds Bush Families Project | SBFP | £37,965 | £11,667 | £91,791 | £35,000 | £93,612 | £5,833 | £96,853 | £0 | £320,221 | £52,500 |
| SPID Theatre Group | Wraparound Youth Drama | £15,000 | £0 | £24,000 | £0 | £26,000 | £0 | £26,000 | £0 | £91,000 | £0 |
| Sulgrave Club | Youth Development Project | £12,692 | £6,828 | £31,382 | £16,000 | £32,183 | £2,667 | £33,023 | £0 | £109,280 | £25,495 |
| Tender Education & Arts | Choice & Responsibility | £25,751 | £0 | £118,393 | £0 | £121,826 | £0 | £125,365 | £0 | £391,335 | £0 |
| The Flying Gorillas | Baby Lion Hammersmith | £11,375 | £0 | £27,300 | £0 | £27,300 | £0 | £27,300 | £0 | £93,275 | £0 |
| The Harrow Club (youth club) | substitution funding | £20,833 | £16,667 | £50,000 | £50,000 | £50,000 | £8,333 | £50,000 | £0 | £170,833 | £75,000 |
| Urban Partnership Group | Parents @ Masbro | £20,833 | £13,333 | £50,000 | £40,000 | £50,000 | £6,667 | £50,000 | £0 | £170,833 | £60,000 |
| West London Action for Children | Ch. & Parenting Programme | £22,900 | £14,333 | £61,600 | £43,000 | £64,300 | £7,167 | £66,400 | £0 | £215,200 | £64,500 |
| West London Action for Children | substitution funding | £15,475 | £11,667 | £37,140 | £35,000 | £37,140 | £5,833 | £37,140 | £0 | £126,895 | £52,500 |
| White City Enterprise Ltd | The Play Partnership | £38,007 | £13,333 | £94,130 | £40,000 | £97,041 | £6,667 | £99,619 | £0 | £328,797 | £60,000 |
| | | £648,853 | £212,810 | £1,697,423 | £574,173 | £1,716,555 | £95,718 | £1,734,738 | £0 | £5,797,569 | £882,701 |

| Economic Development | | | | | | | | | | | |
|--------------------------------------|---|------------------|------------------------|------------------|------------------------|------------------|------------------------------------|------------------|------------------------|-------------------|-----------------------------------|
| | | Nov 14 to Mar 15 | Dec 14 to Mar 15 | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Gingerbread | Employment Careers Guidance, Single Parents | £21,387 | £0 | £47,342 | £0 | £48,042 | £0 | £50,256 | £0 | £167,028 | £0 |
| H&F CAB | CAB Advice Plus | £168,750 | £100,000 | £405,000 | £300,000 | £411,801 | £50,000 | £418,737 | £0 | £1,404,288 | £450,000 |
| H&F Volunteer Centre | Volunteering to Employment | £34,708 | £0 | £83,300 | £0 | £83,300 | £0 | £83,300 | £0 | £284,608 | £0 |
| Princes Trust | Sustainable Enterprise | £13,432 | £10,000 | £33,108 | £30,000 | £33,108 | £5,000 | £24,401 | £0 | £104,049 | £45,000 |
| Resurgo Trust | SPEAR | £75,000 | £20,000 | £180,000 | £60,000 | £180,000 | £10,000 | £180,000 | £0 | £615,000 | £90,000 |
| Urban Partnership Group | Jobs@Masbro | £23,457 | £0 | £56,291 | £0 | £56,291 | £0 | £56,291 | £0 | £192,330 | £0 |
| Retender employment support services | | | £0 | | £150,000 | | £25,000 | | £0 | £0 | £175,000 |
| | | £336,735 | £130,000 | £805,041 | £540,000 | £812,542 | £90,000 | £812,985 | £0 | £2,767,303 | £760,000 |

| Health & Wellbeing | | | | | | | | | | | |
|--|--|------------------|------------------------|-------------------|------------------------|-------------------|------------------------------------|-------------------|------------------------|-------------------|-----------------------------------|
| | | Nov 14 to Mar 15 | Dec 14 to Mar 15 | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Age UK | The Connect Project | £83,953 | £53,333 | £201,689 | £160,000 | £206,979 | £26,667 | £212,447 | £0 | £705,068 | £240,000 |
| Alzheimer's Society | Dementia Support Worker & DFC | £17,038 | £5,000 | £42,068 | £15,000 | £43,281 | £2,500 | £44,488 | £0 | £146,875 | £22,500 |
| Asian Health Agency (TAHA/Shanti) | Shanti Lunch & Wellness Service | £25,972 | £5,000 | £45,155 | £12,000 | £42,097 | £2,000 | £39,644 | £0 | £152,868 | £19,000 |
| Barons Court Project | Barons Court Project | £34,375 | £15,000 | £82,500 | £45,000 | £82,500 | £7,500 | £82,500 | £0 | £281,875 | £67,500 |
| Bishop Creighton House | Homeline | £34,119 | £21,000 | £81,885 | £65,000 | £81,885 | £10,833 | £81,885 | £0 | £279,774 | £96,834 |
| deafPLUS | Living with hearing loss | £7,000 | £4,000 | £15,000 | £12,000 | £15,000 | £2,000 | £15,000 | £0 | £52,000 | £18,000 |
| East European Advice Service | Outreach to Elderly East Europeans | £4,717 | £0 | £11,322 | £0 | £11,322 | £0 | £11,322 | £0 | £38,683 | £0 |
| Foundation 66 | OP Alcohol and Health Service | £25,111 | £0 | £57,345 | £0 | £58,404 | £0 | £59,593 | £0 | £200,453 | £0 |
| Fulham Good Neighbours Service | FGNS | £25,833 | £15,000 | £59,000 | £45,000 | £54,500 | £7,500 | £49,500 | £0 | £188,833 | £67,500 |
| H&F Mencap | Safety Net People First | £18,800 | £15,000 | £46,500 | £45,000 | £47,700 | £7,500 | £49,130 | £0 | £162,130 | £67,499 |
| H&F Mencap | Community Inclusion Project | £15,800 | £6,667 | £39,100 | £20,000 | £40,300 | £3,333 | £41,500 | £0 | £136,700 | £30,000 |
| H&F Mind | Living Well (50+) | £6,076 | £0 | £13,448 | £0 | £13,360 | £0 | £13,258 | £0 | £46,142 | £0 |
| London Irish Care | Living Well, living independent & living Irish | £17,504 | £0 | £42,008 | £0 | £42,008 | £0 | £42,008 | £0 | £143,528 | £0 |
| Nubian Life Resource Centre LTD | | £20,833 | £0 | £50,000 | £0 | £50,000 | £0 | £50,000 | £0 | £170,833 | £0 |
| Open Age | Linked In and Active Programme | £42,335 | £12,667 | £106,821 | £38,000 | £122,022 | £6,333 | £132,436 | £0 | £403,614 | £57,000 |
| St Mary Abbots Rehabilitation & Training | SMART | £1,000 | £0 | £14,000 | £0 | £15,000 | £0 | £15,000 | £0 | £45,000 | £0 |
| Urban Partnership Group | Masbro Older Peoples Access Service | £25,000 | £14,333 | £60,000 | £43,000 | £60,000 | £7,167 | £60,000 | £0 | £205,000 | £64,500 |
| W&NWL Vietnamese Association | Vietnamese Elderly Project | £7,600 | £5,000 | £22,790 | £15,000 | £22,790 | £2,500 | £22,790 | £0 | £75,970 | £22,500 |
| West London Centre for Counselling | Counselling Service | £16,666 | £0 | £40,000 | £0 | £40,000 | £0 | £40,000 | £0 | £136,666 | £0 |
| | | £429,731 | £172,000 | £1,030,631 | £515,000 | £1,049,148 | £85,833 | £1,062,501 | £0 | £3,572,011 | £772,834 |

Safer Communities

| | | Nov 14 to Mar 15 | Dec 14 to Mar 15 | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
|---|---------------------------------------|------------------|------------------------|------------------|------------------------|------------------|------------------------------------|------------------|------------------------|------------|-----------------------------------|
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Advance | Advance Advocacy | £76,890 | £35,500 | £187,080 | £0 | £189,340 | £0 | £191,630 | £0 | £644,940 | £35,500 |
| Broadway | Brief Interventions | £41,000 | £0 | £102,000 | £0 | £102,000 | £0 | £102,000 | £0 | £347,000 | £0 |
| Calm | Restorative Justice Service | £5,000 | £0 | £12,000 | £0 | £12,000 | £0 | £12,000 | £0 | £41,000 | £0 |
| Domestic Violence Intervention Project | DA Community Intervention & Support | £27,873 | £0 | £64,119 | £0 | £65,402 | £0 | £66,710 | £0 | £224,104 | £0 |
| Only Connect | OC West | £50,000 | £10,667 | £100,000 | £32,000 | £125,000 | £5,333 | £100,000 | £0 | £375,000 | £48,000 |
| Outside chance | It's your choice - I didn't know that | £8,750 | £6,667 | £21,000 | £20,000 | £21,000 | £3,333 | £21,000 | £0 | £71,750 | £30,000 |
| St Giles Trust | SOS Hammersmith & Fulham | £22,058 | £12,667 | £54,888 | £38,000 | £55,985 | £6,333 | £57,106 | £0 | £190,037 | £57,000 |
| Standing Together Against DV | The Justice & Safety Project | £18,000 | £18,750 | £48,000 | £0 | £48,720 | £0 | £49,450 | £0 | £164,170 | £18,750 |
| Victim Support | Antisocial Behaviour Project | £16,658 | £0 | £36,964 | £0 | £37,729 | £0 | £38,479 | £0 | £129,830 | £0 |
| Victim Support | Community Engagement Project | £17,816 | £0 | £36,427 | £0 | £37,492 | £0 | £38,034 | £0 | £129,769 | £0 |
| Victim Support | Resorative Justice project | £16,234 | £0 | £37,690 | £0 | £38,482 | £0 | £39,149 | £0 | £131,555 | £0 |
| Violence Against Women & Girls (VAWG) commissioned services | | | £0 | | £125,000 | | £20,833 | | £0 | £0 | £145,833 |
| Wormwood Scrubs Community Chaplaincy | | £10,000 | £6,667 | £20,000 | £20,000 | £20,000 | £3,333 | £20,000 | £0 | £70,000 | £30,000 |
| | | £310,279 | £90,918 | £720,168 | £235,000 | £753,150 | £39,167 | £735,558 | £0 | £2,519,155 | £365,084 |

Arts Culture and Sport

| | | Nov 14 to Mar 15 | Dec 14 to Mar 15 | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
|---------------------------------|---------------------------------|------------------|------------------------|------------------|------------------------|------------------|------------------------------------|------------------|------------------------|------------|-----------------------------------|
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Albert & Friends Instant Circus | Walking Tall in LBHF | £10,000 | £0 | £24,000 | £0 | £24,000 | £0 | £24,000 | £0 | £82,000 | £0 |
| Broadway | Hidden Voices | £20,300 | £0 | £50,600 | £0 | £50,600 | £0 | £50,600 | £0 | £172,100 | £0 |
| Get Set Go Sport | Get Set Go Sport | £48,824 | £0 | £77,359 | £0 | £86,509 | £0 | £79,859 | £0 | £292,551 | £0 |
| H&F CAB | More than a Library | £32,500 | £21,667 | £78,000 | £65,000 | £79,560 | £10,833 | £81,151 | £0 | £271,211 | £97,500 |
| London Sports Trust | Game Plan | £18,750 | £11,667 | £45,000 | £35,000 | £45,000 | £5,833 | £45,000 | £0 | £153,750 | £52,500 |
| Lyric Hammersmith | Lyric Theatre Hammersmith LTD | £91,667 | £76,667 | £231,000 | £230,000 | £243,000 | £38,333 | £256,000 | £0 | £821,667 | £345,000 |
| William Morris Society | William Morris Society & Museum | £7,292 | £5,000 | £17,500 | £15,000 | £17,500 | £2,500 | £17,500 | £0 | £59,792 | £22,500 |
| | | £229,333 | £115,001 | £523,459 | £345,000 | £546,169 | £57,500 | £554,110 | £0 | £1,853,071 | £517,501 |

| Environment & Community Transport | | | | | | | | | | | | | |
|--|----------------------------------|------------------|------------------------|------------------|------------------------|------------------|------------------------------------|------------------|------------------------|------------------|------------------------|-----------|-----------------------------------|
| | | Nov 14 to Mar 15 | | Dec 14 to Mar 15 | | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Groundwork | Greener Living Better Places | £25,000 | £15,000 | £60,000 | £45,000 | £60,000 | £7,500 | £60,000 | £0 | £205,000 | £0 | £205,000 | £67,500 |
| H&F Urban Studies | Green Service | £9,207 | £0 | £21,378 | £0 | £22,076 | £0 | £22,276 | £0 | £74,937 | £0 | £74,937 | £0 |
| H'smith Community Gardens Assoc | Growing Communities | £22,660 | £12,191 | £45,320 | £35,000 | £45,320 | £5,833 | £45,320 | £0 | £158,620 | £0 | £158,620 | £53,024 |
| Keep Britain Tidy | Inspiring Resouceful Communities | £21,726 | £0 | £49,909 | £0 | £51,777 | £0 | £52,725 | £0 | £176,137 | £0 | £176,137 | £0 |
| Staying First (Staying Put) | Furnish | £24,731 | £5,000 | £61,519 | £15,000 | £67,297 | £2,500 | £67,812 | £0 | £221,359 | £0 | £221,359 | £22,500 |
| Westway Community Transport | Community Transport Project | £13,235 | £12,500 | £31,765 | £30,000 | £50,000 | £6,667 | £55,000 | £0 | £150,000 | £0 | £150,000 | £49,167 |
| | | £116,559 | £44,691 | £269,891 | £125,000 | £296,470 | £22,500 | £303,133 | £0 | £986,053 | £0 | £986,053 | £192,191 |

| Homelessness Prevention and Home Safety | | | | | | | | | | | | | |
|--|---------------------------------|------------------|------------------------|------------------|------------------------|------------------|------------------------------------|------------------|------------------------|------------------|------------------------|------------|-----------------------------------|
| | | Nov 14 to Mar 15 | | Dec 14 to Mar 15 | | Apr 15 to Mar 16 | | Apr 16 to Mar 17 | | Apr 17 to Mar 18 | | total | |
| Organisation | Service name | requested | Total investment 14-15 | requested | Total investment 15-16 | requested | Total Investment 16-17 (Apr - May) | requested | Total investment 17-18 | requested | Total investment 17-18 | requested | 18 month period, Dec 14 to May 16 |
| Bishop Creighton House | Safer Homes | £26,840 | £16,667 | £62,885 | £50,000 | £66,041 | £8,333 | £69,271 | £0 | £225,036 | £0 | £225,036 | £75,000 |
| H&F CAB | ROOF | £35,417 | £28,333 | £85,000 | £85,000 | £86,482 | £14,167 | £88,211 | £0 | £295,110 | £0 | £295,110 | £127,500 |
| Standing Together (STADV) | The Sanctuary Project | £9,315 | £0 | £22,500 | £0 | £22,536 | £0 | £22,575 | £0 | £76,926 | £0 | £76,926 | £0 |
| Staying First (Staying Put) | Staying First | £43,913 | £0 | £99,984 | £0 | £101,983 | £0 | £104,023 | £0 | £349,903 | £0 | £349,903 | £0 |
| White City Enterprise Limited | No Problem Too Big Or Too Small | £14,862 | £0 | £35,621 | £0 | £35,630 | £0 | £36,348 | £0 | £122,462 | £0 | £122,462 | £0 |
| | | £130,348 | £45,000 | £305,989 | £135,000 | £312,672 | £22,500 | £320,428 | £0 | £1,069,438 | £0 | £1,069,438 | £202,500 |

LBHF Equality Impact Analysis

An Equalities Impact Assessment is an improvement process which helps to determine whether our policies, practices, or new proposals will impact on, or affect different groups or communities. It enables officers to assess whether the impacts are positive, negative or unlikely to have a significant impact on each of the protected characteristic groups.

1. An Equalities Impact Assessment was conducted which considered the positive or negative impact regarding each service area, of all services, whether recommended for funding or not prioritised.
2. Statutory Equality Duties from S149 of the Equality Act 2010 is as follows: The public sector equality duty (PSED) states that in the exercise of our functions, we must have due regard to the need to:
 - Eliminate unlawful discrimination, harassment and victimisation and other conduct that is prohibited under the Act;
 - Advance equality of opportunity between people who share a protected characteristic and those who do not; and
 - Foster good relations between people who share a protected characteristic and those who do not.
3. Having due regard for advancing equality involves:
 - Removing or minimising disadvantages suffered by people due to their protected characteristics;
 - Taking steps to meet the needs of people from protected groups where these are different from the needs of other people; and
 - Encouraging people from protected groups to participate in public life or in other activities where their participation is disproportionately low

The Act states that meeting different needs involves taking steps to take account of disabled people's disabilities. It describes fostering good relations as tackling prejudice and promoting understanding between people from different groups. It states that compliance with the duty may involve treating some people more favourably than others.
5. Although the council's duty is to consider Age, Disability, Gender Reassignment, Marriage and Civil Partnership (not always applicable), Pregnancy and Maternity, Race, Religion or Belief (including non-belief), Sex, and Sexual Orientation (known as the protected characteristics) as part of an equalities impact assessment, officers gave broader consideration to socio-economic factors of the services recommended for funding, to ensure the best possible provision of services to local residents.
6. As part of the application form, organisations were required to profile who their anticipated service users would be. Information was requested regarding:
 - Ethnicity
 - Age
 - Gender
 - Sexual orientation
 - Disability (physical, mental, sensory impairment, learning difficulty, long term health condition, none)
 - Faith
 - Location (by ward)

- Other factors such as: single household; low income, single parent family; carers; substance misuse; homeless; work but do not live in the borough etc.

7. Officers compared the user profiles across Race, Gender and Disability for all applicants, both recommended and not recommended, to identify if any particular impact would result from the range of services recommended. While these three profiles do not cover all the nine protected characteristics, all protected characteristics was considered as part of the EIA and therefore as part of the decision that is being recommended to members in this report.

| Overall Information | Details of Full Equality Impact Analysis |
|---|---|
| Financial Year and Quarter | 2014-15 Quarter 3 2015-16 1016-17 Quarter 1 |
| Name and details of policy, strategy, function, project, activity, or programme | Title of EIA: 3 rd Sector Investment Fund allocation report Short summary: The report recommends allocation of the 3 rd Sector Investment Fund to local 3 rd sector organisations across the services areas of: <ol style="list-style-type: none"> 1. Infrastructure 2. Children, Young People & Families 3. Economic Development 4. Health & Wellbeing 5. Safer Communities 6. Arts, Culture & Sport 7. Environment & Community Transport 8. Homelessness Prevention & Home Safety |
| Lead Officer | Name: Sue Spiller Position: Head of Community Investment Email: sue.spiller@lbhf.gov.uk Telephone No: 020 8753 2483 |
| Date of completion of final EIA | 28/07/2014 |

| Section 02 | Scoping of Full EIA |
|---------------------|--|
| Plan for completion | Timing: March to July 2014 Resources: Community Investment Team |

Analyse the impact of the policy, strategy, function, project, activity, or programme

Analyse the impact of the policy on the protected characteristics (including where people / groups may appear in more than one protected characteristic). You should use this to determine whether the policy will have a positive, neutral or negative impact on equality, giving due regard to relevance and proportionality.

| Protected characteristic | Analysis | Impact: |
|--------------------------|--|----------|
| Age | All recommended services are likely to provide services across all age groups. Although services specifically for Children & Young People and Older People were funded in 2010, it was anticipated that a number of services under the service areas currently being tendered would also benefit younger and older age groups. This is particularly relevant for Environment & Community Transport and Home Safety services, where the service specification detailed the likely residents that should benefit from services, which included vulnerable families and individuals. | Positive |
| Disability | <p>8. The profile of potential beneficiaries of services across all service areas indicates a higher proportion of disabled people, or residents with long term health conditions will benefit from the service, than are represented in the borough demographics. In particular, higher numbers of disabled people are likely to be supported by services delivered under the Health & Wellbeing (adults) service area, including adults with both low and high mental health needs – in particular to prevent them from reaching crisis point and assisting to prevent homelessness.</p> <p>9. The services are anticipated to deliver a positive impact for disabled people and those with long term health conditions. No negative impact has been identified.</p> <ul style="list-style-type: none"> • Infrastructure: 13% of users are likely to be disabled or have a long term health condition • Children, Young People & Families: 28% of users are likely to be disabled or have a long term health condition • Economic Development: 10% of users are likely to be disabled or have a long term health condition • Health & Wellbeing: 51% of users are likely to be disabled or have a long term health condition. • Safer Communities: 15% of users are likely to be disabled or have a long term health condition. • Arts, Culture & Sport: 18% of users are likely to be disabled or have a long | positive |

| | | |
|--------------------------------|--|----------|
| | <p>term health condition.</p> <ul style="list-style-type: none"> Environment & Community Transport: 68% of users are likely to be disabled or have a long term health condition. Homelessness Prevention & Home Safety: 18% of users are likely to be disabled or have a long term health condition. <p>10. All successful organisations will be expected to meet targets regarding delivering services to targeted communities, and closely monitored to ensure these targets are met. Organisations will be required to address issues of disabled communities not accessing the services provided.</p> | |
| Gender reassignment | For most service areas, few or no users were anticipated from Lesbian, Gay, Bisexual or Transgender communities. Transgender was included under the sexual orientation section of the beneficiary profile guidance. We recognise that sexual orientation is to do with attraction to members of the same or a different sex, and trans is to do with gender identity and not with sexual orientation, we included sexual orientation and trans together under LGBT. LGBT organisations have often organised under this term, as many of the prejudices and issues faced by LGBT people are commonly to do with 'not being' heterosexual or 'male' or 'female' in the sense historically understood by society in general. As above, it may not be possible for organisations to request and record sexual orientation information from service users. No negative impact was identified. | neutral |
| Marriage and Civil Partnership | organisations were not requested to consider the profile of service users in terms of marital or partnership status. As above, it may not be possible for organisations to request and record this information from service users. No negative impact was identified | Neutral |
| Pregnancy and maternity | organisations were not requested to consider the profile of service users in terms of pregnancy or maternity status. As above, it may not be possible for organisations to request and record this information from service users, although in future they could use ONS data such as live births per 1000 women for Hammersmith and Fulham. A number of applications were received that would specifically target parents –, which may have had a positive impact in terms of maternity and paternity. However, as other support services are available to parents, it was felt that the negative impact of not funding parenting related services was low. | Neutral |
| Race | <p>The profile of potential beneficiaries of services across all service areas broadly matches the borough profile. No negative impact has been identified.</p> <ul style="list-style-type: none"> Infrastructure: 50% of users are likely to be from White backgrounds, 50% of | Positive |

| | | | |
|--|--|---|---------|
| | | <p>users from BME communities</p> <ul style="list-style-type: none"> • Children, Young People & Families 40% of users are likely to be from White backgrounds, 60% of users from BME communities • Economic Development: 55% of users are likely to be from White backgrounds, 45% of users from BME communities • Health & Wellbeing (adults): 74% of users are likely to be from White backgrounds, 26% of users from BME communities • Safer Communities: 52% of users are likely to be from White backgrounds, 48% from BME communities. • Arts, Culture & Sport: 66% of users are likely to be from White backgrounds, 34% from BME communities • Environment & Community Transport: 68% of users are likely to be from White backgrounds, 32% from BME communities. • Homelessness Prevention & Home Safety: 68% of users are likely to be from White backgrounds, 32% from BME communities. • In total, across all service areas, 59% of users are likely to be from White backgrounds, and 41% from BME communities • In considering all services being recommended under each service area, there is likely to be a positive impact on race as the proportion of users from BME communities exceeds the borough profile. No adverse impact has been identified for any particular BME community. <p>All successful organisations will be expected to meet targets regarding delivering services to targeted communities, and closely monitored to ensure these targets are met. Organisations will be required to address issues of BME, disabled or particular communities not accessing the services provided</p> | |
| | Religion/belief (including non-belief) | although all organisations were requested to indicate whether any service users were likely to be of a particular faith or sexual orientation, only one applicant indicated that this would be the case in terms of faith. All providers will be required to ensure their services are available and accessible by all communities, however the nature of some services – particularly those of a one-off nature, are unlikely to be able to easily request and record faith or sexual orientation information of service users. No negative impact was identified. | Neutral |
| | Sex | All recommended services are likely to provide appropriate levels of support to male and female beneficiaries which is reflective of the borough profile. It is anticipated that a number of services will appropriately have a higher take up by gender (e.g. domestic abuse services under the safer communities service | Neutral |

| | | |
|--------------------|---|--|
| | <p>area).</p> <ul style="list-style-type: none"> • Infrastructure: 49% of users are likely to be male, 51% female. . • Children, Young People & Families: 59% of users are likely to be female, 41% male. • Economic Development: 49% of users are likely to be male, 51% female. • Health & Wellbeing: 49% of users are likely to be male, 51% female. The higher proportion of female service users is due to a number of services recommended for funding which are more likely to be accessed by women than men. However, all providers will be asked to ensure the take up of their service reflects the borough profile. • Safer Communities: a 55%:45% ration of men to women service users is anticipated • Arts, Culture & Sport: the anticipated profile of users across all recommended services is 36% male, 64% female • Community Transport: the anticipated profile of users across recommended services is 36% male, 64% female. <p>Homelessness Prevention & Home Safety: the anticipated profile of users across recommended services is 4049 male and 51% female.</p> | |
| Sexual Orientation | See Transgender section above. | |

Human Rights or Children’s Rights

If your decision has the potential to affect Human Rights or Children’s Rights, please contact your Equality Lead for advice

Will it affect Human Rights, as defined by the Human Rights Act 1998?

No

Will it affect Children’s Rights, as defined by the UNCRC (1992)?

No


| | |
|------------------------------------|---|
| Section 03 | Analysis of relevant data Examples of data can range from census data to customer satisfaction surveys. Data should involve specialist data and information and where possible, be disaggregated by different equality strands. |
| Documents and data reviewed | Analysis of service user profile, submitted by each organisation as part of their application. Local census data against which the profile of service users by service area was compared. |

| | | | | | | |
|---|--|------------------------|------|--------------------------|------------------|-------------------------------------|
| New research | Not applicable | | | | | |
| Section 04 | Consultation | | | | | |
| Consultation | Details of consultation findings (if consultation is required. If not, please move to section 06) | | | | | |
| Analysis of consultation outcomes | Not applicable | | | | | |
| Section 05 | Analysis of impact and outcomes | | | | | |
| Analysis | Not applicable | | | | | |
| Section 06 | Reducing any adverse impacts and recommendations | | | | | |
| Outcome of Analysis | No adverse impact identified. All organisations offered funding will be expected to meet targets in terms of supporting a specified cohort of residents, including those of different ages, gender, race, disability and location. Quarterly monitoring will ensure these targets are met, and identify where remedial action needs to be taken. | | | | | |
| Section 07 | Action Plan | | | | | |
| Action Plan | Note: You will only need to use this section if you have identified actions as a result of your analysis | | | | | |
| | Issue identified | Action (s) to be taken | When | Lead officer and borough | Expected outcome | Date added to business/service plan |
| | | | | | | |
| Section 08 | Agreement, publication and monitoring | | | | | |
| Chief Officers' sign-off | Name: Position: Email: Telephone No: | | | | | |
| Key Decision Report (if relevant) | Date of report to Cabinet 1 st September 2014 Key equalities issues have been included: Yes – as an appendix to the report | | | | | |
| Opportunities Manager (where involved) | Name: Position: Date advice / guidance given: | | | | | |

11. The broader, socio-economic categories of user profiles for recommended applications were then compared to ascertain if any particular sections of residents would be adversely affected, or not identified as potential beneficiaries.
12. It was not felt that any section of the community would be particularly disadvantaged should the recommendations in this report be agreed, and all sections specified under the equalities duties are expected to benefit to some extent. A good span of beneficiaries is covered by the clusters of services being tendered, with profiles of target beneficiaries reflecting the known diversity factors of the borough's population.
19. Impact on protected characteristics are included in the Equalities Impact Assessment undertaken as part of the assessment process, and is available on request. In addition to these protected characteristics, organisations were requested to consider a number of socio-economic categories in considering the likely make up of service users, in order to ensure the best possible clusters of services were available to residents.
- Single parent families: Moderate positive impact overall, as 11% of services across all services areas are likely to benefit single parent families. This is highest in Economic Development, Environment & Community Transport and Homelessness Prevention & Home Safety service areas. No negative impact identified.
 - Ex offender: Neutral impact overall, as 3% of users across all service areas are likely to benefit ex-offenders who are residents of the borough. This is highest in Safer Communities. No negative impact identified.
 - Low income households: High positive impact, as 30% of beneficiaries are likely to be from low income households. As was anticipated, this is highest in Homelessness Prevention, Economic Development & Home Safety service area. No negative impact identified.
 - Carers: Low positive impact: 4% of services will be carers. All services are charged with ensuring they are supporting Hammersmith & Fulham carers. A higher proportion of carers are supported through the Health & Wellbeing service area (6%). All service areas are likely to benefit carers to some degree. No negative impact.
 - Victims of domestic abuse: Moderate positive impact: As anticipated, a higher proportion appear in safer communities (10%), with specific services recommended that will directly support victims of domestic abuse. Other service areas are also likely to support this cohort. No negative impact identified.
 - Children who attend school, but do not live in the borough: Low positive impact: A number of services are likely to also benefit children and young people who do not live in the borough – however this is due to a number of services delivered through schools, where it is not possible to request that non-resident children do not participate in class-wide activities. No negative impact identified.
 - Unemployed individuals: Moderate positive impact: 9% of beneficiaries are likely to be unemployed residents. This is particularly the case in Economic Development and Environment & Community Transport.. No negative impact identified.
 - 3% of users are anticipated to be refugees or Asylum seekers. Low positive impact, no negative impact identified.

- A further 5% of proposed beneficiaries are likely to be people who live but do not work in the borough. However, a condition of funding will be that all beneficiaries should be borough residents – with the exception of children from out of borough who participate in classroom based activities delivered in local schools.

Agenda Item 7

| | |
|---|---|
|  | <p style="text-align: center;">London Borough of Hammersmith & Fulham</p> <p style="text-align: center;">CABINET</p> <p style="text-align: center;">1 SEPTEMBER 2014</p> |
| <p>PROPOSED REVOCATION OF DECISIONS TO DISCONTINUE SULIVAN PRIMARY SCHOOL AND ENLARGE NEW KING'S PRIMARY SCHOOL: OUTCOME OF STATUTORY REPRESENTATION PERIOD REGARDING THE REVOCATION PROPOSALS</p> | |
| <p>Report of the Cabinet Member for Children and Education : Councillor Sue Macmillan</p> | |
| <p>Open Report</p> | |
| <p>Classification - For Decision Key Decision: Yes</p> | |
| <p>Wards Affected: Town, Sands End, Parsons Green and Walham</p> | |
| <p>Accountable Executive Director: Andrew Christie, Tri-Borough Executive Director of Children's Services</p> | |
| <p>Report Author: Ian Heggs, Tri-Borough Director of Schools Commissioning</p> | <p>Contact Details: Tel: 020 7645 6458 E-mail: ian.heggs@lbhf.gov.uk</p> |

1. EXECUTIVE SUMMARY

- 1.1. Cabinet on 23 June 2014 approved the publication of statutory proposals to revoke the decisions of 10 February 2014 to discontinue Sullivan Primary School and enlarge New King's Primary School with effect from 1 September 2014. A statutory notice about the revocation proposals was published on 30 June and the six-week statutory representation period ended on 12 August 2014. This report summarises all representations received during that six-week period and also provides copies of all representations received in Appendix 2.
- 1.2. Cabinet also decided on 23 June to modify the current proposals to discontinue Sullivan Primary School and enlarge New King's Primary School by delaying implementation of the proposals to 1 September 2015. This recommendation arose because the 10 February 2014 decision otherwise had to be implemented by the start of the 2014/15 academic year. There

was insufficient time before September 2014 to publish the revocation proposals and consider them after the statutory six-week representation period.

- 1.3. The Council is now required to consider all representations received and the equality impact assessment attached in Appendix D and then make a decision on whether or not to implement the revocation proposals.

2. RECOMMENDATIONS

- 2.1. That, following full consideration of all representations received and other relevant information including the public sector equality duty and Equality Impact Assessment, and in light of the fact that, due to the change in housing policy with the aim of providing more affordable rented housing and the resultant increased demand for school places, circumstances have so altered since approval was given on 10 February 2014 that implementation of the proposals to discontinue Sullivan School and enlarge New King's Primary School would now be inappropriate, the Council therefore resolves to revoke its earlier decisions to discontinue Sullivan Primary School and enlarge New King's Primary School with effect from 1 September 2015 as set out in Option 2 in section 5.2 of this report.

3. REASONS FOR DECISION

- 3.1 The Council is required by law to publish statutory proposals to revoke its earlier decisions to discontinue Sullivan Primary School and enlarge New King's Primary School. Following the end of the period for representations on 12 August, the Council must consider the representations received and the equality impact assessment and make a decision on whether or not to implement the revocation proposals. It can revoke the earlier decisions, since the decisions were taken, if circumstances have so altered to make it inappropriate to implement the decisions.

4. INTRODUCTION AND BACKGROUND

4.1 Original Decision

On 10 February 2014, Cabinet agreed to implement the proposals for the discontinuance of Sullivan Primary School and the enlargement of New King's Primary School, subject to the following conditions being met by 1 August 2014:

- i) Planning permissions being granted for both the interim accommodation at the Sullivan site and the proposed extension and remodelling of the New King's Primary School buildings, and
- ii) The making of an agreement under section 1 of the Academies Act 2010 for the establishment of the enlarged New King's Primary School as an academy.

Neither condition has been fulfilled.

On 5 February 2014 the Education and Children's Services Select Committee considered the call-in of this decision, and agreed that the Cabinet decisions of 20 January be referred back to Cabinet on 10 February 2014. This referral was considered and then reaffirmed by Cabinet on 10 February, at which the reason for their decision was stated as follows:

The primary reason for this decision is historical as well as current surplus places at both New King's Primary School and Sullivan Primary School.

Cabinet is also of the view that the decision to close Sullivan Primary School will ensure the Council does not continue to fund two sites with on-going surplus places and the associated costs attached to those two sites. There is economic sense to having a single school on a single site and ensuring that the savings that will be made can be reinvested directly into children's education in the borough.

Cabinet is of the further view that the final move to the New King's site will ensure an improved educational offer, particularly in the light of its collaboration plans with Thomas' Schools.

4.2 Review of Housing Strategy

On 23 June 2014, the new Cabinet agreed to review and make an amendment to the Housing Strategy. The following recommendation was agreed:

That Cabinet confirms with immediate effect the priority to provide more affordable rented housing and low cost home ownership opportunities in the borough

This decision is likely to have a particular impact on the South Fulham Riverside development as set out in paragraph 4.6 below.

4.3 Revocation Proposals

Cabinet also agreed to publish proposals to revoke the decisions of 10 February 2014 in the light of the anticipated increase of affordable rented housing within the South Fulham area in future years, and to modify the existing proposals by delaying implementation from 1 September 2014 to 1 September 2015 in order to provide sufficient time for Cabinet to decide whether to revoke the current proposals. This delay also provided some certainty to staff, parents and pupils at Sullivan Primary School for the coming academic year, so that staffing and admissions arrangements for September 2014 could be made swiftly and so that standards could be maintained.

- 4.3 A statutory notice about the revocation proposals (Appendix 1) was published on 30 June 2014 and the period for representations ended on 12 August. The decision to publish the statutory notice was taken following a short consultation period during which the views of the governing bodies of

Sullivan School and New King's Primary School were sought. Their pre-notice consultation responses are shown in Appendices 4 and 5.

- 4.4 The Council has the power to revoke the decisions of 10 February 2014 to close Sullivan School and enlarge New King's Primary School if circumstances have so altered since those decisions were taken that implementation of the proposals would be inappropriate.

4.4 South Fulham Riverside

In January 2013 the Council adopted the South Fulham Riverside Supplementary Planning Document (SPD) concerning the comprehensive regeneration of the area and the likely growth and change that would take place.

The SPD draws together the development plan policies and other guidance that are relevant to the regeneration area as identified in the Core Strategy and considers the environmental, social, design and economic objectives which are relevant to the future development of the area.

The primary aim of this SPD is to set out an approach to achieve the vision and deliver the objectives in the Strategic Policy for South Fulham Riverside in the Core Strategy. The SPD is a material consideration in the determination of any planning application submitted in the regeneration area.

4.5 Development Infrastructure Funding Study

In June 2011, the Council commissioned Jacobs Consulting and Cushman and Wakefield LLP in association with CgMs Consulting to carry out a Delivery and Infrastructure Funding Study (DIFS) for the South Fulham Riverside. The study examined the investment needed in order to support the growth in new homes in the regeneration area and the likely increase in social infrastructure and local community services (education, health, open and play space, community facilities, police facilities and employment and skills training) that would be required to accommodate the increase in population.

The need for the DIFS had arisen following work by LBHF on the South Fulham Riverside SPD and an associated transport study, which concluded that a range of transport and other infrastructure is required to deliver regeneration in the area. The DIFS was required to review the quantum of development that could be undertaken, assess and cost the full range of infrastructure required to support that development, and examine the extent to which that infrastructure could be funded by the developments in the light of the economic conditions bearing on development viability.

The number of new homes assumed as a basis for the DIF study was 4,000 which is based on approximately 21 hectares of sites coming forward for development within the plan period. The SPD does however state that the assessment of sites and phasing will be regularly reviewed to ensure the infrastructure is in place when new residential units are provided. A review will now take place in light of the Council's new housing strategy agreed on 23 June 2014.

4.6 Impact of the proposed change to the development at South Fulham Riverside on the need for primary school places

An initial review of the Greater London Assembly (GLA) methodology used to calculate potential child yield from additional housing has been undertaken. This methodology is used by other London Boroughs to calculate child yield for education (and play space) provision purposes. From a housing strategy perspective, where an increase in the supply of additional affordable housing for rent (i.e. allocated on a basis of Housing Allocation Scheme defined need), is envisaged, a significant increase in demand for school places (compared to that for market housing) can be anticipated.

The need for an increase in education provision is addressed in chapter 12 of the SPD. The population growth envisaged as a result of the development of up to 4,000 new homes had been reflected in the previous decision to reduce capacity in the south of the borough by 0.5 forms of entry (FE), equalling 15 places per year, 105 in total, through the closure of Sullivan (1.5 FE) and expanding New King's by 1FE to 2FE. The intention was to enable a better concentration of pupils in the remaining two local primary schools, New King's and Langford, and enable a more efficient use of resources (both revenue and the physical resources of the sites and the buildings), with the option of considering expanding Langford by 0.5FE as required, linked to the timings of the development programme.

This strategy had also reflected the increased demands that are projected in the infant phases (4-7 year olds) of the education system due to child births and the current pressure in the system across the centre and north of the borough on school places at reception and year 1, that will ultimately increase the demand for places utilising much of the perceived "surplus capacity" in the later age groups.

The SFR development is likely to move to a higher number of additional units in the light of Cabinet's recently affirmed purpose of providing more affordable rented housing and low cost home ownership opportunities in the borough ; initially this was assessed to be manageable within the strategy as previously set out with a key assumption that child yield would be reasonably low. This reflects the Council's previous approach around commercial viability and a low proportionality of affordable rented housing (this approach generating a reasonably low child yield).

Table 1: Current approach in South Fulham Riverside (before the change in administration)

| | Number of bedrooms | | | | Total Units |
|---|--------------------|-------------|-----------|-------|------------------|
| | 1 | 2 | 3 | 4 | |
| South Fulham Extra 1000 units | 1 | 2 | 3 | 4 | |
| Owner Occupier | 150 | 300 | 150 | 0 | 600 |
| Affordable Rented Housing | 0 | 0 | 0 | 0 | 0 |
| Shared Ownership | 10 | 20 | 10 | 0 | 40 |
| Total | 160 | 320 | 160 | 0 | 640 ₁ |
| | Early Years | Primary | Secondary | | |
| Need for school places expressed as forms of entry for Early Years (2-3 year olds), Primary and Secondary) ₂ | 0.67 | 0.22 | 0.09 | | |
| Age groups | Ages 0-3 | Age 4-10 | Age 11-15 | Total | |
| Children totals | 48 | 46 | 14 | 108 | |

₁The remaining 360 units have not been built out and planning consent has not been granted.

₂Note that these projections allow for 15% of children being educated in the independent sector

Table 2: Demand pressures from South Fulham Riverside on an affordable rented approach

| | Number of bedrooms | | | | Total Units |
|--|--------------------|-------------|-----------|-------|-------------|
| | 1 | 2 | 3 | 4 | |
| South Fulham Extra 1000 units | 1 | 2 | 3 | 4 | |
| Owner Occupier | 150 | 300 | 150 | 0 | 600 |
| Affordable Rented Housing | 100 | 200 | 100 | 0 | 400 |
| Shared Ownership | 0 | 0 | 0 | 0 | 0 |
| Total | 250 | 500 | 250 | 0 | 1000 |
| | Early Years | Primary | Secondary | | |
| Need for school places expressed as forms of entry for Early Years (2-3 year olds), Primary and Secondary) | 1.35 | 0.79 | 0.53 | | |
| Age groups | Ages 0-3 | Age 4-10 | Age 11-15 | Total | |
| Children totals | 96 | 167 | 80 | 342 | |

4.7 Recommended Approach

The shift in approach to the delivery of affordable rented housing in the borough is sufficient to cause the Council to rethink its strategy for the provision of school places in south Fulham. If school places are removed from the system whilst this new housing strategy is developed further, the Council may find that it has difficulty in meeting its statutory requirements to provide sufficient school places. To ensure that there is a clear plan to address the extra 0.5 form of entry (an increase in the need for primary forms of entry from 0.22 in Table 1 to 0.79 in Table 2 shown in bold above) required for the increase in affordable rented housing and the corresponding pressures that will place on the school places, it is recommended that the Council:

- i) Retains Sullivan Primary School; this will add 1.5FE back into the education system in south Fulham

- ii) Does not expand New King's and maintains it at 1FE on its current site; this will reduce the provision in the area by 1FE that would have been created by continuing with the current plan.

The net effect of this approach is to add 0.5FE back into the primary school system in south Fulham.

This approach, which is recommended to Members, provides a degree of confidence that there will be sufficient school places to meet the short and medium term requirements for the area. It also enables the Council to consider further the needs of the school communities in south Fulham and undertake a more comprehensive review throughout the borough reflecting the changing approach housing development following the change in administration. It also means that the Council retains the capacity for further expansion of the two schools, if required in the future.

The decisions of 10 February 2014 to close Sullivan and enlarge New King's Primary School would reduce the provision in the area by a net 0.5FE (with all the associated costs of school closure). To do so would be inappropriate given the significant shift in regeneration and the affordable rented housing approach that has now been adopted and which will place extra demand into the system which the Council is otherwise unable to meet in the medium term.

5. PROPOSAL AND OPTIONS

- 5.1 The Council is prohibited by law from revoking the decisions to close Sullivan School and enlarge New King's Primary School without publishing proposals to do so and considering any representations received. The Council believes that the new circumstances outlined above justified the publication of a statutory notice, allowing representations to be made as to whether or not the Council should revoke the earlier proposals, i.e. should retain New King's and Sullivan Schools and the number of existing places available in them.
- 5.2 At this stage the options which the Council should now consider are as follows:

Option 1: Continue with the current proposals to discontinue Sullivan School and enlarge New King's School from 1 September 2015 resulting in a reduction of available school places by 0.5 FE.

Pros

- Further uncertainty for pupils, parents and staff is avoided in that the proposals to discontinue have not been referred to the Schools Adjudicator and so are final, unless they are revoked
- Value would be obtained for some financial liabilities already incurred in relation to planned building works (see Financial and Resource Implications)

Cons

- The Council risks being unable meet its statutory duty to provide sufficient school places in the light of further residential development in the area as envisaged in the newly agreed housing policy.

Option 2 (Recommended): Having published proposals on 30 June to revoke the original proposals and, following full consideration of all representations received during the six-week representation period and the equality impact assessment, decide to revoke the proposals to discontinue Sullivan School and enlarge New King's School with effect from 1 September 2015.

Pros

- Will ensure that the Council can meet its statutory duty to provide sufficient school places in the light of the likely increased demand for school places following the change in housing policy to provide more affordable rented housing.
- Almost all representations received were in favour of revoking the proposals.

Cons

- Some financial liabilities have already been incurred in relation to planned building works, but these have now been minimised as far as is possible (see Financial and Resource Implications)
- Some uncertainty for pupils, parents, and staff in that there is a possibility of the revocation decision being referred to the Schools Adjudicator.

6. REPRESENTATIONS

6.1 Representations have been received as part of the statutory process outlined below:

| | | |
|---------|----------------|---|
| Stage 1 | Publication | Statutory proposal published – 30 June 2014 |
| Stage 2 | Representation | Must be 6 weeks – expired on 12 August 2014 |
| Stage 3 | Decision | The decision maker is usually the local authority and must be within 2 months of the end of the representation period or the decision defaults to the Schools Adjudicator |
| Stage 4 | Implementation | No prescribed timetable, but must be as prescribed in the statutory notice, subject to any modifications agreed by the decision maker |

6.2 The decision to publish the statutory notice was taken following a short consultation period during which the views of the governing bodies of Sullivan School and New King’s Primary School were sought. Their pre-notice consultation responses are shown in Appendices 4 and 5.

A total of 51 responses have been received during the period for representations. These are summarised below. Appendix C contains copies of all of the representations received. (Alan to redo numbers)

47 were in favour of the proposed revocation, 3 were opposed and 1 response was neutral.

6.3 The following table provides some examples of the responses received.

In support of the revocation proposal

| | |
|--|-----------|
| Parents (including prospective or past parents) <u>Comments received included:-</u> <ul style="list-style-type: none"> • Sullivan School provides a family atmosphere and nurturing environment. • Supports more affordable housing for families • Sullivan is the best choice locally for parents who are not Catholic or eligible for other good schools. • The green and open space should be preserved, in an area where many children live in flats. | 17 |
| Chair of governors, staff and other schools These included: <ul style="list-style-type: none"> • Letter from the Leadership Team at Sullivan School • Letter of support from Fulham College Academy Trust. | 8 |
| Members of the public (including past pupils) <u>Comments received</u> <ul style="list-style-type: none"> • Primary places will be needed for all the new housing • Letter of support from Peterborough Road and Area Residents’ Association (PRARA) | 21 |
| Other <ul style="list-style-type: none"> • Former head teacher at Sullivan School | 1 |
| Total | 47 |

The main themes contained within the responses supporting the retention of Sullivan School were:

- The need for school places to meet the demands of additional affordable housing units which the Council proposes are built in south Fulham
- The quality of education and care of children within a school (Sullivan) with so much green space in an inner-city area.

6.4 Opposing the Proposal

| | |
|--|---|
| <u>Comments in connection with Fulham Boys School</u> | 3 |
| <ul style="list-style-type: none"> • Postponing the opening of Fulham Boys School is very damaging to the future of boys who have already been accepted. • Neither primary school was fully subscribed | |
| Total | 3 |

6.5 Neutral Position

| | |
|--------------------------------|---|
| Letter from Fulham Boys School | 1 |
| Total | 1 |

Members may recall that the report of 10 February 2014 recommending the closure and Sullivan and enlargement of New Kings Primary School advised members that the decisions should be taken on their own educational merits, and without reference to the issue of the then proposed Fulham Boys' School. It remains the case that Members should determine the revocation proposals on their own merits for the future of primary school provision, and without reference to issues of secondary education, including the future of Fulham Boys School.

In any event, the requirement for secondary school places is an integral part of the Council's School Organisation Strategy which will be updated later in 2014. As a free school, Fulham Boys School is the responsibility of the Department for Education and the Education Funding Agency (EFA). The EFA has now confirmed that Fulham Boys School will open in temporary premises on the Gibbs Green site in September 2014 for a period of three years. The Mayor of London has guaranteed that a permanent GLA-owned site within the London Borough of Hammersmith and Fulham will be delivered for the school.

7. EQUALITY IMPLICATIONS

- 7.1 The Council has comprehensively reviewed the Equality Impact Assessment supporting its earlier decision to discontinue Sullivan School and enlarge New King's School and the reviewed Equality Impact Assessment is attached at Appendix 3.
- 7.2 Cabinet must have due regard to the need to eliminate unlawful discrimination, advance equality of opportunity for people with protected characteristics and foster good relations between those with and without protected characteristics, in deciding whether or not to revoke the original proposals. As part of this process, Members will review the Equality Impact Assessment.
- 7.3 The Equality Impact Assessment attached to the original Cabinet report of 10 February 2014 envisaged that the original proposals to close Sullivan and enlarge New King's would have an impact on children with disabilities in that there would be an initial period of disruption in the implementation of the proposals during which steps would be taken to minimise the effect on pupils with disabilities, and thereafter it was envisaged that provision for such children in the enlarged New King's school would be at an enhanced level from that currently offered at either New King's or Sullivan.
- 7.3 If Cabinet is minded to revoke the current proposals to discontinue Sullivan Primary School and enlarge New King's Primary School, there would be no change to the current provision at the two schools. The schools and as relevant the Council would continue to have regard to the needs of persons with protected characteristics as they currently do, and would be obliged to make any reasonable adjustments for disabled children which become necessary.
- 7.4 Implications verified/completed by: Joyce Golder, Principal Solicitor ext. 2181.

8. LEGAL IMPLICATIONS

- 8.1 The legislation imposes an obligation on the Council to implement the currently approved proposals, save in limited circumstances. The only relevant circumstances are where circumstances have so changed since the proposals were approved as to make their implementation inappropriate. In such a situation the Council would have the power to revoke the proposals. It is therefore for the Council to decide whether circumstances have so altered since approval of the decisions on 10 February to close Sullivan School and enlarge New King's Primary School with effect from 1 September 2015 that implementation of those decisions would be inappropriate. If it decides that this is the case, it will go on to consider whether to exercise its discretion to revoke the decisions of 10 February

The Council was obliged to publish a statutory notice about the revocation proposal to enable affected parties to comment on and object to the revocation proposals. This has now been done. In deciding what action to

take, Members must take into account the responses received during the representation period and all other relevant information, including the consultation response of the schools, the equality duty referred to at paragraph 7.2 above and other factors, such as the resources already spent to progress the closure and enlargement proposals.

There is a possibility that the revocation decision, if taken, may be referred to the Schools Adjudicator though only by the Diocesan Board of Education for any Church of England diocese, or bishop of Catholic diocese, in the Council's area.

8.2 Implications verified/completed by: Joyce Golder, Principal Solicitor ext. 2181

9. FINANCIAL AND RESOURCES IMPLICATIONS

9.1 The financial implications of this decision relate to identifying the unavoidable costs incurred with implementing the original decisions to close Sullivan and enlarge New King's, and any works that may be considered necessary at either New King's or Sullivan.

9.2 Capital

The capital implications of the original decisions are set out below:

- Alterations and extension of New King's School currently costed at approximately £3.8m
- Decant provision currently estimated at approximately £0.5m
- Alteration of alternative premises at Normand Croft School to create space for Parayhouse School costed at £100k, inclusive of irrecoverable VAT.

9.3 3BM, the employee-led mutual established by the Council that manages the Schools Capital Programme, have been managing both aspects of the original decision in terms of implementing the temporary installation of classrooms on the Sullivan site and progressing the design and planning application for the works at New King's. In total, consultancy costs were incurred by the Council of approximately £200,250 for Sullivan School and £48,952 for New King's School. Costs were higher for Sullivan as more work had been done to prepare for the temporary accommodation of New King's pupils at the Sullivan site for September 2014, including several site surveys, design works and preparations for the temporary classrooms as well as some adaptations to the main school building. A further cost associated with the abortive contract for the actual hire of temporary classrooms of a further £75k has been incurred.

9.4 Allowing for the expenditure already incurred if the Council were to revoke the decision and retain the two schools without doing any works the sums available in the Schools Capital Programme would increase by £4m. Within the original scheme for New King's were landscaping, remodelling and Health and Safety works that could be de-coupled from the major scheme

and progressed independently. Cabinet decided on 23 June to continue with these works at a cost of £0.5m. Capital expenditure was also required at Sullivan. It was agreed to establish a provision of £200k to allow Sullivan to progress works necessary for the continuation of the school. Works have since taken place over the summer at both schools.

- 9.5 In light of the above, Parayhouse School will now not move to north Fulham and will stay on its current site at New King's at least until the end of its current lease term. The lease is due to expire on 1 September 2016.

9.6 Revenue

In order to maintain staffing levels during the current academic year Sullivan offered retention payments to its staff paid from school balances. Similarly New King's incurred additional costs in realigning its workforce and incurred additional costs in 2013-14 that will extend in to 2014-15. Whilst no redundancy notices have been issued to staff at Sullivan a number have received alternative offers of employment. Retention payments are likely to be required for 2014-15 and there will be other additional costs if staff leave. Both schools are likely to be judged as 'Schools in Financial Difficulties' and an application to Schools Forum for additional funding of up to £300k will be required to cover the abnormal costs of both schools. These costs will be covered by the Dedicated Schools Grant. Since the Cabinet report on 23 June, the staffing position at both schools has been confirmed and there are now no significant vacancies at either school following a recruitment process in the summer term.

- 9.7 School Funding for 2014-15 is determined by the October 2014 census and if the uncertainty over the futures of both schools destabilise the number of children on roll this will be reflected in the overall Dedicated Schools Grant. This will be kept under review and may lead to the schools requiring further assistance from the Dedicated Schools Grant in to 2014-15. Since the Cabinet report on 23 June, it has been confirmed that for the September 2014 intake there are 29 accepted offers for 45 available places at Sullivan. For the September 2014 intake at New King's there are 29 accepted offers for 30 available places.

- 9.8 Implications verified/completed by: (Dave McNamara, Tri-borough Director of Finance & Resources, 020 8753 3404)

10. PROCUREMENT AND IT STRATEGY IMPLICATIONS

10.1 Risk Management

Management of the risks surrounding the decision to revoke the original proposals remains the responsibility of the Tri-borough Children's Services Department. Publishing the proposals to revoke its earlier decisions to discontinue Sullivan Primary School and enlarge New King's meets the Council's statutory duty and is noted on the Tri-borough Strategic Risk Register, risk number 5 managing statutory duty.

Implications completed by: Michael Sloniowski Bi-borough Risk Manager ext. 2587.

10.2 Procurement and IT Strategy

Cabinet at its 7 April 2014 meeting approved expenditure on a number of school capital projects, and delegations on the award of contracts for these works to the Cabinet Member for Education. Three of the schemes approved by Cabinet in April were specifically designed to give effect to the earlier Cabinet decision made on 10 February 2014 to discontinue Sullivan school and enlarge New Kings School. Namely:

- a) the relocation of Parayhouse from New Kings school to new more accessible ground-floor accommodation at Normand Croft school;
- b) the design, supply and installation of temporary classrooms at Sullivan school to accommodate the de-canting of New Kings school to the Sullivan site whilst the expansion works at News Kings were carried out;
- c) the tendering of a contract to undertake the expansion works at New Kings.

10.3 A contract to carry out a number of improvement works at Normand Croft School, including the relocation of Parayhouse and delivery of a NHS drop-in facility, was awarded in May 2014 by the Council, although it was not formally signed. No liabilities have subsequently been incurred as the contract was not signed.

10.4 A contract to design, supply and install the temporary classrooms at Sullivan was awarded by the Council, though it was not formally signed. Legal advice was given as to what potential liabilities the Council may incur as a result of the preferred bidder mobilising for this contract. The final costs incurred are set out in paragraph 9.3.

10.5 No advertisements have been placed for the previously approved expansion works at New Kings School and no further costs have been incurred.

Comments provided by John Francis, Principal Procurement Consultant, H&F Procurement 020-8753-2582

LOCAL GOVERNMENT ACT 2000 **LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT**

| No. | Description of Background Papers | Name/Ext of holder of file/copy | Department/ Location |
|------------|---|--|-----------------------------|
| 1. | Report to Cabinet 23 June 2014 | Ian Heggs | CHS |

LIST OF APPENDICES:

- 1 Statutory Notice dated 30 June 2014
- 2 Full set of all representations received
- 3 Equality Impact Assessment
- 4 Pre-notice consultation response from Sullivan School
- 5 Pre-notice consultation response from New King's School

APPENDIX 1

PUBLIC STATUTORY NOTICE - LONDON BOROUGH OF HAMMERSMITH AND FULHAM

PROPOSALS TO REVOKE PREVIOUSLY PUBLISHED PROPOSALS TO DISCONTINUE SULIVAN PRIMARY SCHOOL AND ENLARGE NEW KING'S PRIMARY SCHOOL

Sulivan Primary School

Notice is given in accordance with section 15(1) of the Education and Inspections Act 2006 and regulation 26 of The School Organisation (Establishment and Discontinuance of Schools) (England) Regulations 2007 that the London Borough of Hammersmith & Fulham, c/o Children's Services, Kensington Town Hall, Hornton Street, London, W8 7NX, proposes to be relieved of the duty to implement the statutory proposal, published on 21 October 2013. The proposal was to discontinue Sulivan Primary School (Community), Peterborough Road, London, SW6 3BN with effect from 1st September 2014.

New King's Primary School

Notice is given in accordance with section 19(1) of the Education and Inspections Act 2006 and paragraph 41 of Schedule 5 of The School Organisation (Prescribed Alterations to Maintained Schools) (England) Regulations 2007 that the London Borough of Hammersmith & Fulham, c/o Children's Services, Kensington Town Hall, Hornton Street, London, W8 7NX, proposes to be relieved of the duty to implement the statutory proposal, published on 21 October 2013. The proposal was to make a prescribed alteration by way of enlargement to New King's Primary School, New King's Road, London, SW6 4LY with effect from 1st September 2014.

The related proposals of 21 October 2013

The related proposals published on 21 October 2013 state that New King's Primary School was to be permanently enlarged from 1 September 2014. The enlargement was to take place in two phases. For the academic year 2014/2015 New King's Primary School was to operate from the existing site at Sulivan Primary School. Sulivan Primary School would close at the end of the academic year 2013/2014. During the academic year 2014/2015 the Council was to undertake a programme of refurbishment and enlargement of the existing New King's Primary School. In September 2015 New King's Primary School was to return to its existing site with the permanent proposed capacity of 420 pupils. These related proposals were approved by Cabinet (subject to conditions) on 10 February 2014.

Statement as to why circumstances have so altered since approval that the duty of the London Borough of Hammersmith and Fulham to implement the 21 October 2013 proposals should not apply

The London Borough of Hammersmith and Fulham's newly proposed policy, as set out in its manifesto, to deliver additional affordable rented housing in the South Fulham area may result in a further need for school places. It therefore proposes that a duty to implement the proposal should not apply since it would reduce the existing supply of school places.

On 23 June 2014 the London Borough of Hammersmith & Fulham took the decision to modify the original implementation date of the 21 October 2013 proposals (as agreed on 10 February 2014) from 1 September 2014 to 1 September 2015 in order to allow more time for these revocation proposals to be consulted on.

Objections or comments

Copies of the complete proposals of 21 October 2013 and the Cabinet report of 10 February 2014, can be obtained from Alan Wharton, Children's Services, 2nd Floor, Kensington Town Hall, Hornton Street, London, W8 7NX.

Within six weeks after the date of publication of these related proposals and by close of business, Tuesday 12 August 2014, any person may object to or make comments on these revocation proposals by sending their representations in writing to:- Alan Wharton, Children's Services, 2nd Floor, Kensington Town Hall, Hornton Street, London, W8 7NX, or email - awharton@westminster.gov.uk.

Signed: Ian Heggs, Tri-borough Director of Schools
Publication Date: 30 June 2014

APPENDIX 2

Full set of representations received

Wharton, Alan

From: [REDACTED]
Sent: 04 July 2014 19:27
To: Wharton, Alan
Subject: Save Sullivan school

Categories: Blue Category

To whom it may concern

Sullivan primary school is an amazing school with amazing and dedicated staff. My Son use to attend Sullivan from 2010 until 2013, I took him out with a heavy heart after finding out that Sullivan was closing. My son loves Sullivan and was extremely upset when he had to leave, even after been in a new school with new friends for a year he would love to go back to Sullivan. I live in south fulham and I'm surrounded by lots of new homes being built and I am very concerned that by closing Sullivan lots of children will be without school places in a local school. Sullivan Is an asset to fulham and to see it close would be devastating for the people of Fulham.

Kind Regards
Michelle Bird

Wharton, Alan

From: [REDACTED]
Sent: 05 July 2014 23:20
To: Wharton, Alan
Subject: Sullivan Primary School

Categories: Blue Category

Hello,

I am a former pupil and a resident of the Borough Hammersmith and Fulham, and fully support Sullivan school and am completely against its closure. It should stay where it is with the staff it has at present. The school is in the top 2% of the country, so therefore has no grounds for closure.

God bless,

Peter Hendtlass

Wharton, Alan

From: [REDACTED]
Sent: 06 July 2014 23:17
To: Wharton, Alan
Subject: Fulham boys school

Categories: Red Category, Blue Category

This is to voice my outrage to the decision to postpone the opening of the Fulham Boys School. It is very damaging to the future of the boys who are already being accepted. If this school doesn't go ahead as planned it will ruin their futures and I Can't believe that you are prepared to do so.

Very hopeful
V. B.



Wharton, Alan

From: [REDACTED]
Sent: 07 July 2014 16:07
To: Wharton, Alan
Subject: Fulham schools

Categories: Red Category, Blue Category

The former council paid due diligence to the problem of 2 under subscribed primary schools in my area. Neither the New Kings School, nor Sullivan school were fully subscribed. It made common sense to merge the 2 schools . Space is needed for another boys school in Fulham as there are not enough secondary places. The sullivan school was a temporary building and it is logical for it to be demolished and a proper new secondary school built there.

Yours sincerely
Valeri arends

Sent from my iPad

Wharton, Alan

From: [REDACTED]
Sent: 07 July 2014 16:52
To: Wharton, Alan
Subject: Sullivan Primary School/ New kings Primary School
Categories: Blue Category

Dear Mr Wharton:

I fully support the Council's interim decision to delay until August 2015 the previous administration's decision to merge Sullivan and New Kings, in the light of a forecast shortfall in primary school places stemming from the provision of more affordable housing, especially in the south of the borough.

I also support the council's expectation at August 2015 to propose not to proceed with any such merger, a merger which in my view would have been indefensible for humanitarian, educational, environmental and indeed even common sense business reasons.

We are asked to respond "in writing" to you. Please inform me if this e-mail qualifies or not. Please also inform me if you are to provide an on-line form, or paper form, to facilitate comment you are requesting. I would not wish to fall short by failing to tap-dance in the right quarters.

My husband Roland and I are long-term residents of Peterborough Road, aged 85 and 84 respectively. We have no rigid political affiliations. We always go to Sullivan's annual fete. I myself, and with help, in 2001 and 2002, weeded, dug, manured, replanted and restored the school's inner playground "garden", which cost me £800, and which I maintained alone until I reached 74. I am a member and the founder of PRARA, whose aims on this matter I support, but this e-mail is also my individual comment.

Yours Faithfully

Patricia Hicks

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 09 July 2014 21:17
To: Wharton, Alan
Subject: FBS

Categories: Red Category, Blue Category

Dear Alan

I have been a resident of Fulham for 21 years. I am now the mother of two children, one being a boy. I own my property and it is far from large. My first child started school in the private system and had to move for financial reasons. Both my children now attend All Saints. When my son turns 11 what should I do if the FBS is not allowed to open as planned? Should I wait and see if the current secondary school options for boys improve? Of course they haven't improved significantly in 22 years so there is no reason to think they will become outstanding in the next few years. Should I consider moving out of London? Is this really the only option Hammersmith and Fulham Council and the Department of Education are giving me. That I should uproot my family and leave the very place that I have lived for half of my life.

I commend the Council for wanting to build more affordable housing but what about those of us who have already scrimped and saved for a mortgage, those of us who have no family close by and have built a network of friends, the people that already live in Fulham? We deserve the right to choose between excellent schools, the right to live our lives in the community we know.

And when all the affordable housing is built and the children, whom the Council have assumed will attend Sullivan School, grow up which secondary school will they go to?

How very short-sighted of the Council to make primary school provision for these extra families.

Will they also be expected to accept average secondary schools or move out of London? I fully support Fulham Boys School and urge the Council and Government to do the same. Awaiting your response,
Christine Wong.

Sent from my iPad

Wharton, Alan

From: [REDACTED]
Sent: 10 July 2014 18:58
To: Wharton, Alan
Cc: [REDACTED]
Subject: Re: Sullivan Primary School

Categories: Blue Category

Dear Mr Warton,

I am writing to express my support for Sullivan Primary School. All three of my children have attended Sullivan School as did I as a child. Sullivan is an excellent school with a unique place in the local community. I chose to send my children to Sullivan Primary school because of the unique ethos, atmosphere, teaching and facilities. It would be such a loss to local children if Sullivan were to close. The school has a family atmosphere where children are at the heart of policy and decisions, this nurturing environment and academic rigor brings the best out of every child and gives them a sense of confidence in who they are.

There has been so much in the news about the problems London faces to be able to provide sufficient primary school places and the demand is only going to increase, especially in this particular area of Fulham, which has seen an increase in residential developments and families moving into the area. Closure would mean a loss of primary school places, when in fact Sullivan's early years unit is already over subscribed. Closure goes against statistics logic and common sense.

Wharton, Alan

From: [REDACTED]
Sent: 11 July 2014 06:07
To: Wharton, Alan
Subject: Sullivan

Categories: Blue Category

This is to make inform you of my support for the Sullivan School to remain open. None of the parents or indeed the local residents wanted it to close or change. The school has and is an essential and integral part of the local community

Yours L West

Wharton, Alan

From: [REDACTED]
Sent: 11 July 2014 09:27
To: Wharton, Alan
Subject: Support for housing

Categories: Green Category, Blue Category

Hello there Alan,

Hope you are well,

I am writing to show support for the intention to create £400 new 'affordable' homes to rent, as a young professional myself with my family all based in South Fulham it would be so great if I was able to rent somewhere affordable that would allow myself to be with my family! I think its much needed within the South of Fulham as houses and flats available to rent are far too expensive.

I also work in the borough and I'm sure staff within my workplace would also be interested to know this information as they would live in the area if it wasn't too expensive! There aren't enough decent places for the price in Fulham and these flats sound fantastic.

All in all it is a great idea and you have my full support

Thank you,

Aycin

Wharton, Alan

From: [REDACTED]
Sent: 15 July 2014 12:46
To: Wharton, Alan
Subject: Fulham schools

Categories: Blue Category

Dear Alan

I am delighted that the decision has been made to keep Sullivan Primary school open considering the riverside developments taking place, and therefore the growing demand for primary and secondary school places.
Many thanks

Kind regards

Jo Nicholson

[REDACTED]

[REDACTED]

[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 15 July 2014 13:22
To: Wharton, Alan
Subject: Sullivan School

Categories: Blue Category

Dear Mr Wharton

As a local resident of LBHF, I just wanted to say how pleased and relieved I was to hear that Sullivan School has been reprieved.

My family has lived in Parsons Green for almost 50 years (my parents moved in in 1966) and Sullivan has been a huge part of the community and infrastructure of the area during that time.

It is vital that it remains so and that you and your team continue to support the school and help it grow and move forward. We all want to see Sullivan continue to provide local children with a great education and nurture them as people.

Yours sincerely,

Eleanor Preston

Sent from my iPhone

Wharton, Alan

From: [REDACTED]
Sent: 15 July 2014 15:15
To: Wharton, Alan
Subject: Sullivan Primary School

Categories: Blue Category

Dear Mr Wharton

We were so thrilled when the new LBH & Fulham Council reversed the decision to close Sullivan Primary School. Those of us who live and work in education in the Borough were horrified at the idea of demolishing a successful and purpose built primary school when there is a shortage of primary school places. This will become even more essential when the new affordable flats are built nearby.

Please make every effort to see that this good news becomes reality.

Jennifer Preston
Education Consultant

Long serving school governor (Ackmar primary school for the deaf - Holman Hunt - New Kings - Holy Cross)

Wharton, Alan

From: [REDACTED]
Sent: 15 July 2014 16:55
To: Wharton, Alan
Subject: Sullivan School

Categories: Blue Category

We were very glad to hear that the idea of closing Sullivan school has been shelved. Please make sure such an issue will not arise again where the community had no input in the decision .

Naomi McCarthy

Wharton, Alan

From: [REDACTED]
Sent: 15 July 2014 17:10
To: Wharton, Alan
Subject: Sullivan School

Categories: Blue Category

Dear Mr Wharton,

I write to confirm that I fully support LBHF's decision to revoke the decision to close Sullivan school. I trust that decision will shortly be ratified and that Sullivan will enjoy a long and illustrious future for the education of local children.

Wharton, Alan

From: [REDACTED]
Sent: 15 July 2014 22:10
To: Wharton, Alan
Subject: sullivan school plans

Categories: Green Category, Blue Category

Dear Mr Wharton,

I am writing to express my support for the new proposal to keep Sullivan School open. I am an educational consultant, a Fulham resident and also the mother of two daughters due to start Reception in Sep 2015 and 2017. I had always taken a keen interest in Sullivan School as I knew it was the only state primary school we could realistically gain a place at that we would be happy with. We live 300 metres from L'Ecole Marie d'Orliac but the catchment area is too small and we live 200 m from Holy Cross but are not Catholic, so Sullivan was our only local school and we were devastated to hear it was closing.

We could obviously get a place at New Kings and it looked like they are really trying their best to become a good school, but personally I have visited both schools for music sessions / toddler meetings, show arounds and have always found the Sullivan children far friendlier and better behaved. I would not have sent them to the merged school. I also follow the demographic development in Fulham with higher birthrate and more and more families moving here and it seemed like madness to close a perfectly popular community primary school.

My feeling from talking to current Sullivan and New Kings parents is that everyone is very relieved that the merger has been halted and it would cause a massive outrage and disruption if Sullivan School is closed after all these passionate efforts by parents to keep it open.

With best wishes,

[REDACTED]
[REDACTED]t
[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 16 July 2014 11:50
To: Wharton, Alan
Subject: Sullivan school

Categories: Blue Category

Dear Mr Wharton

I understand that you are looking into the closure of Sullivan school again.

I have many friends in Fulham with past and present pupils there and I think it would be such a shame to close it.

The children flourish in such a happy environment and grow into being valued members of our local community.

I do hope that it will stay open.

Kind regards

Amanda Carrasco

Wharton, Alan

From: [REDACTED]
Sent: 16 July 2014 14:46
To: Wharton, Alan
Subject: Proposal to revoke the decision to amalgamate New King's Primary School with Sullivan Primary School on the New King's Site.
Attachments: Response to Sullivan Primary closure 140716.docx
Categories: Blue Category

Please find attached a response sent on behalf of the Members, Trustees and Directors of the Fulham College Academy Trust to the proposal to revoke the decision to amalgamate New King's Primary School and Sullivan Primary School on the New King's site.


We would be grateful if you could acknowledge receipt of this letter.

Regards,

Linda Potter
PA to Burnie Peppice, Executive Principal
and
Peter Morgan, Vice Principal - Head of School

Fulham College Boys' School

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

FULHAM COLLEGE ACADEMY TRUST
A FEDERATION OF FULHAM CROSS GIRLS' SCHOOL
FULHAM COLLEGE BOYS' SCHOOL & FULHAM ENTERPRISE STUDIO

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FULHAM COLLEGE ACADEMY TRUST

A FEDERATION OF FULHAM CROSS GIRLS' SCHOOL
FULHAM COLLEGE BOYS' SCHOOL & FULHAM ENTERPRISE STUDIO



16 July 2014

Alan Wharton
Children's Services
2nd floor
Kensington Town Hall
Hornton Street
London, W8 7NX

Dear Mr Wharton,

Response to Proposal to revoke the decision to amalgamate New King's Primary School with Sullivan Primary School on the New King's site.

The Fulham College Academy Trust (FCAT) fully supports the local council's agenda to provide Schools of Choice for local residents. FCAT supports the proposal to revoke the decision to close Sullivan Primary School by amalgamating its pupils into New Kings Primary for the following reasons:

- There is a growth in the primary demographic nationally and particularly in Hammersmith and Fulham; reducing the number of primary places in a time of growth does not seem sensible.
- The new administration has already stated that it intends to increase affordable housing in the area and this will have a further impact on the number of families requiring school places.
- Sullivan School has been under-subscribed but its roll is now growing and the school has been judged as Good by Ofsted, for a second time, and is well regarded by its local community. The school is 89% full and the trend is increasing. 79% of children in the Reception class chose the school as their first choice.
- The consultation did not make clear why it was closing Sullivan but retaining New King's; Sullivan is chosen by more parents; significantly more in Years R-4. New King's has only recently moved from a satisfactory Ofsted judgement to good. Recent outcomes for the two schools are similar with both schools being above both LA and National averages for the key measure of L4+ in En+Ma. If the LA was looking to

reduce primary places in this area Langford Primary has very low outcomes and is not providing an adequate standard of education having been judged inadequate by Ofsted in March 2013; it is difficult to see why Sullivan has been singled out.

- We were surprised that a relatively new building is deemed to be at the end of its useful life and would question whether it requires £6 million to make it fit for purpose. We would be surprised if the borough had allowed one of its schools to fall into this state of disrepair. We support the proposal to invest £200K under new plans for the school
- The consultation did not provide information on all the other schools in the area or give any indications of the predicted demographics for Fulham. There was no breakdown given to show the percentage of residents attending each school to support the proposal.

Finally we understand that our response to the previous consultation was not considered as it was not sent using the on-line response form. This is not in the spirit of consultation and we are pleased to note that responses to the new proposal can be sent via email or post.

We would appreciate confirmation that this response has been received.

We support the proposal to revoke the decision to close Sullivan Primary as we believe that it is in the best interests of local residents and the community

Yours sincerely



Andy Masheter
Chair of Executive Board FCAT



Bernie Peploe
Executive Principal FCAT

For and on behalf of the Members, Trustees and Directors of the Fulham College Academy Trust

Wharton, Alan

From: [REDACTED]
Sent: 17 July 2014 08:35
To: Wharton, Alan
Subject: SULIVAN SCHOOL, Peterborough Road.

Categories: Blue Category

Dear Mr Wharton,

As LBHF council have now revoked the closure of Sullivan School to make the site available to Fulham Boys Free School, I am writing to register my support of this decision.

I knew nothing about this school until as a member of PRARA (Peterborough Road and Area Residents Association), I was involved in raising an objection to the FBS on the grounds that it would result in exacerbating the already problematic local traffic situation due to the fact there were already so many schools and nurseries (5) in and around Peterborough Road. We were joined in these concerns by HDRA (Hurlingham and District Residents Association).

Since then I have got to know more about this school – its high ranking and excellent OFSTED report and the dedication of the teaching staff led by the excellent Headmistress, Wendy Aldridge. The proposed amalgamation with New Kings Road Primary school (and the sacking of Ms Aldridge) would have destroyed the achievement of Wendy Aldridge and her team and also destroyed the unique advantages of the Sullivan School site with its garden – an living laboratory, in this urban environment. Schools are organic and dismantling the achievements of a gifted Headmistress would be to the detriment of the pupils and a great loss to the borough and London.

The decision to preserve Sullivan School and the site is what could be described as a 'no brainer'. As reported in the Evening Standard yesterday, (16th July), London could be short of 110,000 school places over the next four years, as predicted by the study from the London Councils. The shortage of primary school places will spread to secondary schools as London parents are less and less likely to afford private education. The rising cost of property and land makes building new schools or expanding existing ones is complicated by the Government's Free Schools policy which makes it harder for local authorities to plan for the future. It's too early to judge the educational quality of Free Schools. The Evening Standard leader comments, "....some have opened in areas where there is no great shortage – yet local authorities are prevented from themselves opening new schools by ministers' ideological diktat."

In the same edition of the paper, there is another report that says the Mayor has offered the FBS a guarantee of a permanent site, enabling it to open as planned in September. "...sources at City Hall said the Mayor had several future sites for the school in mind, although none would yet be announced. Mr Johnson said: "I am delighted we have been able to find a solution" "

When will this announcement be made?

Ann Rosenberg
[REDACTED]
[REDACTED]

[Redacted]
[Redacted]
[Redacted]
[Redacted]

To: ALAN WATSON,
CHILDREN'S SERVICES,
2nd floor,
KENSINGTON TOWN HALL,
HOUSTON STREET,
LONDON W8 7NX

16th July 2014.

Dear Sir

THE PRESERVATION OF SULLIVAN
PRIMARY SCHOOL.

I am writing because I believe Sullivan Primary School to be a very important aspect of life for many children in Fulham. My Cousin Peter went there & loved it. It is much - just school & its surrounds to be truly not too far for many from children. I also believe you can afford to receive such a jewel. I hope very much that the Sullivan School will remain.

Yours sincerely,

Tom Colwell

Wharton, Alan

From: [REDACTED]
Sent: 17 July 2014 16:17
To: Wharton, Alan
Cc: Matt Heath
Subject: Saving Sullivan school

Categories: Blue Category

Dear Sir,

We are writing to say how delighted we are with the council's decision to revoke the closure of our school. The proposal to close, set out by the last administration was nothing short of madness, it never made any sense and the so-called "consultation" was a complete disgrace.

We have 4 children at Sullivan and all of them are thriving. The fantastic leadership, under the headship of Wendy Aldridge, should be celebrated, as not only did they keep their integrity throughout the whole ordeal, but they continued to keep the levels of achievement & welfare of our children at an all time high. The SAT results which 2 of our children took this term, lay further testament to this. Sullivan school has high expectations of its pupils & as a result children work hard & enjoy learning.

The proposal to ever close such an inclusive & rare gem of a primary within the SW6 community was purely based on ideological nonsense.

Sullivan is a wonderful, highly valued primary community, which we are both very proud & thankful to be a part of.

We remain fully supportive of Sullivan & are behind the new administrations plans to revoke the decision to close us.

With kind regards
Matt & Faith Heath

Sent from my iPad

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Wharton, Alan

From: [REDACTED]
Sent: 17 July 2014 17:59
To: Wharton, Alan
Subject: Sullivan Primary School

Categories: Green Category, Blue Category

Mr. Alan Wharton,
Children's Services,
2nd floor, Kensington Town Hall,
Hornton Street,
London, W8 7NX.

Dear Mr. Wharton,

PROPOSALS TO REVOKE PREVIOUSLY PUBLISHED PROPOSALS TO DISCONTINUE SULIVAN PRIMARY SCHOOL AND ENLARGE NEW KING'S PRIMARY SCHOOL

This response to the current consultation on the above proposals is submitted by PRARA, the Peterborough Road & Area Residents' Association, which represents several hundred Fulham residents. Sullivan School is situated in the PRARA membership area.

We consider that these Proposals should be approved and adopted by the Council. We have noted that the housing policy being adopted by the new administration will produce an increased demand for primary school places, whilst the previously published proposals were reducing the number of available places. We therefore consider that the loss of places that would result from an amalgamation is unacceptable.

We have also noted current reports indicating a forthcoming shortage of both primary and secondary school places across London. We consider that this wider and longer term picture should also be taken into account when deciding the number of primary school places needed in Fulham, as well as that for immediate and medium term

We were never convinced by the case put forward for the discontinuation of Sullivan Primary School and consider that as a community school Sullivan provides an important element of primary school provision in the area. It is recognised as a good school and its closure was strongly opposed by the local community.

Please confirm receipt of this submission.

Sent by
Anthony Williams
Standing Committee Member

[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 21 July 2014 12:14
To: Wharton, Alan
Subject: Sullivan school

Categories: Blue Category

Dear Mr Wharton,

I attended Sullivan Primary school end of term concert and was very impressed by the whole event. All the children from the very youngest to the top form put on a very good performance and they all were enjoying it. The whole atmosphere at the school was very happy and the staff were very welcoming and appeared very competent. The actual school building was impressive, very spacious, clean and tidy and a wonderful place for children to be educated with another advantage of having a garden with grass and somewhere to observe nature and grow things, a plus for children living in a city. I sincerely hope that Sullivan will remain open as it gives a wonderful start to a future generation.

Yours sincerely
Ann Genochio

Sent from my iPad

Wharton, Alan

From: [REDACTED]
Sent: 21 July 2014 19:54
To: Wharton, Alan
Subject: Sullivan School

Categories: Blue Category

Dear Mr Wharton

I am really concerned about what has been happening at Sullivan School. I am told there has been a change of plan revoking the decision to close Sullivan, but that there is a new consultation happening soon to review that second decision. I am writing to strongly support keeping Sullivan open, not just for the next year but permanently. It is undoubtedly a centre of excellence, high standard of education and behaviour, hard working, dedicated teachers and above all, a magnificent headteacher who has shown her true mettle and high ideals in the face of the threatened closure, keeping spirits up, keeping the children focused whilst maintaining the teaching and learning process with never a falter.

Although I no longer live in Hammersmith, I have been connected with Sullivan since 1962, working with every headteacher since the school opened and seeing from the inside the wonderful work which goes on there.
Yours sincerely, Yvonne Kierans.

Wharton, Alan

From: [REDACTED]
Sent: 22 July 2014 19:03
To: Wharton, Alan
Subject: Sullivan Primary School

Categories: Green Category, Blue Category

Dear Alan,

I am writing to strongly support Hammersmith and Fulham Council's, '**Proposals to revoke previously published proposals to discontinue Sullivan Primary School and enlarge New King's Primary School**'.

The new administration's enlightened policy on affordable housing is reason enough for the proposals to be revoked. Affordable housing is needed; it ensures that it is not just those with significant incomes who can afford to live in one of the premier cities in the world. Occupants of this housing will create a demand for school places; the council's proposals are therefore common sense.

However, as an employee of Sullivan Primary School, my views are also driven by the desire to allow the school to continue its successful journey. This success is not a matter of opinion; it is fact:

- the school is firmly in the top 2% in the country. Our Key Stage 2 'value added' results have been rated 233rd in England and Wales out of more than 15,000 schools;
- the school has been recognized as an exemplar in its Gold Club award by the Mayor of London;
- the school's 2014 SATs results were outstanding.

Of course, schools should not only focus on academic success. Sullivan is a true community school with a special atmosphere. Its pastoral care is exceptional.

Frankly, it would be absurd to close such a school and we look forward to working with an administration that **shares** that view.

Regards,

Paul Richards

Wharton, Alan

From: [REDACTED]
Sent: 24 July 2014 00:25
To: Wharton, Alan
Subject: Please save Sullivan School

Categories: Blue Category

Dear Mr Wharton,

I am writing to inform you that I completely disagree with the merger of New Kings and Sullivan primary schools. I feel that the term 'merger' was disingenuous and used to make the definite closure of a wonderful school more palatable to the general public as it would be Sullivan that would be closed; its buildings, meadow, garden and playgrounds bulldozed, its headteacher and most of the staff dismissed and its pupils absorbed into New Kings. I cannot see in what way can this be considered a 'merger', just the annihilation of a wonderful school that serves its local community incredibly well.

I am a parent of a child in Sullivan's nursery and I strongly oppose the previous council's proposal to close the school. Two years ago I was one of those mothers in the playground discussing the merits and virtues of the so-called schools "of choice" in the area, ie Holy Cross RC school and the Holy Cross bilingual school at Marie D'Orliac but after my daughter started Nursery at Sullivan I have been completely won over and I think anyone who visits the school can see and feel just how special it is. It has become my first choice for primary school as being neither a Catholic nor French-speaking family, Sullivan is quite simply, even just based on Ofsted reports and recent academic results (if you want to ignore personal gut feelings) the BEST state primary school in the area. For what it's worth, we have turned down reception places for our daughter at Holy Cross Bilingual and St John's Walham Green (both much lauded as so-called "schools of choice" by the previous council) as our school of choice is Sullivan Primary School.

This fantastic, inclusive school with its abundant greenery and newly refurbished Foundation stage playground is an absolute treasure. I have taken tours of all the primary schools within easy walking distance of Parsons Green and Sullivan has the best facilities for young children - chief of all, SPACE to run and space to explore which does not exist in any of the other schools. Please don't take this away from my children (I would love my younger daughter to attend Sullivan too in the future).

I know that there were plans to renovate New Kings to accommodate the children from Sullivan but New Kings has a much smaller footprint and I have seen their children playing at break time and their play area is already incredibly crowded.

I was appalled by the way that the proposal had been set up meant that the two issues - a site for the Fulham Boys Free School and the closure of Sullivan school - were effectively merged into one and if people supported the opening of the Free School, it meant that they automatically supported the closure of Sullivan School. This was a completely ridiculous set-up as I would fully support parents who want the Free School but not at the expense of the happiness and education of hundreds of children at Sullivan School.

Please save Sullivan school and allow it to continue to grow and thrive and to serve its purpose in providing a great education for the children in Fulham.

Yours sincerely,
Luisa West

Wharton, Alan

From: [REDACTED]
Sent: 23 July 2014 23:25
To: Wharton, Alan
Cc: Rosie Wait
Subject: Sullivan

Categories: Blue Category

Please allow this school to survive - if only there were more schools like Sullivan - exceptional in every sense.

Thank you for listening,

Josephine Miller
a resident of the Borough

Wharton, Alan

From: [REDACTED]
Sent: 24 July 2014 14:00
To: Wharton, Alan
Subject: Review of Sullivan School Closure

Categories: Blue Category

I feel very strongly that the merger of Sullivan and New King's Schools should not go ahead. Ultimately, this will reduce the number of school places in South Fulham and as the Labour Administration is planning to build 400 affordable homes in the area, primary school places will be at a premium. It's clear that both schools will be needed, therefore both should remain independent of each other.

J. Dunleavy

Sent from my iPad

Wharton, Alan

From: [REDACTED]
Sent: 24 July 2014 14:36
To: Wharton, Alan
Subject: Closure of Sullivan

Categories: Blue Category

Hello my name is Vicky and my son attends Sullivan primary it is a amazing school who have helped my son with his anxiety issues when he first started it's a fabulous school my son is on target for everything and doing very well teachers are amazing there. Sullivan was my first choice in school and we don't even live in the borough we travel everyday from roehampton. Please keep Sullivan open !!!

Sent from my iPhone

Wharton, Alan

From: [REDACTED]
Sent: 24 July 2014 17:37
To: Wharton, Alan
Subject: Council's consultation to keep both Sullivan and New Kings School open, serving the community as they have done so well for so many years.

Categories: Blue Category

Dear Mr Wharton,

As a teacher at Sullivan Primary I am writing to you to give my support to the council keeping both Sullivan and New Kings School open. I understand the council intends to create 400 new affordable homes in the the borough which means more school places will be needed. As a good school with unique facilities I feel Sullivan must stay open to provide excellent schooling for the children in the area particularly as the amount of children is growing.

Regards

Fred Fowle

Wharton, Alan

From: [REDACTED]
Sent: 25 July 2014 17:41
To: Wharton, Alan
Subject: Consultation

Categories: Blue Category

Dear Mr Wharton

I am emailing you in response to the local authorities decision to revoke the closure of Sullivan Primary School.

I am a long term employee and fully support the council's decision to keep Sullivan open.

I believe that their decision will enable us to continue to grow in strength especially as their intention is to create 400 new affordable homes to rent which will mean that the demand for primary school places will be high.

We have always been a popular primary school and have very strong support from our parents and the wider community. We deal with enquiries for school admission on a daily basis and I foresee that this will continue.

Kind regards

Lisa Gates

Wharton, Alan

From: [REDACTED]
Sent: 27 July 2014 19:24
To: Wharton, Alan
Subject: Sullivan Primary School Fulham

Categories: Blue Category

Dear Mr. Wharton

I recently attended Sullivan School's end of term concert and was very impressed by the clear evidence of excellent learning outcomes for the children in this thriving school. I was also impressed by Hammersmith and Fulham council's support for continuing to maintain this outstanding school which plays such an important role in the community.

A few days later, BBC London news was predicting a severe shortage of Primary School places in the near future in all areas of London. By maintaining Sullivan school on its current site , rather than the earlier flawed proposal to amalgamate it with another school which would have reduced the number of primary school places, reinforces the prudence of Hammersmith and Fulham's decision regarding Sullivan School.

Yours sincerely
Judith Adams.

Roberts Sue

Subject: FW: Sullivan response to the Council
Attachments: Response to Council July 14.doc

Sent: 28 July 2014 14:53
To: Wharton, Alan
Subject: Sullivan response to the Council

Dear Alan

I have attached a response to the consultation from the Leadership team at Sullivan.

Kind regards

Wendy

Wendy Aldridge
Headteacher

Sullivan Primary School
Tel: 0207 736 5869

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SULIVAN PRIMARY SCHOOL

Peterborough Road, Fulham, London SW6 3BN

Tel: 020 7736 5869

Fax: 020 7736 2858

Website: www.sullivan.lbhf.sch.uk

Headteacher: Wendy Aldridge

Monday 28th July 2014

Dear Mr Wharton

On behalf of the staff at Sullivan the Senior Leadership team are writing to strongly support Hammersmith and Fulham Council's 'proposals to revoke previously published proposals to discontinue Sullivan Primary School and enlarge New King's Primary School.' We understand that the new administration's proposed policy to deliver affordable rented housing in south Fulham may result in a further need for school places. Therefore the proposal should not apply as it would reduce the existing supply of school places.

We are extremely optimistic about Sullivan continuing on its successful journey. Sullivan is a popular and diverse community school that has received overwhelming support this year from parents, friends and residents in south Fulham. We pride ourselves on the special atmosphere that is created in the school, the positive approach to all areas of learning and the unique and outstanding outdoor learning environment for primary aged children.

We believe following our outstanding academic results achieved this year that we are in an excellent position to continue to offer the best education for the children in the local community. We have retained a loyal, experienced and dedicated staff team who will be able to drive the school forward to achieve our long term goals.

We look forward to working with the new administration.

Yours sincerely

Wendy Aldridge
Headteacher

Emily Caldwell
Deputy Headteacher

Jean Tarran
Senior Leader

Louisa Perez
Senior Leader

Emily Genochio
Senior Leader

Helen Roberts
Senior Leader

Emily Murray
Senior Leader

Wharton, Alan

From: [REDACTED]
Sent: 30 July 2014 11:13
To: Wharton, Alan
Subject: Re: Consultation to Revoke Decision to Close Sullivan Primary School
Categories: Blue Category, Green Category

Dear Mr Wharton,

While I have no party political axe to grind, as a former head of Sullivan Primary School I was delighted to learn that subsequent to the recent local elections the new administration at LBH & F Council have decided to begin a consultation to revoke the decision to close Sullivan Primary School.

Sullivan Primary has, in recent years, gone from strength to strength and this year achieved its best ever KS2 SATs results. However, its strengths go beyond just exam results. It provides a safe, caring environment where children from a wide variety of backgrounds can thrive and are introduced to a range of cultural experiences and opportunities they might not otherwise get. The school has extensive grounds which include a nature garden and being mostly single storey the school is accessible to children and adults with mobility problems.

Sullivan Primary School is fortunate to have as dedicated a headteacher as Miss Wendy Aldridge and she is fully supported by staff, governors and parents. Given Sullivan's record alone it would seem to me counter-productive to go ahead with its closure. Moreover, at a mere common sense level, given the 400 new 'affordable' homes scheduled to be built in the area, plus the generally anticipated increase in demand for primary school places, the closure of Sullivan Primary School would appear unwise in the extreme.

I hope that you will do whatever lies within your power to ensure that Sullivan Primary School remains open both for the benefit of the current generation of pupils and the benefit of future generations of children.

Yours sincerely

Alison Newbold

[REDACTED]

[REDACTED]

[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 30 July 2014 12:29
To: Wharton, Alan
Subject: Sullivan School

Categories: Green Category, Blue Category

Dear Sir or Madam,

I should like to add my voice to those who are pressing for confirmation of the decision to assure the future of Sullivan School.

I attended the whole-school Concert at Sullivan on Thursday 10th and was deeply impressed by the quality of the event in terms of the enthusiasm shown by both staff and pupils, the excellence and originality of the performance and the self-discipline amongst the children all of whom behaved impeccably. I have never seen a show of this standard before – not even at my own and my children's Prep Schools.

I also met the Headmistress and most of the teachers, and they struck me as models of commitment to their charges, and to their school's future.

It would be a grave loss if all of these qualities were to be thrown away by an ill-judged resurrection of the deeply flawed scheme which had threatened the future of this remarkable school over the last year.

Yours faithfully,

Richard Genochio

Wharton, Alan

From: [REDACTED]
Sent: 31 July 2014 08:38
To: Wharton, Alan
Subject: Re: Sullivan School

Categories: Blue Category

Dear Sir,

I am writing with regards to the council's consultation that Sullivan Primary remains open, I have always been in favour of saving an amazing school and feel it should remain open more so if the council are proposing to create 400 new affordable homes, which I am also in favour of.

If Sullivan were to close with new properties being built there would certainly be a shortage of primary school places.

I would also like to state Sullivan had their highest SATS grades ever.

Yours sincerely
M. Wilson
(Local Resident)

Sent from my iPhone

Wharton, Alan

From: [REDACTED]
Sent: 31 July 2014 09:03
To: Wharton, Alan
Subject: Sullivan school

Categories: Blue Category

I am a local resident and I think Sullivan school should remain open, the school is a great school ,with outstanding teachers and is disabled friendly, it has had the best SATs this year dispute the threat of closure! My children and grand children have attended this amazing school, there are 400 new affordable home being built in the Fulham area,these family's will need a school for there children to attend .

I hope they can send there children to Sullivan so they to can have the best primary education in the borough of Fulham ,a Boris Jonson gold star school.

Your sincerely
David Wilson

Sent from my iPhone

Wharton, Alan

From: [REDACTED]
Sent: 02 August 2014 11:28
To: Wharton, Alan
Cc: [REDACTED]
Subject: Save our Sullivan!!!

Categories: Green Category, Blue Category

Dear Mr Wharton,

As I have had no response to my earlier email, just wanted to make sure that you have registered my name as a Sullivan campaigner. More than ever before, we need to keep excellent schools like our Sullivan open - particularly in view of all the housing developments planned and going on in our area where we will see a huge demand for school places.

As you know Sullivan is highly regarded as one of the top schools in our area and its pupils have achieved remarkable results. The dedication of the staff and teachers is not to be overlooked.

Please help us to keep this school as successful as it is by keeping Sullivan alive!!!

With best wishes,

Josephine Miller
Grandparent

Wharton, Alan

From: [REDACTED]
Sent: 05 August 2014 18:45
To: Wharton, Alan
Subject: Saving Sullivan School-email of support

Categories: Blue Category

Dear Mr Wharton,

I am writing to express my support for Sullivan Primary School in Fulham and appeal to revoke the last council's decision to close it and amalgamate it with New King's Primary School.

Sullivan Primary has had excellent Ofsted reports for the last two years and has become a very popular choice amongst local parents.

The headmistress, Wendy Aldridge is an excellent head, very proactive and inspiring who attracts like-minded teachers and the children love the school. It also has ideal outside space and equipment for a primary school and it would be a travesty to deprive active youngsters of this.

Yours sincerely

Pippa Chapman

Wharton, Alan

From: [REDACTED]
Sent: 07 August 2014 12:28
To: Wharton, Alan
Subject: Sullivan Primary School

Categories: Blue Category

Dear Mr. Wharton,

I am writing in relation to the H&F Council's proposal to revoke the previous decision to close Sullivan Primary School. My twin sons are going to attend Year 2 this September in Sullivan Primary School. They have been with Sullivan since Nursery.

Sullivan is the best Primary School in Parsons Green. Not only the teaching staff provide high quality teaching but they do genuinely care for our children.

They work very hard to ensure our children learn and continue to have interest in learning . Our children are happy to go to Sullivan every day, because they have made a lot of friends and they are very close to their teachers and teaching assistants. All the Staff in Sullivan work very hard every day and are so passionate about what they do that they leave a part of themselves in this school.

My husband and I have lived in H&F for 20 years, but only since taking our children to Sullivan we have felt that we are part of the community. Sullivan staff and parents are very close to each other and our children have formed excellent friendships. This phenomenon is rare and not common in other schools in the borough. As the new administration in H&F council plan to build new homes in the borough, saving Sullivan Primary School (the best primary school in the borough) from closure would be a wise and common sense decision.

Thank you.

Yours sincerely,

Eirini Pitsilou (parent)

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[REDACTED]

[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 08 August 2014 14:56
To: Wharton, Alan
Subject: Sullivan Primary School

Categories: Blue Category

To whom it may concern

I am writing to express how happy I am that the council in Hammersmith and Fulham have chosen to revoke the decision to close Sullivan school.

As a successful community primary school we have worked hard as a staff to ensure that we provide an excellent education for the children. The intention to build 400 new affordable homes will inevitably mean that the need for school places will also increase. As a teacher at Sullivan Primary school I can assure you that we will continue to improve as a school and offer the children of our community a rich and varied curriculum that will prepare them for the challenges of the future.

Yours Sincerely

Helen Roberts
(Class Teacher, Sullivan Primary School)

Wharton, Alan

From: [REDACTED]
Sent: 08 August 2014 22:11
To: Wharton, Alan
Subject: consultation re. Sullivan school

Categories: Blue Category

Dear Mr Harton,

As a member of the teaching staff at Sullivan school who has been associated with the school for some 37 years (both my children and grandchildren have attended the school), I am delighted that there is now a proposal that the school remains open.

The large open site with extensive outside learning opportunities is ideal for the education of city primary school children, many of whom live in flats. Sullivan is an excellent school which has built up impressive provision for the children who attend, which is reflected in the high standards and levels of progress the children achieve. Visitors to the school always comment on the very welcoming and special atmosphere of the school, and the calm and purposeful learning environment.

Despite the threat of closure during this last year, the school has continued to thrive - a testament to the excellence of the head teacher and her staff, and the loyalty this engenders. Over the last few years Sullivan has become an increasingly popular school, and we look forward to this continuing with the proposed expansion of home building in the area with a larger proportion of affordable housing that is being proposed by the current council,

Yours Sincerely,
Barbara Aldridge
(specialist literacy teacher)

Wharton, Alan

From: [REDACTED]
Sent: 09 August 2014 16:25
To: Wharton, Alan
Subject: Keep Sullivan going!

Categories: Blue Category

Dear miss Wharton

Please continue further support to continue keeping Sullivan open after stay of execution to stay as community school etc in competing with future local primary academies. We are so pleased that with further plans for more homes it is good the recognition that we need more school places not reduce because of land grab.

Thank you

Miss H Lawal

Sent from my iPhone

Wharton, Alan

From: [REDACTED]
Sent: 10 August 2014 11:15
To: Wharton, Alan
Subject: Revocation of the previous decision to amalgamate Sullivan and New King's schools in Fulham.

Categories: Blue Category

Dear Mr. Wharton,

in response to the current consultation that is running on the Hammersmith and Fulham website, I would like to record my support of the Council's proposal to revoke the previous decision to amalgamate Sullivan and New King's School in Fulham.

Sullivan is a lovely school, with dedicated staff who appear not to have given up the fight during this lengthy process of an attempt to extinguish them and donate the site to a new secondary free school. Sullivan is situated in a particularly 'leafy' part of Fulham with a country-feel to the surrounding area - so necessary for young children, some of whom may reside in difficult circumstances. It is a school on quiet-ish streets within walking distance of two parks which is such a bonus in inner city London. The building itself is particularly suited for children who may have a physical disability, unlike New King's School with its seemingly endless flights of stairs to reach the top. From the reports published by Ofsted it appears that Sullivan is an excellent school - why would a Council destroy something like that? Perhaps, as Sullivan is doing a good job of educating children, when the necessary works are carried out to update its premises, thought should be given to enlarging it - especially given the predicted need for more primary school places.

I was particularly disappointed at the end of the last consultation to discover that, despite the fact that more people disagreed with the Council's proposals than agreed with it, the final analysis did not take into account residents' responses. This seems to be an absurd state of affairs and surely made the previous decision flawed. If residents' responses were not to be counted, then the consultation should have clearly shown that residents need not respond because their opinions would not be taken into account. I have lived in Fulham for more than 60 years. I went to school in Fulham and both my children went to schools in Fulham.

Please keep Sullivan School where it is - a local school for local children.

Regards,

[REDACTED]
[REDACTED]
[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 10 August 2014 12:25
To: Wharton, Alan
Subject: Hammersmith + Fulham council proposal to revoke the decision to close Sullivan Primary School.

Categories: Blue Category

Sent from my iPad Dear Sir. We fully back the Proposals by the Newly elected H+F council to Revoke the decision close Sullivan Primary School. The decision made in the first place was totally against the wishes of Parents, Local residents and associations throughout the area including other local schools in the community. Due to the change in housing policy by H+F council another 1000 affordable homes are to be built in South Fulham (The Sands End Riverside Development) This will see a increase in the number of Primary School spaces in this area where good Primary Schools are at a premium. It is evident with its recent Fine Record Including Pupil Achievements, Award from the Mayor of London and Good Ofsted report, Sullivan School more than meets that standard. Yours Sincerely. Mr Antony West. and Miss Tracey Bunce. Lifelong Local Residents, Parents and Ex Pupil. [REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 10 August 2014 21:36
To: Wharton, Alan
Cc: [REDACTED]
Subject: Comments on PROPOSALS TO REVOKE PREVIOUSLY PUBLISHED PROPOSALS TO DISCONTINUE SULIVAN PRIMARY SCHOOL AND ENLARGE NEW KING'S PRIMARY SCHOOL

Categories: Blue Category

Dear Mr Wharton,

I would like to categorically state that I am for this proposal to revoke the closure of Sullivan Primary School and the enlargement of New King's Primary School.

The area needs these community schools so that it may cater for the increase in children that is forecast; this is also important as these schools are not church schools and can therefore more easily cater for the diverse nature of the community.

The closure of Sullivan and merger with New Kings would have detrimental effects on the children at both schools according to education experts and as an educationalist/lecturer I agree. In fact I believe Sullivan should be financed to expand to a two form entry school to help with the places needed in the borough for nursery/primary school children.

Yours sincerely,

Jason Alakija

Wharton, Alan

From: [REDACTED]
Sent: 11 August 2014 07:14
To: Wharton, Alan
Subject: Fwd: SUPPORT DECISION TO REVOKE CLOSURE OF Sullivan Primary
Categories: Blue Category

From: Mathias Kulubya <[REDACTED]>
Date: 8 August 2014 14:00:12 BST
To: "AWarton@westminster.gov.uk" <awarton@westminster.gov.uk>
Subject: SUPPORT DECISION TO REVOKE CLOSURE OF Sullivan Primary

Dear Ms AWarton@westminster.gov.uk

Childrens Services

Please find my submission regarding revoking decision to close Sullivan Primary School. As parent and resident of Sullivan Court, I support decision to keep Sullivan Primary school open. It is a brilliant local primary school well led by inspirational Principal Ms Wendy and staff. Keeping both New Kings and Sullivan Open is a welcome decision and excellent Sullivan Primary School 2014 SAT results vindicate new cabinet decision.

I am also pleased to support new elected labour cabinet focus on demand for primary school places and investment in housing.

We need to see planned merger funds re- invested in both primary schools to better facilities.

Kind regards

Mr Mathias Kulubya
[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 11 August 2014 10:36
To: Wharton, Alan
Subject: Sullivan Primary School

Categories: Blue Category

I am writing in support of keeping Sullivan Primary School in Fulham as is.

I am not in favour of an amalgamation with New Kings Primary.

Best regards

Christoph Auer
[REDACTED]
[REDACTED]

Wharton, Alan

From: [REDACTED]
Sent: 11 August 2014 10:10
To: Wharton, Alan
Cc: [REDACTED]
Subject: Sullivan primary school

Categories: Blue Category

To whom it may concern,

I have a son in Sullivan Primary School. We, all family, are really happy in this school. I have another kid, 1 and half years old daughter, and one another is expecting. It is important for my family to survive Sullivan. On the other hand, the council intends to build more affordable homes in the vicinity, so demand will continue to have a good school in the region.

Please take in to account our unique request to survive our Sullivan.

Best regards,

Behalf of Keceli Family

M.Alper Keceli (Mr.)

[REDACTED] on
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

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Wharton, Alan

From: [REDACTED]
Sent: 11 August 2014 17:01
To: Wharton, Alan
Subject: Sullivan Primary School - consultation to revoke the decision by the previous Administration to close Sullivan Primary School.

Categories: Green Category, Blue Category

Dear Alan

I just wanted to register my unwavering support of Sullivan Primary and the Labour Council's proposal to revoke the decision of the previous administration to close Sullivan. I also support the proposal to provide more affordable housing in new developments to enable families to rent flats in the Borough and in particular in the South of the Borough. I welcome the impact that this will have on the demand for school places in the south of the borough; Sullivan Primary is ready.

As Chair of Governors at Sullivan Primary School, I have worked tirelessly on behalf of Sullivan, its governors, teachers, families and most importantly its children, in providing the evidence to support Sullivan remaining open. It is perverse to consider closing Sullivan Primary. The opposition to the closure of Sullivan has been well documented over the last year, supported by thousands of people and the evidence of why the school should remain open on its site has been presented to the Council throughout the consultation process in 2013 and 2014.

Before and throughout the previous Administration's consultation, the Sullivan governors wrote strongly with preference for the ethos of Sullivan. We highlighted the very high risk of this being lost if the amalgamation with New Kings School on the New Kings site was to proceed and we questioned strongly why the Council had so publicly sacked the Sullivan Headteacher and its governors in preference for New Kings Headteacher and Governors. It is testament to Sullivan's Headteacher that so many of its teachers have chosen to stay at Sullivan Primary for the academic year 2014/15.

Furthermore, despite this last year being one of the most challenging years in the schools history, it's teachers remained focused on providing the best possible education for its children. Sullivan's July 2014 SATS results are incredible and demonstrate why the school should remain open, on its site as a "community" school.

Both Sullivan and New Kings have much to offer but as separate community schools. Under the leadership of Wendy Aldridge, Sullivan Primary should be allowed to continue on its journey, building on its most recent academic results working towards attaining recognition as an outstanding school.

It is very important that the families of Hammersmith and Fulham have a choice of where they send their children to school. Each school has its merits and what suits one family does not necessarily suit another. Throughout the previous consultation relating to the closure of Sullivan, there was overwhelming support/preference for Sullivan. As such, it would be lunacy to jeopardise the education of these young children by closing Sullivan, giving its wonderful and well suited primary school site to another school which is not age appropriate, which is untested and without evidence. I do hope that each of the schools involved in the Consultation can remain or open in the Borough but not, at the cost of another.

I do hope that all of the above points will not be overlooked and that the Council will revoke the decision to close Sullivan.

Thank you for the opportunity to express my thoughts.

Best wishes
Rosie Wait (Mrs)
Chair of Governors

Roberts Sue

Subject: FW: Sullivan School Consultation

Sent: 12 August 2014 08:53

To: Wharton, Alan

Subject: Sullivan School Consultation

Dear Sir/Madam,

I wish to record my full support for the LBHF wish to reverse the previous administration's decision to close Sullivan School. The new administration's plan to build 400 affordable homes for hard working Fulham families, will provide a need for more school places in the area, so it is logical to keep this successful school open.

Yours sincerely,

John Grigg,

Early Years Educator, Sullivan School

Subject: FW: Sullivan Primary School - consultation to revoke the decision by the previous Administration to close Sullivan Primary School.

Sent: 12 August 2014 09:51

To: Wharton, Alan

Subject: Sullivan Primary School - consultation to revoke the decision by the previous Administration to close Sullivan Primary School.

Dear Mr Wharton

This email is to register my support for Sullivan Primary and the Labour council's proposal to revoke the decision of the previous administration to close Sullivan. On more than one occasion in the past few months the media has featured articles highlighting the shortage of Primary School places in London owing to the ever-expanding population and I personally found the decision to amalgamate a well-established and excellently run Primary School with another an absurd idea; surely provision should be made for more Primary places, not fewer. I also support the proposal to provide more affordable housing in new housing developments to give more families the opportunity to rent flats in the Borough and in particular in the South of the Borough. I recognise this will increase the demand for school places in the south of the borough and therefore places at Sullivan Primary.

The opposition to the closure of Sullivan has been well documented over the last year, with the support of thousands of people and the evidence of why the school should remain open on its site has been registered with the Council throughout the consultation process in 2013 and 2014. I sincerely hope that the overwhelming support and the evidence previously given will not be ignored during this consultation.

Sullivan has much to offer and under the leadership of Wendy Aldridge, Sullivan Primary should remain open and be allowed to continue on its journey, building on its most recent academic (SATS) results, working towards attaining recognition as an outstanding school. Sullivan has much more to offer as a "community school" and should not be amalgamated with New Kings Primary on the New Kings site which is not as age appropriate as its own site.

I confirm that I would like the Council to revoke the previous administration's decision to close Sullivan Primary.

Best regards

Jane Auer

Wharton, Alan

From: [REDACTED]
Sent: 12 August 2014 12:04
To: Wharton, Alan
Subject: Consultation Response : New Kings/Sullivan merger
Attachments: FBS Logo email.jpg; ATT00001.htm; Consultation response 12 08 2014.docx; ATT00002.htm

Categories: Green Category, Blue Category

Dear Mr Wharton,

I attach a response on behalf of the Fulham Boys School concerning the current consultation.

Best Wishes

Alex Wade

Alexander Wade
Chairman of Governors
The Fulham Boys School

Alan Wharton,
Children's Services,
2nd floor, Kensington Town Hall,
Hornton Street,
London, W8 7NX,

By email: awharton@westminster.gov.uk

12th August 2014

Dear Mr Wharton

The Fulham Boys School comments on the H&F decision to revoke the decision to amalgamate Sullivan and New King's schools in Fulham

I am writing on behalf of the Trustees of The Fulham Boys School, and all parties with an interest in the successful establishment of FBS this September: boys, parents, staff, local businesses and other members of our wider community.

Background

The Fulham Boys School (FBS) has been and remains strictly neutral on the merger of Sullivan and New Kings Primary Schools.

FBS's representations on the Sullivan/New Kings merger in 2013/14 made clear that our interest in the Council's proposals was limited to confirming our desire to be first in line for a vacant site, if one became vacant. The Council's consultation referred to this interest.

Following the Council's decision of 20 January 2014 to issue statutory notice to close Sullivan Primary, the Department for Education's (DfE) plans for FBS proceeded on the basis of the Peterborough Road site becoming FBS's probable permanent home. These plans were overturned by the new administration's announcement on [June 2] of its decision to review the closure and merger.

FBS wrote to Councillor Stephen Cowan on 9th June explaining this background. We sought assurance that in carrying out its review, LBHF would take into account the wider impacts of any change to its earlier decision, including the legitimate expectations of those of boys, parents, teaching staff and local business expecting to start at FBS in September.

Cont...2/

Alan Wharton
12th August 2014
Page Two

This assurance was not made apparent and DfE announced on 1 July that it was refusing funding for FBS to open in September, due to uncertainties over its permanent home.

FBS started looking to legal remedies, but following assurances from interested parties about possible sites for FBS's permanent home, the DfE announced on 15 July that it would allow FBS to open as planned at Gibbs Green in September. The assurances over site came from the GLA, to work with the DfE and the Council to secure permanent premises for FBS; and from the Council, to work with the GLA, and to undertake its own review of LA owned property to ensure a thorough appraisal of possible suitable options for FBS's permanent home.

Comments on the current review of proposals

We seek the assurance that FBS's permanent home is being considered as part of the Council's wider review of its decision to revoke the primary merger.

The Council notes that its review of the merger decision: "also enables us to consider further the needs of the school communities in south Fulham and undertake a more comprehensive review throughout the borough reflecting the changing approach housing development following the change in administration"

FBS is a free school but was established with local authority support. Our successful 2012 application to set up as a free school received the LA's backing, on the basis of need and demand for an academic boys' school open to all.

The pupil projections since published indicate the increasing demand for secondary places.

Specific to the future of Sullivan, the projected demand arising from an increase in affordable rented housing in the South Riverside area shows an increase of an extra 0.5 primary forms of entry (0.22 to 0.79). This is almost matched by the projections for secondary school places (aged 11-15) showing an increased need from 0.09 to 0.53 form entry.

Cont...3/

Alan Wharton
12th August 2014
Page Three

There is an upward trend in the school population over the next 10 years but there is a more urgent need to address a projected deficit in secondary school places.

The need for investment in secondary school places was previously strongly evidenced in the background paper on pupil place projections for the whole borough for the Council Cabinet meeting on 20 January. The first conclusion was:

“Based on the statistics above, the following factors will influence the development of this Strategy:

- secondary school places.”

The supporting projections to 2023/24 show a continuing surplus of primary places - 552 for this last year of predictions, assuming the Sullivan/New Kings amalgamation had proceeded. In contrast there is a projected deficit of 316 secondary places by 2019, assuming FBS has opened as scheduled in 2014/15.

Conclusion

Through no desire on the part of FBS Trustees, the futures of FBS and Sullivan became entwined in the past year.

FBS is a free school, but was established with local authority support and the new administration has given welcome assurances of this continuing support.

FBS looks to this current review of proposals to confirm how these assurances will translate into action, specifically in working with GLA and DfE in rapidly securing suitable permanent premises for a needed and wanted academic boys' secondary school, open to all, in the south of the borough.

Yours sincerely,

Alexander Wade
Chairman of Governors
The Fulham Boys School

Roberts Sue

Subject: FW: Comments on PROPOSALS TO REVOKE PREVIOUSLY PUBLISHED PROPOSALS TO DISCONTINUE SULLIVAN PRIMARY SCHOOL AND ENLARGE NEW KING'S PRIMARY SCHOOL

Sent: 12 August 2014 16:59

To: Wharton, Alan

Cc: [REDACTED]

Subject: Comments on PROPOSALS TO REVOKE PREVIOUSLY PUBLISHED PROPOSALS TO DISCONTINUE SULLIVAN PRIMARY SCHOOL AND ENLARGE NEW KING'S PRIMARY SCHOOL

I would like to comment on the above mentioned title that I think the original proposal to close Sullivan Primary School and Enlarged New Kings Primary School were very short sighted. It is my understanding that this area South Fulham seems to be expanding with more and more young families and couples it would seem foolish to close a primary school. Also, not to take into account of the devastating effect this would have on all the children at Sullivan Primary School and possible the children at New Kings Primary School in the years to come affecting their ability to progress through their education.

Please do not allow this to happen.

Thank you.

Regards

Jennifer Thorpe

Roberts Sue

Subject: FW: Sullivan

Sent: 12 August 2014 13:27
To: Wharton, Alan
Subject: Sullivan

To whom it may concern,

As a former pupil, resident of the borough and now teacher of Sullivan Primary School I wanted to express my agreement of keeping Sullivan open. It is an amazing school which serves its community extremely well. It is about time affordable housing was created in the area and fantastic that the children from these homes will be able to go to such a successful and happy school.

If you have any questions please don't hesitate to contact me.

Kind regards,
Alicia Drabble-Castellano

Sent from my iPhone

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LBHF Equality Impact Analysis Tool

Conducting an Equality Impact Analysis

An EqIA is a process which helps to determine whether our policies, practices, or new proposals will impact on, or affect different groups or communities. It enables officers to assess whether the impacts are positive, negative or unlikely to have a significant impact on each of the protected characteristic groups.

The tool reflects the public sector equality duty (PSED). The Duty highlights three areas in which public bodies must show compliance. It states that a public authority must, in the exercise of its functions, have due regard to the need to:

- 1. Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited under this Act;**
- 2. Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;**
- 3. Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.**

Whilst working on your Equality Impact Assessment, you must analyse your proposal against the three tenets of the Equality Duty.

General points

1. In the case of matters such as service closures or reductions, considerable thought will need to be given to any potential equality impacts. Case law has established that due regard cannot be demonstrated after the decision has been taken. Your EIA should be considered at the outset and throughout the development of your proposal, it should demonstrably inform the decision, and be made available when the decision is recommended.
2. Wherever appropriate, the outcome of the EIA should be summarised in the Cabinet/Cabinet Member report and equalities issues dealt with and cross referenced as appropriate within the report.
3. Equalities duties are fertile ground for litigation and a failure to deal with them properly can result in considerable delay, expense and reputational damage.
4. Where dealing with obvious equalities issues e.g. changing services to disabled people/children, take care not to lose sight of other less obvious issues for other protected groups.
5. If you already know that your decision is likely to be of high relevance to equality and/or be of high public interest, you should contact the Equality Officer for support.
6. Further advice and guidance can be accessed from the separate guidance document (link), as well as from the Opportunities Manager: PEIA@lbhf.gov.uk or ext 3430

LBHF Equality Impact Analysis Tool

| Overall Information | Details of Full Equality Impact Analysis | | | | | | | | |
|--|---|--|--|--------------------------|----------|--|--|--|--|
| Financial Year and Quarter | 14/15 / Q2 | | | | | | | | |
| Name and details of policy, strategy, function, project, activity, or programme | <p>Title of EIA: Proposed revocation of proposal to discontinue Sullivan School and enlarge New King's School</p> <p>State whether new or existing: New</p> <p>Short summary:</p> <p>The proposal means that the proposal to discontinue Sullivan School and enlarge New King's School would not proceed.</p> | | | | | | | | |
| Lead Officer | <p>Name: Alan Wharton</p> <p>Position: Tri-borough Head of Asset Strategy</p> <p>Email: awharton@westminster.gov.uk</p> | | | | | | | | |
| Date of completion of final EIA | 12/08/2014 | | | | | | | | |
| Section 02 | Scoping of Full EIA | | | | | | | | |
| Plan for completion | <p>Timing: The revocation proposals were the subject of a statutory notice dated []. There was then a 6 week period for comments and representations. That period ended on 12 August 2014. Cabinet is due to decide whether to implement the revocation proposals on 1 September 2014.</p> | | | | | | | | |
| Analyse the impact of the policy, strategy, function, project, activity, or programme | <p>Analyse the impact of the project on the protected characteristics (including where people / groups may appear in more than one protected characteristic). You should use this to determine whether the policy will have a positive, neutral or negative impact on equality, giving due regard to relevance and proportionality.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 25%;">Protected characteristic</th> <th style="width: 60%;">Analysis</th> <th style="width: 15%;">Impact: Positive, Negative, Neutral</th> </tr> </thead> <tbody> <tr> <td style="height: 40px;"> </td> <td> </td> <td> </td> </tr> </tbody> </table> | | | Protected characteristic | Analysis | Impact: Positive, Negative, Neutral | | | |
| Protected characteristic | Analysis | Impact: Positive, Negative, Neutral | | | | | | | |
| | | | | | | | | | |

| | | |
|------------|--|----------|
| Age | There will be no change to the current provision for this group | Positive |
| Disability | <p>For the purpose of this equality impact assessment children with Special Educational Needs have been considered as disabled, on the basis that having special needs is a reasonable proxy of having a disability.</p> <p>The Council's data contains the following information in respect of pupils with SEN. The data reported was current as of January 2014. Whilst the numbers have changed slightly since then, the analysis of that data is more complete than the analysis of the statistics for May 2014. Overall the data is considered indicative of the likely on-going pattern of SEN/disability.</p> <p><u>Sullivan School</u> 35 pupils with a Statement of SEN or subject to School Action Plus. This represents 12.1% of 289 pupils. 21 had speech, language and communications needs, 7 had a specific learning difficulty, 3 had behavioural difficulties, 1 had Autism Spectrum Disorder (ASD) 2 had a physical disability and one was another unspecified need.</p> <p><u>New King's School</u> 20 pupils with a Statement of SEN or subject to School Action Plus. This represents 10.1% of 198 pupils. 12 had speech, language and communications needs, 4 moderate learning difficulties, 2 behavioural difficulties, 1 hearing impairment and 1 specific learning difficulties.</p> <p>There will be no change to the current provision for this group as the two schools will continue to cater for the needs of these pupils separately on their two sites as they do now. Children with SEN/disability at both schools will now not experience the temporary disruption they would have experienced had the move to a single site, firstly to Sullivan and then to New King's, taken place.</p> <p>The Equality Impact Assessment which was undertaken in respect of the original proposals identified that, once enlarged, New Kings Primary School would in certain respects offer an enhanced provision for children with SEN/disability. The revocation of the proposals would mean that those enhancements would not be made.</p> | Positive |

| | | |
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| | | |
| Gender reassignment | There is no expected impact specific to this characteristic. | Neutral |
| Marriage and Civil Partnership | There is no expected impact specific to this characteristic. | Neutral |
| Pregnancy and maternity | There is no expected impact specific to this characteristic. | Neutral |
| Race | Our analysis of the representations thus far have not indicated that there will be any concerns in this area. It is noted that most pupils at both schools are from a minority ethnic heritage. The most recent Ofsted reports for both schools show that children from minority ethnic groups make good or better than expected progress [does this remain the case?] and that both schools effectively meet the needs of a diverse community. | Neutral |
| Religion/belief (including non-belief) | There is no expected impact specific to this characteristic. | Positive |
| Sex | Our analysis thus far has not indicated that there will be any impact in this area. There will be no change proposed to the composition of either school. | Neutral |
| Sexual Orientation | There is no expected impact specific to this characteristic. | Neutral |

Human Rights or Children's Rights

If your decision has the potential to affect Human Rights or Children's Rights, please contact your Equality Lead for advice

Will it affect Human Rights, as defined by the Human Rights Act 1998?

No

| | |
|--|--|
| | <p>Will it affect Children's Rights, as defined by the UNCRC (1992)?</p> <p>No</p> |
|--|--|

| | |
|------------------------------------|---|
| Section 03 | Analysis of relevant data |
| | Examples of data can range from census data to customer satisfaction surveys. Data should involve specialist data and information and where possible, be disaggregated by different equality strands. |
| Documents and data reviewed | There are no new documents or data relevant to this proposal |
| New research | Not applicable |

| | |
|--|---|
| Section 04 | Consultation |
| Consultation | The process of revoking the previous proposal has been subject to statutory consultation |
| Analysis of consultation outcomes | Both the consultation responses and the representations have been fully analysed and summary reports are attached to the Cabinet Report for 1 September 2014. |

| | |
|-------------------|--|
| Section 05 | Analysis of impact and outcomes |
| Analysis | This is set out in Section 2 above and is not repeated here. |

| | |
|----------------------------|--|
| Section 06 | Reducing any adverse impacts and recommendations |
| Outcome of Analysis | This is set out in Section 2 above and is not repeated here. |

| | |
|-------------------|--------------------|
| Section 07 | Action Plan |
|-------------------|--------------------|

| Action Plan | Issue identified | Action (s) to be taken | When | Lead officer and borough | Expected outcome | Date added to business/ service plan |
|--------------------|--------------------------------|---------------------------------|----------------|--|------------------|--------------------------------------|
| | There are no issues identified | There are no issues identified. | Not applicable | Ian Heggs, Tri-Borough Director of Schools Commissioning | Not applicable | Not applicable |

| Section 08 | Agreement, publication and monitoring |
|---|---|
| Chief Officers' sign-off | Name: Ian Heggs Position: Director of Schools Commissioning Email: ian.heggs@lbhf.gov.uk Telephone No: 020 8753 2883 |
| Key Decision Report (if relevant) | Date of report to Cabinet: -1/09/2014 Key equalities issues have been included: Yes |
| Opportunities Manager (where involved) | N/A |



SULIVAN PRIMARY SCHOOL

Peterborough Road, Fulham, London SW6 3BN

Tel: 020 7736 5869

Fax: 020 7736 2858

Email: admin@sullivan.lbhf.sch.uk

Website: www.sullivan.lbhf.sch.uk

Headteacher: Wendy Aldridge

Tuesday 17th June, 2014

Mr Ian Heggs
Tri-borough Director of Schools
Childrens Services
London Borough of Hammersmith & Fulham
Hammersmith Town Hall
King Street
London W6 9JU

Dear Ian

Closure of Sullivan School and expansion of New King's Primary School: consultation about whether to delay implementation of the proposals until 1st September 2015, coupled with proposed publication of proposals to revoke the decision to close Sullivan and expand New Kings

I am writing in response to your letter dated the 16th of June in reference to the above.

On behalf of the Sullivan Governing Body I am writing to confirm Sullivan's support of the Council's decision to push back the date of the implementation of the closure and expansion until 1st September, 2015, coupled with the decision to publish proposals to revoke the closure and expansion decision. I understand that this is to allow time for the revocation proposals to be considered and decided upon not before the 14th of September and 30th of June, 2014, respectively.

Please can you by return, confirm receipt of my letter.

Yours sincerely

Rosie Wait
Sullivan Chair of Governors

c.c. Wendy Aldridge, Headteacher, Sullivan Primary
Andrew Christie, Tri-borough Director of Children's Services

Appendix 5



New King's Road, Fulham, London, SW6 4LY T: 020 7736 2318 F: 020 7371 0625
E: admin@newkings.lbhf.sch.uk W: www.newkings.lbhf.sch.uk

20 June 2014 Response to Cabinet Proposals from New King's School

The Governors and Senior Leadership at new King's would like to thank the Council for the opportunity to respond to these latest proposals.

We fully understand the Council's reasons for postponing the implementation date of the original proposals, as the timescales are not sufficient to consult on a full revocation. These extremely short timescales have unfortunately also had a huge impact on the challenges facing the school. Parents, pupils and staff were all very excited about the significant investment and improvement planned for their school and have now had to come to terms with this policy change in a very short period of time.

Our key concern, however, is not with the delay to implementation, but the proposed publication of proposals to revoke the original decision. The latter offered hundreds of children access to an outstandingly well-resourced primary school and could also have given them access to a similarly well-structured Boys Secondary School in South Fulham. The original decision also provided the children of Parayhouse School with a far more appropriate setting to meet their needs. The original proposals paved the way for a very significant investment in the education of thousands of children and young people. By revoking these proposals, the council would be removing this significant investment and reducing educational opportunities for these young people.

We are pleased that Sullivan have been given the opportunity to continue their school; they are a dedicated and effective team who care deeply about the education of their children. It is unfortunate however that in order to retain the status quo, so many potential improvements will be lost.

Our original involvement in this process was not in any way directed at an amalgamation with Sullivan. We simply wanted to offer our children the very best possible opportunities. We will continue to develop our partnership with Thomas's London Day Schools, who share our vision of outstanding community education, and hope that the Council will be a supportive partner in helping us achieve our high ambitions for the children of South Fulham.



Appendix 5



New King's Road, Fulham, London, SW6 4LY T: 020 7736 2318 F: 020 7371 0625
E: admin@newkings.lbhf.sch.uk W: www.newkings.lbhf.sch.uk

Miles Chester
Head Teacher

Andrew Fenwick
Chair of Governors



| | |
|--|---|
|  | <p align="center">London Borough of Hammersmith & Fulham</p> <p align="center">CABINET</p> <p align="center">1 SEPTEMBER 2014</p> |
| <p>OLD OAK AND PARK ROYAL MAYORAL DEVELOPMENT CORPORATION CONSULTATION - LBHF RESPONSE</p> | |
| <p>Report of the Cabinet Member for Economic Development and Regeneration : Councillor Andrew Jones</p> | |
| <p>Open Report</p> | |
| <p>Classification - For Decision Key Decision: Yes</p> | |
| <p>Wards Affected: College Park and Old Oak</p> | |
| <p>Accountable Executive Director: Nigel Pallace, Executive Director for Transport and Technical Services</p> | |
| <p>Report Author: Thomas Cardis, Lead Officer for Planning Policy Regeneration</p> | <p>Contact Details: Tel: 0208 753 3317 E-mail: Thomas.cardis@lbhf.gov.uk</p> |

1. EXECUTIVE SUMMARY

- 1.1. The Mayor of London is currently consulting on proposals to establish a Mayoral Development Corporation (MDC) for Old Oak and Park Royal. The consultation ends on 24 September 2014.
- 1.2. The proposals would cede control of planning powers to the Greater London Authority (GLA), giving the Mayor control of plan making, determining planning applications and for the Community Infrastructure Levy charge and collection for the area within the MDC boundary.
- 1.3. This report sets out a proposed response to the Mayor's consultation and seeks the approval of Cabinet to issue the consultation response contained in Appendix 1 of this report.

2. RECOMMENDATIONS

- 2.1. That in the light of the Mayor's proposals summarised in this report, Cabinet endorses and approves the proposed Council response to the Mayor of London's consultation on the proposals for a Mayoral Development Corporation (MDC) at Old Oak and Park Royal as set out in Appendix.
- 2.2. That the Executive Director of Transport and Technical Services be authorised to make any further changes, in consultation with the Cabinet Member for Economic Development and Regeneration, to the Council's proposed response letter to the MDC Consultation.

3. REASONS FOR DECISION

- 3.1. The London Borough of Hammersmith and Fulham would be significantly affected by the establishment of a Mayoral Development Corporation at Old Oak and Park Royal as the MDC would take over a number of powers for the area from the local authority, the implications of which are fully discussed below.

4. INTRODUCTION AND BACKGROUND

- 4.1. In January 2012, the Government announced its preferred route for the High Speed 2 (HS2) railway line. This included a station at Old Oak Common, connecting HS2 to London Crossrail and the Great Western Main Line, providing greatly improved transport connections in west London and helping to relieve passenger pressure at London Euston.
- 4.2. In May 2012, the Council started working with the GLA, Transport for London (TfL) and London Boroughs of Ealing and Brent to investigate the potential for regeneration around the planned railway station at Old Oak Common. In June 2013, this joint working culminated in the production and consultation on a 'Vision for Old Oak', which demonstrated how regeneration of the area could deliver approximately 19,000 homes and 90,000 jobs.
- 4.3. In January 2014, the GLA consulted on the Further Alterations to the London Plan (FALP) where it identified Old Oak Common as an Opportunity Area (covering land in London Boroughs of H&F, Ealing and Brent). This revised the figures for housing and jobs that were in the Old Oak Vision, altering them to 24,000 homes and 55,000 jobs.
- 4.4. Following the consultation on the Old Oak Vision the Mayor of London in autumn 2013 expressed a desire to establish an MDC for the Old Oak area (which was later extended to include the Park Royal Opportunity Area as well) in order to coordinate:

1. the delivery of substantial numbers of homes and jobs for London and a new national transport super-hub;
 2. the complexities of cross-borough working and to facilitate relocations of existing businesses;
 3. attracting national and international investment, from public and private bodies.
- 4.5 Currently there is only one MDC in existence – the London Legacy Development Corporation, which was established in 2012 and covers the London Olympics sites in the Lower Lea Valley within London Boroughs of Newham, Waltham Forest, Tower Hamlets and Hackney.
- 4.6 For the Old Oak and Park Royal MDC, the Mayor has identified the following key objectives for the area:
- a) Regenerate, develop and transform Old Oak Common to ensure the area becomes a major contributor to London’s economy, in a way that is sustainable, meets local needs and supports the strategic long-term priorities in the Mayor’s London Plan (Further Alterations to the London Plan) and ‘Old Oak a Vision for the Future’;
 - b) Safeguard and plan for the regeneration of Park Royal as a Strategic Industrial Location, steer, help secure investment to support businesses, improve operations, maximise the areas industrial growth potential, and support the smooth transition of business and industrial relocations as well as protect and enhance freight and logistics;
 - c) Resolve complex, cross-borough issues and plan for Old Oak and Park Royal in a complementary way that includes an integrated approach to planning policy, planning decisions and Community Infrastructure Levy (CIL);
 - d) Maximise local and regional connections by making Old Oak Common one of London’s best connected places and support delivery of, a new station on the Great West Mainline that would serve Crossrail 1, a new High Speed 2 (HS2) station, future potential London Overground station(s), and local public transport, walking, cycling and highway improvements;
 - e) Delivery of 24,000 new homes at Old Oak Common and an additional 1,500 homes in appropriate locations in the Park Royal OA including a mix of affordable, tenures and sizes, as per the Further Alterations to the London Plan;
 - f) Promote economic growth, job creation and enterprise with the potential for 55,000 new jobs at Old Oak Common and a further 10,000 new jobs at Park Royal OA, including a mix of workspace sizes and types, as per the Further Alterations to the London Plan;

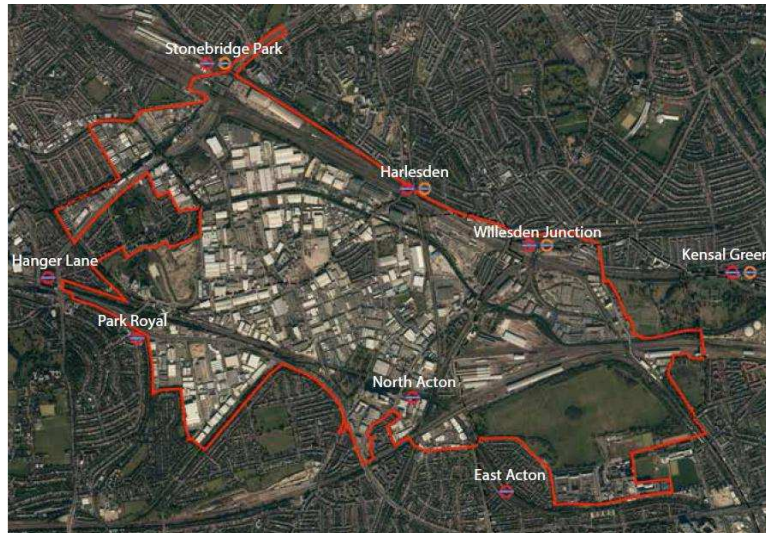
- g) Delivery of all other infrastructure required to support such a significant level of people living, working and visiting Old Oak and Park Royal including social and physical infrastructure (including but not limited to, schools, amenity space, health centres, community facilities and utilities);
- h) Ensure world class architecture, place making and urban design that would deliver a well-connected, high quality part of London at Old Oak Common and a modern and adaptable industrial area at Park Royal;
- i) Maximise opportunities presented by significant ownership of land and assets by transport authorities and public bodies, by co-ordinating the development and stewardship of those assets;
- j) Strengthen confidence and attract investment by promoting Old Oak as a significant development location and Park Royal as a quality industrial location;
- k) Work with key stakeholders, service providers, businesses and the local community to ensure the regeneration of Old Oak and Park Royal is accountable to Londoners, and is consistent with the principles of localism; and
- l) Respect the role and importance of the three local authorities whose boundaries overlap at Old Oak and Park Royal, including assisting them in carrying out the duties and functions that remain their responsibility within the area.

4.7 The Localism Act 2011 provides the regulatory framework for the establishment of MDCs. There are a number of steps the Mayor has to take to establish an MDC, of which this consultation is the first. The consultation runs from 18 June to 24 September 2014. The Mayor has a statutory duty to consider all consultation responses in the formulation of any MDC and will need to respond to specific points raised by consultees including the London Borough of Hammersmith and Fulham and other representors. Once these consultation responses have been considered, if the Mayor decides to proceed with his proposal he must submit the final proposal to the London Assembly. The London Assembly has 21 days within which to make a decision and can only reject the Mayor's proposal with a two thirds majority. Subject to this, the Mayor then formally notifies the Secretary of State that he has designated a Mayoral Development Area. The Secretary of State will then bring forward an Order giving effect to the proposals, thereby creating the Old Oak and Park Royal Development Corporation. Subsequent and contingent to London Assembly and Secretary of State sign off, the Mayor proposes that the MDC would be enacted on 1 April 2015.

5. PROPOSAL AND ISSUES

PROPOSALS

a) Proposed MDC Boundary



5.1 The above plan shows the proposed boundary of the MDC. In H&F, the boundary covers most of the north of the borough and includes Old Oak Common, Hythe Road Industrial Estate, including Car Giant; Wormwood Scrubs open space, Wormwood Scrubs prison, Hammersmith Hospital and the European Metal Recycling (EMR) and Powerday waste recycling sites.

b) Powers

5.2 The Mayor proposes that the MDC takes full plan making powers. The MDC would prepare and adopt a new Local Plan for the area and consequently H&F's planning policies for the area would cease to be of relevance to the determination of planning applications. The MDC would also have decision taking powers. In H&F the MDC would determine all major planning applications. A new planning committee would be established (see section C below).

5.3 The MDC would develop its own Community Infrastructure Levy (CIL) and would become the CIL charging authority for the area. The MDC would have powers to designate conservation areas and formulate proposals for the preservation and enhancement of these areas. The MDC would take on powers of Article 4 Direction, allowing it to reverse permitted development rights.

5.4 It is expected that powers of enforcement would be delegated back to H&F, except where enforcement action is necessary on cross-borough sites.

c) Board and Planning committee composition

- 5.5 The MDC's decision taking would be overseen by a Board. The Mayor proposes that this consists of nine members: 2 from the GLA, 1 from each Local Authority, 1 from TfL, 1 from HS2, 1 from the development community and 1 from the educational community. The board must consist of at least one elected member of each of the three relevant London Councils (Brent, Ealing and Hammersmith & Fulham).
- 5.6 The Mayor proposes three options for the planning committee. These are:
- i) A single committee of seven members with one councillor from H&F.
 - ii) A single committee of 8 members. For applications in H&F, H&F would have two councillors sitting on the committee but for applications in Brent or Ealing, H&F would have one councillor sitting on the committee.
 - iii) Three planning sub-committees: one for each borough. H&F would have two councillors sitting on the committee in H&F and one councillor for applications in Brent and Ealing.

d) Waste

- 5.7 The EMR and Powerday waste sites are located in the north of H&F and both sites meet the Council's waste apportionment targets. The proposed MDC would cover both these sites and the GLA plan to relocate both facilities to elsewhere within Park Royal.

e) Other powers

- 5.8 At this stage the Mayor does not propose that the MDC would have the powers to grant discretionary relief from non-domestic rates. The GLA would need to consult on this separately at a later stage if the Mayor ever decided to implement such powers. Not granting these powers does not impact on any future aspiration to establish an Enterprise Zone for the MDC area.
- 5.9 The Mayor does not propose that any assets are transferred from public bodies to the MDC. H&F freehold and landowning interests would remain with the Council.

f) Transition Arrangements

- 5.10 The Mayor proposes that a shadow MDC team be established over the coming months. This team would start to develop the new Local Plan for the MDC so that upon its establishment on 1 April 2015, they would be in a position to immediately consult on their new Local Plan. The Mayor also plans to develop the Old Oak Vision document into an

Opportunity Area Planning Framework (OAPF) and adopt this as Supplementary Planning Guidance (SPG) to the Mayor's London Plan in early 2015.

- 5.11 Any planning policies in existence or emerging upon the establishment of the MDC would continue to be relevant until the MDC adopts its own Local Plan for the area. Any major planning applications submitted to H&F would have to be transferred to the MDC upon its establishment. Planning fees would have to be split between H&F and the GLA depending on how much work each authority has undertaken in determining the planning application.
- 5.12 The Mayor proposes that upon the establishment of the MDC and until the MDC brings into effect its own charging schedule that H&F's CIL receipts are not collected and that planning obligations through Section 106 agreements are instead sought to mitigate the impacts of development.

g) Lifespan

- 5.13 The Mayor has not set an end date for the MDC in the consultation material. Instead it is proposed that the MDC Board undertake a review of the MDC's operations on a regular basis and vote on whether or not the MDC should continue or be wound down. A set of criteria would be drawn up and agreed by the Board to assess the success of the MDC and make decisions regarding its continued existence.

ISSUES

- 5.14 The Council's proposed response to the MDC consultation is contained in Appendix 1. In summary, the key issues identified in this response are:
- **Anti-localism** – The establishment of an MDC would take powers away from locally elected members, resulting in less of a democratic mandate.
 - **Affordable housing provision** – The Council is not convinced based on the levels of affordable housing currently being achieved by the Mayor that the MDC would achieve high levels of affordable housing.
 - **Balanced Communities** - The Council is not convinced that the Mayor would actively seek to control the negative impact that international investors buying up homes and leaving them empty would have on the objective to create mixed and balanced sustainable communities.
 - **MDC vs Area Action Plan** – Rather than an MDC preparing a Local Plan, an Area Action Plan, jointly produced by the London Boroughs of Hammersmith and Fulham, Ealing and Brent (subject to discussion and agreement with LBs of Ealing and Brent) and with the involvement of

the GLA and TfL, would be a more locally democratic approach to developing a policy framework for the Old Oak Common area.

- **MDC Board** – Local elected members are not adequately represented on the Board therefore if an MDC were to be established, LBHF should have at least two representatives sitting on the Board.
- **MDC planning committee** – If an MDC is established, for applications within LBHF, three LBHF councillors should sit on the planning committee to ensure better local accountability.
- **Proposed MDC boundary** - Objection to the inclusion of Wormwood Scrubs Park, the Linford Christie stadium, Wormwood Scrubs Prison, Hammersmith Hospital and Queen Charlotte's & Chelsea Hospital within the MDC boundary.
- **Community Infrastructure Levy and Development Infrastructure Funding (DIF) Study** – Concern that the establishment of an MDC would mean that the local authority would no longer be able to influence how essential infrastructure items are prioritised. In addition, the Council would be responsible for providing services to new residents - not the MDC, and the council would not want to be burdened with the expense of the ongoing maintenance costs.
- **Waste** – The Council currently meets its waste apportionment target through the EMR and Powerday waste sites, which lie within the boundary of the proposed MDC. There are no alternative sites in the borough to enable the relocation of these waste sites. The Council therefore considers that the MDC would need to take responsibility for LBHF's waste apportionment target in full and to fund the relocation of these uses outside of the Borough.
- **Heritage applications** – The Council is best placed to determine Listed Building Consent application and applications for significant demolition within Conservation Areas due to its retained heritage expertise. The MDC proposals would result in unnecessary duplication since applicants may need to make a LBC application or planning application for significant demolition within a Conservation Area to the MDC and an advertisement consent application or planning application for a replacement building to the Council when the proposals would be best considered together.
- **Conservation Area designation and proposals for enhancements** - The Council considers that it should retain powers for Conservation Area designation and proposals for enhancement of Conservation Areas as it has already undertaken significant work in these areas and has the relevant heritage expertise.
- **Non designated heritage assets** – The Council has an adopted Local Register of Buildings of Merit, the status of the Buildings of Merit within

the MDC and arrangements for management of the Local Register within the MDC is unclear.

6. ANALYSIS OF ISSUES

- 6.1. The recommended response to the Mayor's MDC consultation is attached at Appendix 1. In formulating the response, consideration has been given by officers to alternative options which would be more acceptable to the Council.

MDC vs Area Action Plan

- 6.2 The GLA considered three options as possible alternatives to the MDC:
- i) Jointly producing an Opportunity Area Planning Framework (OAPF) with the London Boroughs of H&F, Ealing and Brent (subject to discussion and agreement), TfL and the GLA. The GLA considered that this option would ensure a collective approach to policy formulation, but would not provide a consistent development plan for the area and was therefore ruled out.
 - ii) Adopting an approach similar to that taken at Victoria and Nine Elms (VNEB). This approach would be similar to option i) but would include a Strategy Board and Delivery Board that would work collectively on developing a clear strategic approach for the area and would engage with stakeholders within central government.
 - iii) The authorities jointly produce an Area Action Plan for the area. This would have development plan status and would provide a clear central policy position for development proposals coming forward in the Old Oak area. Planning decisions would still be determined by the local authorities in which the planning applications are submitted.
- 6.3 The three local authorities believe that there could be equally effective delivery vehicles for the regeneration of Old Oak Common other than an MDC. For example a Joint Area Action Plan with a tri-authority delivery board, combining options ii) and iii) above and similar in structure to that used for Vauxhall Nine Elms Battersea (VNEB), which would be more locally accountable and better harness the considerable regeneration expertise of the three boroughs.

Anti-Localism

- 6.4 It is considered that the establishment of an MDC would take away democratic mandate, handing decision making over to unelected representatives. An alternative approach would be to have an Area Action Plan (subject to discussion and agreement, covering the three authorities Ealing, Brent and LBHF) which would retain decision making with locally

elected members. Planning policy would be formulated jointly between the London Boroughs of Hammersmith and Fulham, Brent and Ealing, with input from the Mayor and TfL. Planning applications would be dealt with by Council's planning committee.

Affordable Housing and Mixed and Balanced Communities

- 6.5 There is concern regarding the Mayor's past track record on delivering truly affordable homes for Londoners. The Council does not believe that the Mayor should be entrusted with sole responsibility on a project of this importance. The Council is committed to securing housing policies that will provide homes for residents rather than investment properties for overseas speculators. By not establishing an MDC, control would be retained by the local authority, giving it control of the formulation of policy and planning decisions.

MDC Board

- 6.6 The Mayor is currently proposing that the MDC Board consist of a minimum of six people, which would include two members appointed by the Mayor, one elected member from each of the local authorities and other non-elected members appointed by the Mayor to represent transport, education and the development community. It is considered that the Council should have greater representation on the board, given that 80% of development is anticipated to occur in H&F. The Council has suggested that it has at least two representatives on the board, equal to the number of board members appointed by the Mayor. The Council response to the MDC consultation objects to unelected members sitting on the MDC board.

MDC Planning Committee

- 6.7 The MDC consultation sets out three options for the planning committee:
- i) A single planning committee determining planning applications for the entire Old Oak and Park Royal area. The chair (or designate) of the Corporation Board would chair the planning committee. The Committee would include six additional members including one Councillor from each of the three London borough councils.
 - ii) A single planning committee determining planning applications for the entire Old Oak and Park Royal area. The chair (or designate) of the Corporation board would chair the planning committee. The Committee would include eight additional members including a minimum of one Councillor from each of the three London borough councils. In addition, for applications being determined within one of the London borough boundaries then that London borough would have an additional Councillor sitting on the Committee for that application.

- iii) Three planning sub-committees could be set up covering all three London Boroughs. The chair (or designate) of the Corporation board would chair each planning sub-committee. Each sub-committee would include eight additional members including a minimum of one Councillor from each of the three London boroughs. In addition, for applications being determined within one of the London borough boundaries that London borough would have an additional Councillor on the Committee.
- 6.8 The proposed consultation response to the MDC in Appendix 1 outlines support for option iii) as this option would best ensure local democratic accountability.

MDC Boundary

- 6.9 It is recommended that the Council in its response to the MDC objects to the inclusion of Wormwood Scrubs common, Wormwood Scrubs prison, Hammersmith Hospital, Queen Charlotte's & Chelsea Hospital and the Linford Christie stadium within the MDC boundary. The rationale for inclusion of Wormwood Scrubs common and the Linford Christie stadium in the Vision for Old oak was that development to the north could facilitate investment and the creation of improved accesses into the Scrubs. However, the Wormwood Scrubs Charitable Trust currently oversees the management and upkeep of the Scrubs and the relationship between the Trust and any MDC has not been clarified by the Mayor. This is particularly pertinent where the MDC may be securing monies to make improvements to the Scrubs, which the Trust may have objections to. The Trust also oversees the management of the Linford Christie Stadium and the Council has its own ideas regarding how it can make the best of this facility in future years. The Council would be concerned if it was incapable of undertaking these improvements because of a mismatched relationship between the Council, the Trust and the MDC.
- 6.10 If the MDC were not to include Wormwood Scrubs Common or the Linford Christie Stadium then Wormwood Scrubs Prison, Hammersmith Hospital and Queen Charlotte's & Chelsea Hospital should not be within the MDC boundary, as they would be isolated from the rest of the MDC area. Even if the MDC were to include Wormwood Scrubs Common and the Linford Christie Stadium, the Council considers that any development on Wormwood Scrubs Prison, Hammersmith Hospital or Queen Charlotte's & Chelsea Hospital would more closely relate to the Council's priorities for White City and that both sites should therefore be omitted from the MDC boundary and left within the remit of this council.

Community Infrastructure Levy and Development Infrastructure Funding (DIF) Study

- 6.11 The Council is concerned that if the MDC is established, the Council would have little influence on the prioritisation of expenditure on infrastructure

investment. The Council also considers that the MDC being the CIL charging authority may result in additional costs for the Council. If the MDC secures infrastructure with high maintenance costs these may be passed on to the Council to finance in the long term. The alternative of an Area Action Plan would not give rise to such an issue as H&F would remain the CIL charging and collecting authority for the area.

Waste

- 6.12 The proposed boundary for the MDC covers both of the borough's major waste sites (EMR and Powerday). Although the MDC would be responsible for some of LBHF's waste apportionment target, the Council would still be responsible for a substantial waste apportionment target but with no waste sites to meet the target. The recommended response to the MDC consultation sets out that the MDC should take responsibility for meeting H&F's waste apportionment target in full. The Council could negotiate with another local authority to meet its waste apportionment target however this could have a financial implication to the Council, and there is a risk that no other local authority would be willing to take H&F's apportionment and therefore this approach has not been included in the council's MDC consultation response. Discussions are ongoing with the West London Waste Authority (WLWA) and the Western Riverside Waste Authority (WRWA) regarding a potential arrangement.

Heritage applications

- 6.13 The proposed MDC includes HMP Wormwood Scrubs, which contains a significant group of heritage assets including Grade II* and Grade II listed buildings and Buildings of Merit. The current proposals envisage that all Listed Building Consent applications would be submitted to the MDC, although planning applications and advertisement consent applications for the same works may need to be submitted to the Council.
- 6.14 It is also proposed that the MDC would handle applications relating to demolition within Conservation Areas – it is not clear if this takes account of the abolition of Conservation Area Consent on 1 October 2013 and the new requirement to obtain planning permission for demolition within a Conservation Areas. In such circumstances an applicant would be required to make one application for planning permission for significant demolition within a Conservation Area to the MDC and another planning application for the erection of the replacement building to the Council. Such split responsibilities would be a cause of confusion for applicants and the public and would waste valuable planning resources.
- 6.15 Listed Building Consent applications would be best dealt with by the Council, which has experience of dealing with the sensitive nature and uses of the buildings on the site. The MDC would otherwise need to retain specialist heritage expertise to deal with a relatively small number of applications, which would be an inefficient use of its resources.

Conservation Area designation and proposals for enhancement

- 6.16 The Council has already designated the Grand Union Canal Conservation Area within the proposed MDC area. The Council will also shortly be consulting on a Conservation Area Character Profile for the Conservation Area, the status of which would be unclear in the MDC proposals. The Council considers that it should retain powers for Conservation Area designation and proposals for enhancement of Conservation Areas as it has already undertaken significant work in these areas and has the relevant heritage expertise.

Non designated heritage assets

- 6.17 The Council has adopted a Local Register of Buildings of Merit following consultation with local amenity groups. The Local Register is separate from the Planning Guidance SPD which contains design guidance on applications affecting Buildings of Merit. The status of Buildings of Merit and responsibility for management of the Local Register within the proposed MDC area is unclear.

7. CONSULTATION

- 7.1. The Mayor has a statutory duty to consult the public on his plans to establish a Mayoral Development Corporation for Old Oak and Park Royal. Residents, community groups and businesses will be able to independently respond to the consultation.
- 7.2 The Council worked in partnership with LB of Ealing and Brent, the GLA and TfL to produce a Vision document for the regeneration of the Old Oak Common area which underwent public consultation over the summer of 2013. Over 600 people responded and although there were concerns the majority were in support of the principle of regeneration at Old Oak. This 'Vision' document can readily and properly be prepared as a joint AAP for the area.

8. EQUALITY IMPLICATIONS

- 8.1. The GLA have included a section within the MDC Public Consultation report at point 22 that covers Equality and Inclusion. The Mayor will take into account duties arising under the Equality Act 2010 into account when making any decision relating to the establishment of the MDC.

9. LEGAL IMPLICATIONS

- 9.1. The procedure that the Mayor of London has to follow is set out at paragraph 4.7 of the report.

9.2. The consequences of the Mayor establishing an MDC are set out in the body of the report.

9.3. Implications verified/completed by: Alex Russell, Bi-Borough Senior Lawyer (Planning, Highways and Licensing), tel: 2771

10. FINANCIAL AND RESOURCES IMPLICATIONS

10.1. There is no direct additional cost to the Council of objecting to the MDC. However, if an MDC were to be created in the future it is likely that Council income from planning fees, the Community Infrastructure Levy and from s106 would be adversely affected.

10.2. Implications verified/completed by: Mark Jones, Director for Finance, TTS, ext 6700.

11. RISK MANAGEMENT

11.1. This item is not included on the Corporate Risk Register. The GLA is putting forward the proposal to set up the Mayoral Development Corporation (MDC) at Old Oak Common and the Council is objecting to this proposal. There are risks to the Council if the MDC is established which is why the Council is opposing it, however the decision to establish the MDC sits with the GLA and the London Assembly.

12. PROCUREMENT AND IT STRATEGY IMPLICATIONS

12.1. There are no procurement issues contained in this report.

12.2. Implications verified by Alan Parry, Procurement Consultant (TTS) – 020 8753 2581

LOCAL GOVERNMENT ACT 2000 **LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT**

| No. | Description of Background Papers | Name/Ext of holder of file/copy | Department/ Location |
|------------|---|--|-----------------------------|
| 1. | Vision for Old Oak | Thomas Cardis, EXT 3317 | TTS |
| 2. | Old Oak and Park Royal Development Corporation Consultation | Thomas Cardis, EXT 3317 | TTS |

LIST OF APPENDICES:

Appendix 1: Response to the Old Oak and Park Royal Mayoral Development Corporation Consultation

Appendix 1: Response to the Old Oak and Park Royal Mayoral Development Corporation Consultation

The London Borough of Hammersmith and Fulham (LBHF) welcome the opportunity to comment on the proposals to establish a MDC at Old Oak and Park Royal. The Council notes that the regulations in the Localism Act require the Mayor to fully consider comments raised by the local authorities within which an MDC is being proposed. The Council would be happy to meet with the Mayor and his representatives in order to discuss Hammersmith and Fulham's response and key concerns in greater detail.

The three local authorities believe that there could be equally effective delivery vehicles for the regeneration of Old Oak Common other than a MDC. For example, a Joint Area Action Plan with a tri authority delivery board, similar in structure to that used for Vauxhall Nine Elms Battersea (VNEB), which would be more locally accountable and better harness the considerable regeneration expertise of the three boroughs.

MDC vs Area Action Plan

For the past three years, LBHF has worked closely with the Mayor, TfL and the London Boroughs of Ealing and Brent in developing the Vision for Old Oak, which was consulted on in 2013 and demonstrated a joint strategy for how the authorities saw the area being developed over the next 30 years.

The Council does not consider that a MDC is the only appropriate approach to policy formulation, decision taking and delivery. Collaborative approaches are being success taken forward elsewhere in London without the removal of powers from Local Authorities. At Earl's Court, the Council has worked jointly with the Royal Borough of Kensington and Chelsea, the GLA and TfL to deliver an Opportunity Area Planning Framework and with the GLA and TfL at White City. At Victoria and Nine Elms, this collaborative approach has been taken a step further and the authorities have jointly established a delivery board and accessed central government monies to fund the delivery of infrastructure.

The Council has also discussed the potential for a joint Area Action Plan that would include land from LBs of Ealing and Brent as well as LBHF. Officers from the three Boroughs have been working well together on this project for a considerable period of time meeting weekly with the GLA and TfL as a Joint Project Team and reporting up to a Project Strategy Board. LBHF has resourced the project with key staff who have led on and significantly progressed the project. This process could continue (subject to discussion and agreement with LBs of Ealing and Brent) and a cross borough Area Action Plan could be progressed by the three boroughs without the considerable expense and administration involved in setting up an MDC.

Anti-Localism

The move in government over recent years has been to devolve powers to local communities not take them away. It would be un-democratic and

unnecessary to take away powers from local residents and local businesses and hand them over to an unelected body.

The Council recognises that Old Oak is an important project both regionally and nationally, but this should not be at the expense of the needs and desires of local people and businesses. The newly elected administration has set out in its manifesto, the desire to devolve more power to local residents, giving them a greater say in policy formulation and delivery. We are concerned that the establishment of a MDC would result in a more centralised approach, resulting in a less democratic mandate for local residents and businesses.

Affordable Housing Provision

The Council concurs that a MDC may give Old Oak and Park Royal greater prominence for attracting national and international investment, but there is a high risk that this would result in properties being developed and marketed to overseas investors, to the detriment of London's growing housing needs, especially for those on low and middle incomes. The Council is concerned with the Mayor's past track record on delivering truly affordable homes for Londoners. We do not believe that the Mayor should be entrusted with sole responsibility on a project of this importance. The Council is committed to ensuring that homes are built for local residents rather than investment properties for overseas speculators and local councils should have equal responsibility for ensuring homes are built that meet the needs of both local people and of the wider London market.

If the Mayor decides to establish an MDC, notwithstanding our objection in principle to the MDC there would need to be a commitment to new housing being delivered for those on low and medium incomes and a mechanism to prevent properties from being sold to overseas investors. The Council would need guarantees that securing affordable housing to meet local needs remains the priority as part of any negotiations with developers within any future MDC.

The Council is advocating significantly more transparency in the Mayor's dealings and negotiations with private developers to ensure the best deal is secured for the borough's residents and maximum affordable housing is achieved to meet overwhelming need. There is concern that this transparency would not be a key objective of the MDC.

MDC Board

The Council notes that the Mayor envisages a Board of nine members to oversee the running and management of the MDC. The Mayor proposes that this board should consist of two representatives from the GLA, with only one representative from each of the boroughs. The Old Oak Vision identified that over 80% of the potential development within the Old Oak and Park Royal area is likely to occur within the boundary of Hammersmith and Fulham. It is unacceptable that the Council would have only one Board member given the substantial change that is likely to occur within the borough and given the need for the Council to provide appropriate infrastructure and services to support this new population.

The Council therefore considers notwithstanding our objection in principle to the MDC that it should have at least two representatives on any MDC board in order to make the proposed MDC board more accountable to local residents. The Council also objects to the proposals that unelected business, education and transport representatives would sit on the board, which would be both undemocratic and also risk Board decisions not adequately reflecting the needs of local residents and businesses.

MDC Planning Committee

The Council supports option 3 presented in the MDC consultation documentation where there would be three planning sub-committees of 8 members with weighting of committee members towards the borough in which the planning application has been submitted. The Council believes that for applications within LBHF, three LBHF councillors should sit on the planning committee to ensure better local accountability.

Proposed MDC Boundary

The Council is keen to ensure that the adverse impact on local businesses as a result of any necessary relocation is kept to a minimum. The Council therefore notwithstanding our objection in principle to the MDC welcomes the inclusion of the wider Park Royal Industrial estate within the proposed MDC boundary, as it will more easily facilitate the relocation of businesses from the core Old Oak area.

The Council objects to the inclusion of Wormwood Scrubs Park, the Linford Christie stadium, Wormwood Scrubs Prison, Hammersmith Hospital, Queen Charlotte's and Chelsea Hospital and other buildings on the north side of Du Cane Road within the MDC boundary. There appears to be no obvious rationale within the consultation material for their inclusion.

The Wormwood Scrubs Charitable Trust currently oversees the management and upkeep of the Scrubs. The relationship between the Trust and any MDC has not been clarified by the Mayor. This is particularly relevant to the situation where the MDC may be securing monies to make improvements to the Scrubs, but to which the Trust may have objections. The Trust also oversees the management of the Linford Christie stadium and the Council has its own aspirations and ambitions for how it can make the best use of this facility in future years. The Council would be concerned if it was incapable of undertaking these improvements because of a mismatched relationship between the Council, the Trust and the MDC.

To the south of Wormwood Scrubs Park, the Council considers sites such as Hammersmith Hospital and HM Wormwood Scrubs Prison more closely relate to development around White City than Old Oak. The Council notwithstanding our objection in principle to the MDC is therefore of the strong opinion that these sites should be omitted from any MDC boundary.

Community Infrastructure Levy and Development Infrastructure Funding (DIF) Study

The GLA is currently undertaking a Development Infrastructure Funding (DIF) Study that will prioritise future infrastructure required to support the significant proposed growth in homes and jobs in the Old Oak Opportunity Area. Whilst council officers are currently involved in this process there is concern that on establishment of the MDC in April 2015 that the Borough would no longer be able to influence how these essential infrastructure items are prioritised, funded and implemented which is of critical importance to the Borough in the longer term. The MDC would have a limited lifespan and the Council is concerned that essential infrastructure required to support the growing population is delivered.

Notwithstanding our objection in principle to the MDC if as is proposed the MDC becomes the CIL charging authority the Council would need to ensure that the borough would be able to influence the prioritisation of expenditure raised by the CIL charge. The borough will be responsible for providing services to new residents and the associated costs of these services -not the MDC.

Waste

The London Plan places a requirement on the borough to provide waste sites and waste capacity to meet waste apportionment targets. In this Borough the apportionment target is currently met through the EMR and Powerday waste sites, which lie within the boundary of the MDC and are prioritised for mixed use residential development. There are no alternative sites in the borough to enable the relocation of these waste sites. The Council therefore notwithstanding its objection in principle to the MDC considers that the MDC would need to take responsibility for LBHF's waste apportionment target in full and to fund the relocation of these uses outside of the Borough.

Heritage applications

The proposed MDC includes HMP Wormwood Scrubs, which contains a significant group of heritage assets including Grade II* and Grade II listed buildings and Buildings of Merit. The current proposals envisage that all Listed Building Consent applications would be submitted to the MDC, although planning applications and advertisement consent applications for the same works may need to be submitted to the Council.

It is also proposed that the MDC would handle applications relating to demolition within Conservation Areas – it is not clear if this takes account of the abolition of Conservation Area Consent on 1st October 2013 and the new requirement to obtain planning permission for demolition within a Conservation Areas. In such circumstances an applicant would be required to make one application for planning permission for significant demolition within a Conservation Area to the MDC and another planning application for the erection of the replacement building to the Council. Such split responsibilities would be a cause of confusion for applicants and the public and would waste valuable planning resources.

Listed Building Consent applications would be best dealt with by the Council, which has experience of dealing with the sensitive nature and uses of the buildings on the site. The MDC would otherwise need to retain specialist heritage expertise to deal with a relatively small number of applications, which would be an inefficient use of its resources.

Conservation Area designation and proposals for enhancement

The Council has already designated the Grand Union Canal Conservation Area within the proposed MDC area. The Council will also shortly be consulting on a Conservation Area Character Profile for the Conservation Area, the status of which would be unclear in the MDC proposals. The Council considers that it should retain powers for Conservation Area designation and proposals for enhancement of Conservation Areas as it has already undertaken significant work in these areas and has the relevant heritage expertise.

Non designated heritage assets

The Council has adopted a Local Register of Buildings of Merit following consultation with local amenity groups. The Local Register is separate from the Planning Guidance SPD which contains design guidance on applications affecting Buildings of Merit. The status of Buildings of Merit and responsibility for management of the Local Register within the proposed MDC area is unclear.

NOTICE OF CONSIDERATION OF A KEY DECISION

In accordance with paragraph 9 of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the Cabinet hereby gives notice of Key Decisions which it intends to consider at its next meeting and at future meetings. The list may change between the date of publication of this list and the date of future Cabinet meetings.

NOTICE OF THE INTENTION TO CONDUCT BUSINESS IN PRIVATE

The Cabinet also hereby gives notice in accordance with paragraph 5 of the above Regulations that it intends to meet in private after its public meeting to consider Key Decisions which may contain confidential or exempt information. The private meeting of the Cabinet is open only to Members of the Cabinet, other Councillors and Council officers.

Reports relating to key decisions which the Cabinet will take at its private meeting are indicated in the list of Key Decisions below, with the reasons for the decision being made in private. Any person is able to make representations to the Cabinet if he/she believes the decision should instead be made in the public Cabinet meeting. If you want to make such representations, please e-mail Katia Richardson on katia.richardson@lbhf.gov.uk. You will then be sent a response in reply to your representations. Both your representations and the Executive's response will be published on the Council's website at least 5 working days before the Cabinet meeting.

KEY DECISIONS PROPOSED TO BE MADE BY CABINET ON 1 SEPTEMBER 2014 AND AT FUTURE CABINET MEETINGS UNTIL JANUARY 2015

The following is a list of Key Decisions which the Authority proposes to take at the above Cabinet meeting and future meetings. The list may change over the next few weeks. A further notice will be published no less than 5 working days before the date of the Cabinet meeting showing the final list of Key Decisions to be considered at that meeting.

KEY DECISIONS are those which are likely to result in one or more of the following:

- Any expenditure or savings which are significant (ie. in excess of £100,000) in relation to the Council's budget for the service function to which the decision relates;
- Anything affecting communities living or working in an area comprising two or more wards in the borough;
- Anything significantly affecting communities within one ward (where practicable);
- Anything affecting the budget and policy framework set by the Council.

The Key Decisions List will be updated and published on the Council's website on a monthly basis.

NB: Key Decisions will generally be taken by the Executive at the Cabinet.

If you have any queries on this Key Decisions List, please contact

Katia Richardson on 020 8753 2368 or by e-mail to katia.richardson@lbhf.gov.uk

Access to Cabinet reports and other relevant documents

Reports and documents relevant to matters to be considered at the Cabinet's public meeting will be available on the Council's website (www.lbhf.org.uk) a minimum of 5 working days before the meeting. Further information, and other relevant documents as they become available, can be obtained from the contact officer shown in column 4 of the list below.

Decisions

All decisions taken by Cabinet may be implemented 5 working days after the relevant Cabinet meeting, unless called in by Councillors.

Making your Views Heard

You can comment on any of the items in this list by contacting the officer shown in column 4. You can also submit a deputation to the Cabinet. Full details of how to do this (and the date by which a deputation must be submitted) will be shown in the Cabinet agenda.

LONDON BOROUGH OF HAMMERSMITH & FULHAM: CABINET 2014/15

| | |
|--|--------------------------------------|
| Leader: | Councillor Stephen Cowan |
| Deputy Leader: | Councillor Michael Cartwright |
| Cabinet Member for Children and Education: | Councillor Sue Macmillan |
| Cabinet Member for Economic Development and Regeneration: | Councillor Andrew Jones |
| Cabinet Member for Finance: | Councillor Max Schmid |
| Cabinet Member for Health and Adult Social Care: | Councillor Vivienne Lukey |
| Cabinet Member for Housing: | Councillor Lisa Homan |
| Cabinet Member for Social Inclusion: | Councillor Sue Fennimore |
| Cabinet Member for Environment, Transport & Residents Services: | Councillor Wesley Harcourt |

Key Decisions List No. 23 (published 1 August 2014)

KEY DECISIONS LIST - CABINET ON 1 SEPTEMBER 2014

The list also includes decisions proposed to be made by future Cabinet meetings

Where column 3 shows a report as EXEMPT, the report for this proposed decision will be considered at the private Cabinet meeting. Anybody may make representations to the Cabinet to the effect that the report should be considered at the open Cabinet meeting (see above).

* All these decisions may be called in by Councillors; If a decision is called in, it will not be capable of implementation until a final decision is made.

| Decision to be Made by (Cabinet or Council) | Date of Decision-Making Meeting and Reason | Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private. | Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents | Documents to be submitted to Cabinet <i>(other relevant documents may be submitted)</i> |
|---|--|--|--|---|
| September | | | | |
| Cabinet | 1 Sep 2014 | Planning Income Projects Seeking authority to implement paid for services provided by Development Management | Cabinet Member for Environment, Transport & Residents Services | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Expenditure more than £100,000 | | Ward(s): All Wards | |
| Cabinet | 1 Sep 2014 | Income Recovery Service Level Agreement The proposal is that the responsibility and direct management of the Income Recovery function is consolidated back within the HRD at the earliest convenience. PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in | Cabinet Member for Housing | |
| Reason: Affects 2 or more wards | Reason: Affects 2 or more wards | | Ward(s): All Wards | Contact officer: Geoff Wharton Tel: 020 8753 1313 geoffrey.wharton@lbhf.gov.uk |

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|---|--|--|--|---|
| | | disclosing the information. | | |
| Cabinet | 1 Sep 2014 | Adult Learning & Skills Service - Provision of specialist IT services | Cabinet Member for Health and Adult Social Care | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Reason: Affects 2 or more wards | <p>This report seeks approval for expenditure related to the provision of specialist Management Information Services (MIS) for the Council's adult learning service (Adult Learning & Skills Service; ALSS). The Tribal Group Ltd is a specialist education information software and services business supplier and has been satisfactorily delivering the MIS since 2007.</p> <p>The MIS enables ALSS to track individual learners' progress, accreditation and qualifications as well as submit funding claims to the Skills Funding Agency (SFA), a division of the Department for Business Innovation & Skills. The SFA grant to the Council's adult learning & skills service annually exceeds £2.8m. Accurate monitoring and accountancy is a compulsory requirement for performance management, continued funding and adherence to Ofsted standards.</p> <p>The Tribal Ltd MIS contract is currently valued at £75,924 pa.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | Ward(s): All Wards | | |
| Contact officer: Kim Dero Tel: 020 8753 6320 kim.dero@lbhf.gov.uk | | | | |

| Decision to be Made by (Cabinet or Council) | Date of Decision-Making Meeting and Reason | Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private. | Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents | Documents to be submitted to Cabinet (other relevant documents may be submitted) |
|---|--|---|--|---|
| Cabinet | 1 Sep 2014 | Tri-borough Corporate Services Review Report This report describes the recommendation and business case to establish a Tri-borough Corporate Service including an Executive Director re-organisation, Tri-borough ICT, Tri-borough Procurement, Tri-borough Legal, Tri-borough Revenues & Benefits and Bi-borough Customer Services function. | Cabinet Member for Finance | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Expenditure more than £100,000 | | Ward(s): All Wards | |
| Cabinet | 1 Sep 2014 | Corporate Revenue Monitor 2014/15 month 2 Forecast Revenue Outturn position at end of month two. Requests for budget virements. | Cabinet Member for Finance | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Expenditure more than £100,000 | | Ward(s): All Wards | |
| Cabinet | 1 Sep 2014 | 2013-14 Revenue Outturn Report This report presents the revenue monitor as at 2013-14 financial year end. | Leader of the Council | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Affects 2 or more wards | | Ward(s): All Wards | |
| Cabinet | 1 Sep 2014 | Options Appraisal in Respect of an Alternative Provision Bi-Borough Pupil Referral Unit (PRU) To outline the need for a Bi-borough PRU (LBHF/RBKC) and discusses the property issues associated with that proposal. | Cabinet Member for Children and Education | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background |
| | Reason: Expenditure more than £100,000 | | Ward(s): All Wards | |
| Contact officer: Ian Heggs Tel: 020 7745 6458 ian.heggs@lbhf.gov.uk | | | | |

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|---|---|--|---|---|
| | | | | papers to be considered. |
| Cabinet | 1 Sep 2014 Reason: Affects 2 or more wards | Proposed revocation of decision to enlarge New King's School and discontinue Sullivan School To consider the outcome of consultation which closed on 12 August 2014 | Cabinet Member for Children and Education Ward(s): Parsons Green and Walham; Sands End; Town Contact officer: Ian Heggs Tel: 020 7745 6458 ian.heggs@lbhf.gov.uk | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 1 Sep 2014 Reason: Expenditure more than £100,000 | 3rd Sector Investment Fund allocation report This report seeks agreement for the allocation of the council's main grants programme, the 3rd Sector Investment Fund. | Cabinet Member for Social Inclusion Ward(s): All Wards Contact officer: Sue Spiller Tel: 020 8753 2483 sue.spiller@lbhf.gov.uk | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 1 Sep 2014 Reason: Affects 2 or more wards | Initial Special Educational Needs eligibility criteria and the links to education, health and social care assessment To agree the Special Educational Needs eligibility criteria, which have been amended in light of changes to national legislation. | Cabinet Member for Children and Education Ward(s): All Wards Contact officer: Ian Heggs Tel: 020 7745 6458 ian.heggs@lbhf.gov.uk | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 1 Sep 2014 Reason: Affects 2 or more wards | Old Oak MDC Consultation Response LBHF's formal consultation response to the Mayor of London's proposals to establish a Mayoral Development Corporation covering | Cabinet Member for Economic Development and Regeneration Ward(s): College Park and Old Oak | A detailed report for this item will be available at least five working days before the date of the meeting and will include details |

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|---|---|--|---|---|
| | | Old Oak Common and Park Royal. | Contact officer: Thomas Cardis Thomas.Cardis@lbhf.gov.uk | of any supporting documentation and / or background papers to be considered. |
| October | | | | |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | Youth Services 2015-2018 - contract extension and Commissioning Strategy A report seeking approval to extend existing youth service contracts until 30 September 2015 and the Commissioning strategy for Youth Services 2015-2018. PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information. | Cabinet Member for Children and Education Ward(s): All Wards Contact officer: Victoria Wilkinson Tel: 020 7641 4099 victoria.wilkinson@westminster.gov.uk | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | Proposed Outsourcing of Commercial Property Management Function Lot 1 of New Property Contract. PART OPEN PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances | Cabinet Member for Finance Ward(s): All Wards Contact officer: Marcus Perry Tel: 020 8753 6697 Marcus.Perry@lbhf.gov.uk | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |

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|---|--|---|--|---|
| | | of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information. | | |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>Property Asset Data Management - Proposed Call-Off</p> <p>Seeking approval to a proposed call-off contract.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | <p>Cabinet Member for Finance</p> <hr/> <p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Maureen McDonald-Khan Tel: 020 8753 4701 maureen.mcdonald-khan@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>Speech and Language Therapy Services - Extension of Service Level Agreements (2014-2016)</p> <p>Requests agreement to extensions to the Service Level Agreement's (SLA's) for speech and language therapy services for 2014 - 2016. The extensions are required to enable a procurement exercise to be completed.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in</p> | <p>Cabinet Member for Children and Education</p> <hr/> <p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Mike Potter, Margaret Murphy Tel: 020 8753 2045 mpotter@westminster.gov.uk, Margaret.Murphy@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |

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|---|--|---|---|---|
| | | maintaining the exemption outweighs the public interest in disclosing the information. | | |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>50 Commonwealth Avenue</p> <p>Approval to sell 50 Commonwealth Avenue as it is surplus to requirements and is not suitable for letting as substantial repairs are required.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | <p>Cabinet Member for Finance</p> <hr/> <p>Ward(s): Wormholt and White City</p> <hr/> <p>Contact officer: Marcus Perry Tel: 020 8753 6697 Marcus.Perry@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>Transfer of 5 properties from Environment, Leisure and Residents' Services (ELRS) to Housing (HRA)</p> <p>Approval is sought to transfer the properties from ELRS to Housing, and thus requiring appropriation from General Fund (GF) to the Housing Revenue Account (HRA).</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption</p> | <p>Cabinet Member for Housing</p> <hr/> <p>Ward(s): Palace Riverside; Ravenscourt Park; Sands End</p> <hr/> <p>Contact officer: Manjit Gahir, Danny Rochford Tel: 020 8753 4886, Manjit.Gahir@lbhf.gov.uk, Danny.Rochford@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |

| Decision to be Made by (Cabinet or Council) | Date of Decision-Making Meeting and Reason | Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private. | Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents | Documents to be submitted to Cabinet (<i>other relevant documents may be submitted</i>) |
|---|---|---|--|---|
| | | outweighs the public interest in disclosing the information. | | |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>Extension and re-tender recommendations for Insurance contracts 2015</p> <p>This report seeks approval to extend five of seven contract lots for insurance for two years in accordance with the contractual terms at last procurement in 2012. These allow the Council, at its sole discretion, to extend the contract terms by a period of up to two years until 31st March 2017.</p> <p>This report seeks approval to re-procure two of seven contract lots for insurance to improve service delivery and assurance.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | <p>Cabinet Member for Finance</p> <hr/> <p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Andrew Lord Tel: 020 8753 2531 andrew.lord@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 6 Oct 2014 Reason: Affects 2 or more wards | <p>Draft Hammersmith and Fulham Local Plan – Approval of consultation document</p> <p>The Core Strategy and Development Management Local Plan are being revised in order to include new policies for the part of the Old Oak area that is within H&F. The opportunity is being taken to combine the 2 separate documents into one document but many existing policies remain largely unchanged.</p> | <p>Cabinet Member for Environment, Transport & Residents Services</p> <hr/> <p>Ward(s): All Wards</p> <hr/> <p>Contact officer: Pat Cox Tel: 020 8753 5773 pat.cox@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |

| Decision to be Made by (Cabinet or Council) | Date of Decision-Making Meeting and Reason | Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private. | Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents | Documents to be submitted to Cabinet (other relevant documents may be submitted) |
|---|--|--|--|---|
| Cabinet | 6 Oct 2014 | <p>CPZ J Match Day Parking Consultation Report</p> <p>A consultation of residents and businesses in CPZ J asking whether they want match day parking controls introduced in response to the parking pressures that events at Loftus Road stadium caused on the surrounding streets.</p> | Cabinet Member for Environment, Transport & Residents Services | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Expenditure more than £100,000 | | Ward(s): Shepherds Bush Green | |
| Cabinet | 6 Oct 2014 | <p>Contract for the supply of temporary agency workers</p> <p>H&F's contract with Pertemps for the supply of temporary agency workers will expire on 1st October 2015 without the possibility of an extension. Given the importance of maintaining flexibility in resourcing, the overall contract value and the time scale for a tendering process, we are seeking decisions on the objectives, options and timescale for procuring a new contract.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | Leader of the Council | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Expenditure more than £100,000 | | Ward(s): All Wards | |
| Cabinet | 6 Oct 2014 | <p>Health Trainer Service Contract Award Decision</p> <p>th health trainer service has been retendered on a triborough basis to achieve efficiencies and a</p> | Cabinet Member for Health and Adult Social Care | A detailed report for this item will be available at least five working days before the date of the meeting and |
| | Reason: Expenditure more than | | Ward(s): All Wards | |

| Decision to be Made by (Cabinet or Council) | Date of Decision-Making Meeting and Reason | Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private. | Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents | Documents to be submitted to Cabinet (other relevant documents may be submitted) |
|---|---|---|--|---|
| | £100,000 | <p>standard quality of service. A decision is required about contract award by each Council.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | Contact officer: Christine Mead Tel: 020 7641 4662 cmead@westminster.gov.uk | will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>TfL funded annual integrated transport investment programme 2015/16</p> <p>This report refines and details the integrated transport programme which forms part of the councils approved transport plan (LIP2). This report is seeking approval for the design, consultation and implementation of various elements of the programme and delegation of approval for construction of the capital programme to the Cabinet Member for Environment, Transport and Residents Services.</p> | Cabinet Member for Environment, Transport & Residents Services Ward(s): All Wards Contact officer: Nick Boyle Tel: 020 8753 3069 nick.boyle@lbhf.gov.uk | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>Permission to tender for bi-borough printing, scanning and payment processing contracts for Parking Services</p> <p>A bi-borough Parking Service was established in April 2014. Linked to the procurement of a shared Parking IT system scheduled for implementation in mid 2015, the boroughs will need to separately retender for services covering the printing of statutory documentation and the scanning and processing of incoming post and payments.</p> | Cabinet Member for Environment, Transport & Residents Services Ward(s): All Wards Contact officer: Matt Caswell Tel: 020 8753 2708 Matt.Caswell@lbhf.gov.uk | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |

| Decision to be Made by (Cabinet or Council) | Date of Decision-Making Meeting and Reason | Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private. | Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents | Documents to be submitted to Cabinet (other relevant documents may be submitted) |
|---|---|--|--|---|
| | | <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | | |
| Cabinet | <p>6 Oct 2014</p> <p>Reason: Expenditure more than £100,000</p> | <p>Appointment of contractor to deliver CCTV maintenance and new installations for London Borough of Hammersmith & Fulham and Royal Borough of Kensington & Chelsea</p> <p>Appointment of contractor to deliver CCTV maintenance and new installations for London Borough of Hammersmith & Fulham and Royal Borough of Kensington & Chelsea.</p> | <p>Cabinet Member for Environment, Transport & Residents Services</p> <p>Ward(s): All Wards</p> <p>Contact officer: Pat Cosgrave Tel: 020 8753 2810 Pat.Cosgrave@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | <p>6 Oct 2014</p> <p>Reason: Expenditure more than £100,000</p> | <p>Use of public health underspend in LBHF</p> <p>This paper makes recommendations on the use of £1.9m funding from the public health ringfence across Council Departments.</p> | <p>Cabinet Member for Health and Adult Social Care</p> <p>Ward(s): All Wards</p> <p>Contact officer: Stuart Lines Tel: 020 7641 4690 slines@westminster.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| Cabinet | <p>6 Oct 2014</p> <p>Reason: Affects 2 or more wards</p> | <p>Bradmore Conservation Area - extension</p> <p>Proposed extensions to the Bradmore Conservation Area.</p> | <p>Cabinet Member for Environment, Transport & Residents Services</p> <p>Ward(s): Hammersmith Broadway</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details |

| Decision to be Made by (Cabinet or Council) | Date of Decision-Making Meeting and Reason | Proposed Key Decision Most decisions are made in public unless indicated below, with the reasons for the decision being made in private. | Lead Executive Councillor(s), Wards Affected, and officer to contact for further information or relevant documents | Documents to be submitted to Cabinet (<i>other relevant documents may be submitted</i>) |
|---|--|--|--|---|
| | | | Contact officer: Paul Goodacre Tel: 020 8753 3314 paul.goodacre@lbhf.gov.uk | of any supporting documentation and / or background papers to be considered. |
| Cabinet | 6 Oct 2014 Reason: Expenditure more than £100,000 | <p>Capital Monitoring Report 2014/15 - Quarter 1</p> <p>To provide an update on the Capital Programme as at the end of Q1 2014/15 and to seek approval for proposed slippages and adjustments.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | <p>Cabinet Member for Finance</p> <p>Ward(s): All Wards</p> <p>Contact officer: Jane West Tel: 0208 753 1900 jane.west@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| November | | | | |
| Cabinet | 3 Nov 2014 Reason: Expenditure more than £100,000 | <p>Change ICT service desk supplier and provision</p> <p>At the end of the HFBP service contract the Council will need to transition all ICT services to other suppliers. By changing the service desk earlier than contract expiry, H&F will be able to reduce the effort, costs and risk and align to the one team Tri-borough. This paper recommends an early transition from the current service desk provider to the new service desk provider by calling off the Tri-borough framework contract which has the benefit of providing a consistent user experience for</p> | <p>Cabinet Member for Finance</p> <p>Ward(s): All Wards</p> <p>Contact officer: Jackie Hudson Tel: 020 8753 2946 Jackie.Hudson@lbhf.gov.uk</p> | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |

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| | | <p>staff.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | | |

December

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|---------|--|---|--|---|
| Cabinet | 1 Dec 2014 | <p>Contract Award for a Bi-Borough Parking Management Information System</p> <p>Award of a Bi-borough contract for a Parking Management Information System for processing of Penalty Charge Notices, Permits and Suspensions.</p> <p>Note the approval on 7th April to go out to tender included delegation of the Contract award to the lead Cabinet Member in each borough.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | Cabinet Member for Environment, Transport & Residents Services | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Expenditure more than £100,000 | | Ward(s): All Wards | |

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|---|--|---|--|---|
| January | | | | |
| Cabinet | 5 Jan 2015 | <p>ASC Information and Signposting Website - People First</p> <p>Discussions and decision around rolling out the People First ASC information and signposting website to LBHF. Currently operational in RBKC and WCC.</p> <p>PART OPEN</p> <p>PART PRIVATE Part of this report is exempt from disclosure on the grounds that it contains information relating to the financial or business affairs of a particular person (including the authority holding that information) under paragraph 3 of Schedule 12A of the Local Government Act 1972, and in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information.</p> | Cabinet Member for Health and Adult Social Care | A detailed report for this item will be available at least five working days before the date of the meeting and will include details of any supporting documentation and / or background papers to be considered. |
| | Reason: Expenditure more than £100,000 | | Ward(s): All Wards | |